# **COUNTY OF JACKSON, MICHIGAN**



## **COMPREHENSIVE ANNUAL FINANCIAL REPORT**

For the Year Ended December 31, 2010

Prepared by:

Adam J. Brown, Interim County Administrator/Controller

Gerard Cyrocki, CPA Finance Officer

## Comprehensive Annual Financial Report Year Ended December 31, 2010

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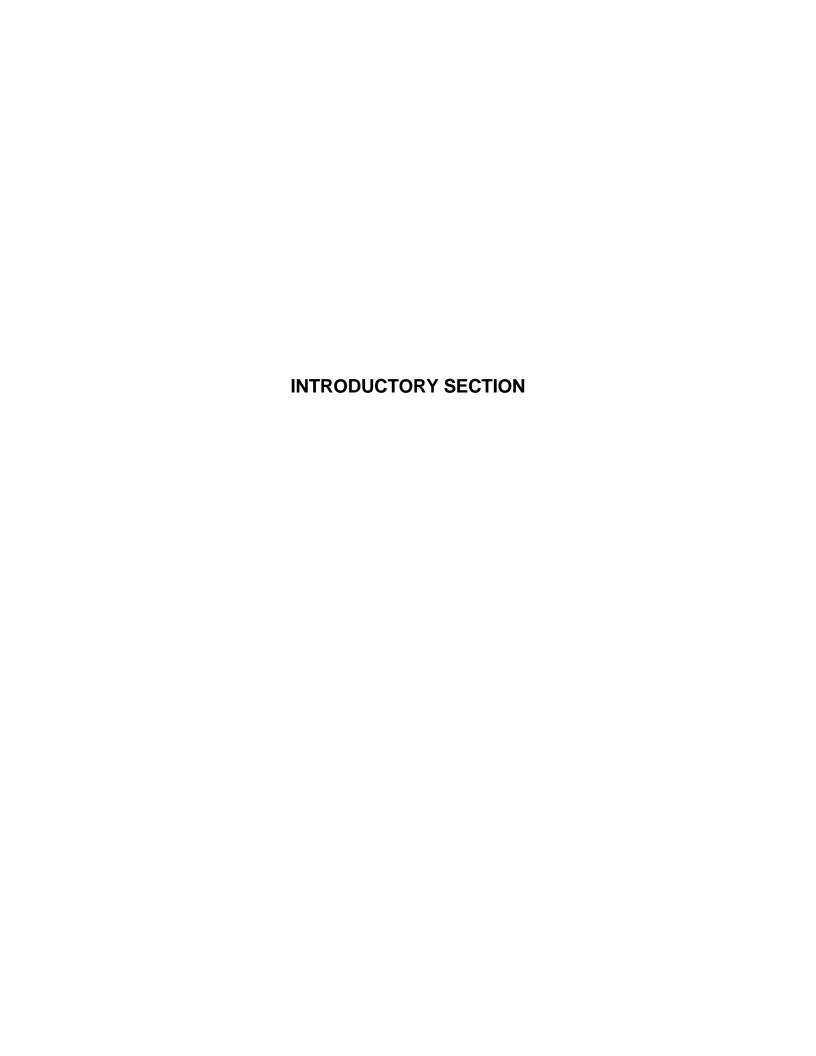
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# Jackson County ADMINISTRATOR/CONTROLLER

Adam J. Brown, Interim Administrator/Controller

June 18, 2011

#### To the Board of Commissioners and the Citizens of Jackson County:

Transmitted herein is Jackson County's Comprehensive Annual Financial Report of the fiscal year ended December 31, 2010. Jackson County's financial reporting requirements are mandated by Michigan Act 2 of the Public Acts of 1968, as amended. This Act requires that Jackson County issue an annual financial report, and that this report be audited by certified public accountants.

This report consists of management's representation concerning the finances of Jackson County. Consequently, management assumes full responsibility for the completeness and reliability of all the information presented in this report. To provide a reasonable basis for making these representations, management has established a comprehensive internal control framework that is designed both to protect the government's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of Jackson County's financial statements in conformity with generally accepted accounting principles (GAAP). Because the cost of internal controls should not outweigh their benefits, our framework of internal controls has been designed to provide reasonable rather the absolute assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

Jackson County's financial statements have been audited by Abraham & Gaffney, a firm of licensed, certified public accountants. The goal of the independent audit was to provide reasonable assurance that the financial statements of Jackson County for the fiscal year ended December 31, 2010 are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unqualified opinion that Jackson County's financial statements for the fiscal year ended December 31, 2010, are fairly presented in conformity with GAAP. The independent auditor's report is presented as the first component of the financial section of this report.

The County is required to undergo an annual single audit in conformity with the provisions of the Single Audit Act Amendments of 1996 and U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments and Non-Profit Organizations*.

GAAP require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. Jackson County's MD&A can be found immediately following the report of the independent auditors.

#### PROFILE OF JACKSON COUNTY GOVERNMENT

Jackson County, 707 miles square and with a current population of just over 160,000, is located in the south-central portion of Michigan's Lower Peninsula. The County was incorporated on August 1, 1832.

Jackson County is governed by a twelve-member Board of Commissioners. Each Commissioner is elected on a partisan basis for terms of two years from single-member districts. The board annually elects from its ranks a Chairperson and a Vice Chairperson by majority vote. The administration of the County, other than as delegated to elected officials, is guided by the County Administrator/Controller who is appointed by a majority vote of the Board of Commissioners and serves at its pleasure. Primary functions of the Board include determination of the type and level of County services, adoption of the County Budget, equalization of County property values, legislative oversight of County services and the appointment of various boards, commissions and County officials.

Judges of the 4<sup>th</sup> Judicial Circuit, Probate Court, and 12<sup>th</sup> District Court are elected at large for six-year terms. Operation of the court system is under the auspices of the Michigan Supreme Court and the respective presiding Judges, while the County government primarily provides financial support.

Administration of the county is divided by the Michigan Constitution among various constitutional or statutory County officials, including the County Treasurer, County Clerk, Register of Deeds, Prosecuting Attorney, Drain Commissioner and Sheriff, who are elected at-large for four-year terms. The County Treasurer is the custodian of all funds, administers the collection of delinquent property taxes, and performs other duties concerned with interrelated fiscal affairs of County departments and agencies. The duties of the County Clerk include keeping and maintaining records of births, marriages and discharges of military personnel, and serving as Clerk of the Board of Commissioners as well as the Clerk of the Circuit Court. The duties of the Register of Deeds include the recording of deeds, mortgages, surveys, plats, notices of liens and bills of sales. The Prosecuting Attorney prosecutes violations of State criminal law within the County and may represent the County in appropriate Courts. The Drain Commissioner administers the location, construction and maintenance of drains in the County. The Sheriff's duties involve the charge and custody of the County Jail, the serving of processes and primary law enforcement response in areas of the County without local police functions.

In addition, the Board of Commissioners appoints several County officials, including the Administrator/Controller, Health Officer, Medial Examiner, and Equalization Director. The Administrator/Controller's responsibilities include direction of central administrative functions of the County government and acting as a liaison on behalf of the Board of Commissioners between County offices, appointed officials and the general public. The Health Officer directs the operation of the County Health Department in accordance with Board of Commissioner's directions and as authorized by State Law. The Medical Examiner performs the statutory duties of Medical Examiner. The Equalization Director oversees the equalization process of the County as prescribed by law.

The Board of Commissioners also appoints various boards and commissions to oversee specific County services and to advise the Board on certain matters of interest. Appointments to boards overseeing specific County functions include the Department of Human Services Board, the Board of County Road Commissioners, the Parks and Recreation Commission, the Airport Board, the Fair Board and the Economic Development Corporation Board among many others.

The business of the County is carried out on a daily basis by some 498 Full Time Equivalent employees located at several different locations throughout the County, providing a diverse array of services in the areas of human services, law enforcement, justice, administration, recreation, education, elections, and record keeping.

#### **FACTORS AFFECTING FINANCIAL CONDITION**

The information presented in the financial statements is perhaps best understood when it is considered from the broader perspective of the specific environment within which Jackson County operates.

#### **Local Economy**

Jackson County, located at the hub of Interstate 94 and U.S. 127 in Central Michigan's Lower Peninsula, enjoys a rich human and technical resource data base. The economic status of Jackson and the City of Jackson (County Seat) is heavily influenced by its geographic location and continues to diversify its economy in the areas of agriculture, health care, manufacturing, and tourism related opportunities.

A significant factor contributing to the area's economic strength is the presence of the headquarters of Consumers Energy, one of the largest public utilities in the State of Michigan; the State Prison of Southern Michigan (SPSM), the State's largest correctional institution; and Allegiance Health System, the County's premier health care facility and largest employer. These major employers provide a secure foundation for the area's economy.

The Jackson County Airport's runway realignment project, which began in 2006, is currently in phase II construction. The total estimated construction budget is \$33 million. When completed this project will enhance the viability of an "Aviation Business Park" located on surplus airport property.

The 2010 taxable value for Jackson County decreased by 2.25%. Total assessed property values for the County are \$5.2 billion based on the 2010 Equalization Report. The total change in the Equalized Value (which is approximately 50% of actual property value) was -\$379,256 million for 2010.

The local economy faced some very tough times from 2007 thru even the end of 2010. However, there appears to be a swing in the economic momentum. In 2010 business expansion in the County created 566 new jobs and retained 1,865 positions. This added expansion contributed \$194.8 million to business investment.

A major NYSE chemical products corporation has announced plans to construct a \$25 million facility in the county to consolidate some of its operations. Jackson County was chosen over several other locations because of availability of a dedicated workforce and a site with visibility from a major freeway. This new facility will add 80 jobs when it becomes fully operational.

#### Long-Term Financial Planning

Unreserved/undesignated fund balance in the general fund is 30.7% of total general fund expenditures and transfers out and exceeds policy guidelines set by the Board of Commissioners for budgetary and planning purposes. In 2007, the Board established the guideline at 18%-24%, due to uncertain financial conditions with the State of Michigan. The 5 year budget plan discussed later in this section calls for the unreserved fund balance to fall to within policy by 2015.

The county continues to adhere to its plan to reduce FTE's in anticipation of reduced property tax revenue. Since 2004, the county has an achieved a net reduction of 80 FTE's. The adopted 2011 budget calls for that number to decrease by an additional 5 positions. This reduction has largely been achieved via attrition (retirements & terminations) and departmental reorganizations.

The Board of Commissioners continues to adopt a 5 year budget strategy to allow it to adjust for major uncertainties in the local, regional, and State economic markets. This financial plan is based on sound management and budget policies for the stewardship of public funds. The general fund budget is expected to be just under \$42 million by 2016 which is a full \$4.6 million less than 2007. Projecting revenues and expenses for a five year period allows the County to accommodate inevitable changes as well as prepare for the expected reductions using a proactive process. Reserves, which currently exceed policy, are anticipated to be reduced to 24% of the unreserved fund balance to support County services by 2016. It is hoped that by that year, revenues will stabilize or even increase somewhat.

The Board has adopted a strategic plan that guides their budget decisions in the allocation of reduced resources. Those priorities include, Safe Community, Economic Development, Healthy Community, and Recreational and Cultural Opportunities. This plan is revisited at the beginning of each budget year so that departments can make appropriate budget modifications if needed.

Additionally, for the 2011 budget process a "performance measurement" aspect was added whereby departments were challenged to assess their individual operations for cost savings opportunities and/or revenue enhancements.

#### **Relevant Financial Policies**

The greatest impact on the County budget in many years was the passage of Public Act 357 of 2004 that shifted the collection of the County property tax assessment from the winter to the summer. The Legislature passed this act to create a revenue stream that, for the next few years, would offset the elimination of state revenue sharing payments. This shift has necessitated the large increase in undesignated reserves for cash flow purposes since the largest single revenue source the county receives (property taxes) are now not fully collected until May following the December fiscal year end. The change caused an additional challenge since budgeting is dependent on the legislature continuing to fund revenue sharing to counties while the state's revenues decrease. In anticipation of this challenge, the Board of Commissioners increased the target for undesignated/unreserved fund balance as has been previously discussed.

Jackson County depleted its Revenue Sharing Reserve Fund in 2010 and as a result the State did reinstate Revenue Sharing payments for 2010 and 2011 at full funding level. However going forward from 2012, the State is expected to reduce the level of revenue sharing payments to local units of government

Our original 2010 and 2011 budgets for State Revenue Sharing were planned at 0% and 50% funding level respectively. In 2010, this additional unplanned revenue was used to fund much needed capital requirements, reduce the county's Other Postemployment Benefits (retiree health costs) liability, and fund a road patrol deputy for the next 5 years as part of the countywide strategic plan for a Safe Community. Should the 2011 funding be restored at the 100% level, the additional revenue will be earmarked for capital and retiree health costs (OPEB) liability.

The County has entered into several Interlocal Agreements with a several units of governments that will enhance general operating revenues going forward.

#### **Major Initiatives**

As a distinct part of the County's strategic plan, we have been fostering intergovernmental cooperation in the provision of services. Examples include agreements with two component units for information technology services. As discussed above, several Inter Local Agreements were consummated with the City of Jackson for parks Administration and Human Resource services in 2010 and Road Patrol services with two townships. The County will continue to explore other collaborative arrangements in the areas of IT, Equalization, Public Safety and Facilities management with the other local units of governments as opportunities present themselves.

Administration has undertaken an effort to make the County a high performance organization involving staff at all levels in decision making. A leadership team consisting of elected officials, department heads, managers, and union members meets to develop processes to improve how the County operates.

Budget preparation has moved from a document filled with numbers to a large on-line presentation complete with charts and historical data. In addition, each department prepares information outlining their mission, activities, impact on the strategic plan, accomplishments, and key indicators. The same information that is available to Commissioners is also open to public viewing via the county web-page.

#### AWARDS AND ACKNOWLEDGMENTS

The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to Jackson County for its comprehensive annual financial report (CAFR) for the year ended December 31, 2009. In order to be awarded a Certificate of Achievement, a government unit must publish an easily readable and efficiently organized comprehensive annual financial report. Such CAFR must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements, and we are submitting it to the GFOA to determine its eligibility for another certificate.

In addition to the Certificate of Achievement, the County also received the GFOA's Distinguished Budget Presentation Award for its budget for the fiscal year beginning January 1, 2011. In order to qualify for the Distinguished Budget Presentation Award, the County's Budget document was judged as a policy document, a financial plan, an operations guide, and a communications device.

Jackson County's bond rating was upgraded by Standard & Poor to AA from A+ in early 2010. Although the County did not issue new bonds we believe the refinancing consummated in late 2010 was a contributing factor in the interest rate assigned to the REFI.

The preparation of this report would not have been possible without the efficient and dedicated services of the entire staff of the County of Jackson. I would like to express my appreciation to all members of the departments who assisted and contributed to the preparation of this report and in particular to Finance Officer Gerard Cyrocki. Credit also must be given to the Chairman of the Board and the County Commissioners for their unfailing support for maintaining the highest standards of professionalism in the management of the County of Jackson's finances.

Respectfully submitted,

Adam J. Brown

Interim Administrator/Controller

#### Comprehensive Annual Financial Report Year Ended December 31, 2010

## LIST OF COUNTY OFFICIALS

#### **BOARD OF COMMISSIONERS**

District #7	James E. Shotwell, Jr.	Chairman
District #5	Earl J. Poleski	Vice-Chairman
District #1	Clifford E. Herl	Commissioner
District #2	David F. Lutchka	Commissioner
District #3	Jeffrey D. Kruse	Commissioner
District #4	Philip S. Duckman, III	Commissioner
District #6	James C. Videto	Commissioner
District #8	Gail W. Mahoney	Commissioner
District #9	Jonathon T. Williams	Commissioner
District #10	Patricia A. Smith	Commissioner
District #11	Michael J. Way	Commissioner
District #12	David K. Elwell	Commissioner

#### **JUDICIARY**

4 <sup>TH</sup> CIRCUIT/FAMILY	12 <sup>TH</sup> DISTRICT	PROBATE
COURT JUDGES	COURT JUDGES	COURT JUDGES

John G. McBain, Chief Judge	R. Darryl Mazur, Chief Judge	Diane Rappleye, Chief Judge
Susan F Beebe	James M. Justin	

Thomas Wilson
Chad Schmucker
Diane Rappleye
James M. Justin
Joseph S. Filip
Michael J. Klaeren

#### OTHER ELECTED OFFICIALS

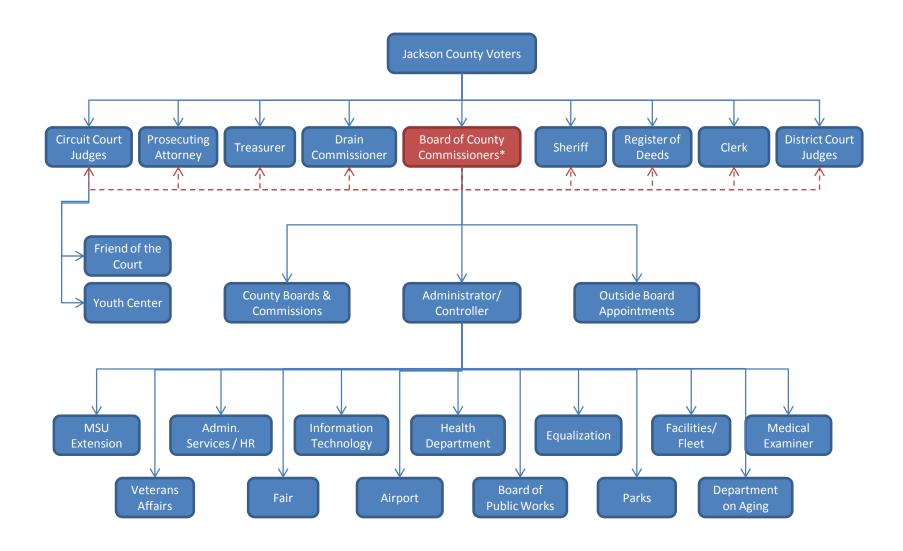
Amanda L. Riska
Geoffrey Snyder
Mindy Reilly
Karen A. Coffman
Henry C. Zavislak
Daniel H. Heyns
Dean R. Gutekunst
County Clerk
Drain Commissioner
Register of Deeds
County Treasurer
Prosecuting Attorney
County Sheriff
County Surveyor

#### INTERIM COUNTY ADMINISTRATOR / CONTROLLER

Adam J. Brown

FINANCE OFFICER

Gerard Cyrocki, CPA



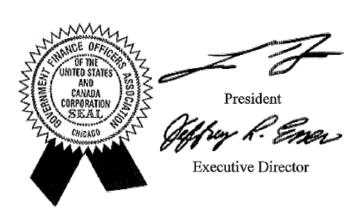
# Certificate of Achievement for Excellence in Financial Reporting

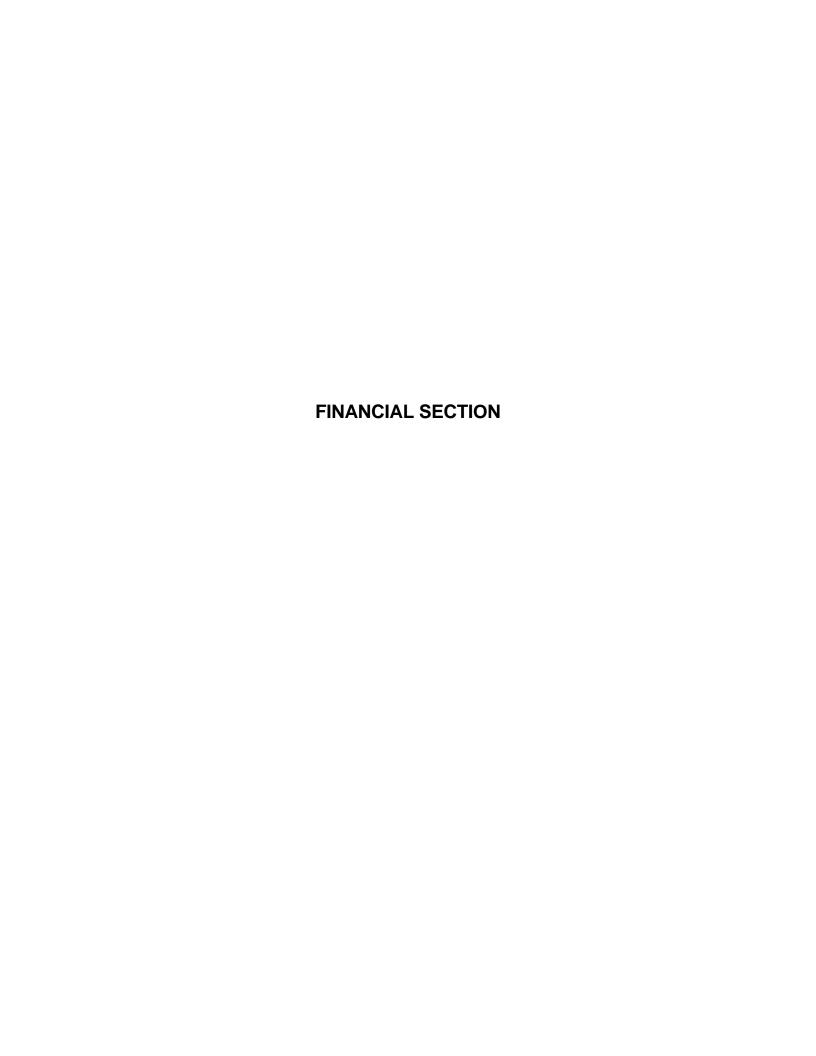
Presented to

# County of Jackson Michigan

For its Comprehensive Annual Financial Report for the Fiscal Year Ended December 31, 2009

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.





#### **Principals**

Dale J. Abraham, CPA Michael T. Gaffney, CPA Steven R. Kirinovic, CPA Aaron M. Stevens, CPA Eric J. Glashouwer, CPA Alan D. Panter, CPA William I. Tucker IV, CPA



3511 Coolidge Road Suite 100 East Lansing, MI 48823 (517) 351-6836 FAX: (517) 351-6837

#### INDEPENDENT AUDITOR'S REPORT

Board of Commissioners of Jackson County Jackson, Michigan

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Jackson County, Michigan, as of and for the year ended December 31, 2010, which collectively comprise the County's basic financial statements as listed in the table of contents. These financial statements are the responsibility of Jackson County's management. Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the Jackson County Road Commission and Economic Development Corporation, which represent 66% and 89%, respectively of the total assets and revenues of the discretely presented component units and the Medical Care Facility which represents 36% and 57%, respectively of the total assets and revenues of the business-type activities. Those financial statements were audited by other auditors whose reports thereon have been furnished to us, and our opinions, insofar as they relate to the amounts included for the Road Commission, Economic Development Corporation, and Medical Care Facility, are based solely on the reports of the other auditors.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, based on our audit and the reports of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Jackson County, Michigan, as of December 31, 2010, and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated June 18, 2011, on our consideration of Jackson County's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

The management's discussion and analysis and budgetary comparison information, as identified in the table of contents, are not required parts of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Jackson County's basic financial statements. The introductory section, combining and individual nonmajor fund financial statements and schedules, statistical section, and single audit section listed in the table of contents are presented for purposes of additional analysis and are not required parts of the basic financial statements. The combining and individual nonmajor fund financial statements and schedules, and single audit section have been subjected to the auditing procedures applied by us and the other auditors in the audit of the basic financial statements and, in our opinion, based on our audit and the reports of other auditors, are fairly stated in all material respects in relation to the basic financial statements taken as a whole. The introductory and statistical sections have not been subjected to the auditing procedures applied by us and the other auditors in the audit of basic financial statements and, accordingly, we express no opinion on them.

ABRAHAM & GAFFNEY, P.C.
Certified Public Accountants

June 18, 2011

#### MANAGEMENT'S DISCUSSION and ANALYSIS

As management of the County of Jackson, we offer readers of Jackson County's financial statements this narrative overview and analysis of the financial activities of Jackson County for the fiscal year ended December 31, 2010. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal, which can be found on pages i-v of this report.

#### **FINANCIAL HIGHLIGHTS**

#### Government-wide:

- The assets of Jackson County exceeded its liabilities at the close of the most recent fiscal year by \$84.1 million (net assets). Of this amount, \$52.8 million (unrestricted net assets) may be used to meet the County's ongoing obligations to citizens and creditors. Governmental activities contain \$28.4 million of the unrestricted net assets. The Delinquent Tax Revolving Fund accounts for 70.2% of the business-type unrestricted net assets.
- The County's total net assets increased by \$1,995,087.
- Governmental activities net assets increased by \$110,748.
- Business type activity net assets increased by \$1,884,339.

#### **Fund Level:**

- At the close of 2010, Jackson County's governmental funds (this includes the general fund, special revenue, debt service and capital projects funds) reported combined ending fund balances of \$34.0 million, an increase of \$1,335,484 in comparison with the prior year. Most of this total is comprised of fund balances created for a specific purpose.
- The general fund had a surplus of \$548,112 for 2010. At the end of the year, fund balance for the general fund was 32.7 percent of total general fund expenditures and transfers out. The general fund has an unreserved/undesignated fund balance of \$11.8 million.

#### Capital and Long-term Debt Activities:

Jackson County's total Primary Government net bonded debt decreased by \$1,736,605.

#### **OVERVIEW of the FINANCIAL STATEMENTS**

This discussion and analysis is intended to serve as an introduction to the County of Jackson's basic financial statements. The Jackson County basic financial statements contain three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

**Government-wide financial statements**. The government-wide financial statements are designed to provide readers with a broad overview of Jackson County's finances, in a manner similar to a private-sector business. These statements use the accrual basis of accounting to report transactions.

The statement of net assets presents information on all of Jackson County's assets and liabilities. The difference between assets and liabilities is reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of Jackson County is improving or deteriorating.

The statement of activities presents information showing how Jackson County's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g. uncollected taxes and earned but unused paid-time-off leave).

Both of the government-wide financial statements distinguish functions of Jackson County that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities of Jackson County include general government, public safety, health and welfare, recreation and cultural, community development, and others. The business-type activities of Jackson County include a Medical Care Facility that provides long-term skilled nursing care, the Delinquent Tax Revolving Fund, and the Resource Recovery Facility, which provides waste to energy production, and landfill monitoring.

The government-wide financial statements include not only Jackson County itself, but also 6 legally separate entities, the Road Commission, an Economic Development Corporation, the Drain Commission, the Board of Public Works, Brownfield Redevelopment Authority, and the Land Bank Authority for which Jackson County is financially accountable. Financial information for these *component units* is reported separately from the financial information presented for the primary government itself. The Building Authority, although legally separate, functions for all practical purposes as a Department of the County, and therefore has been included as an integral part of the primary government.

The government-wide financial statements can be found on pages 1 to 2 of this report.

**Fund financial statements.** The fund financial statements provide detailed information about the most significant funds - not the County as a whole. Some funds are required to be established by State law and by bond covenants. However, the County establishes many other funds to help it control and manage money for particular purposes or to show that it is meeting legal responsibilities for using certain taxes, grants, and other money. The County's two primary kinds of funds - *governmental and proprietary* - use different accounting approaches.

**Governmental Funds.** Most of the County's basic services are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end that are available for spending. These funds are reported using an accounting method called the modified accrual basis of accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the County's general government operations and the basic services it provides.

Governmental fund information helps one determine whether there are more or fewer financial resources that can be spent in the near future to finance the County's programs. Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions.

Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

Jackson County maintains 35 individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General Fund, the Jail Millage, Building Authority Debt Service Fund, and the Maintenance of Effort Fund, each of which are considered to be major funds. Data from the other 31 governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of *combining statements* elsewhere in this report.

The basic governmental fund financial statements can be found on pages 3-4 and 6-7 of this report.

**Proprietary funds.** Jackson County maintains two different types of proprietary funds. *Enterprise funds* are used to report the same functions presented as *business-type activities* in the government-wide financial statements. Jackson County uses five enterprise funds to account for its business-type activities. *Internal service funds* are an accounting device used to accumulate and allocate costs internally among Jackson County's various functions. Jackson County uses internal service funds to account for its self-funded managed care, workers' compensation insurances, land use planning, geographic information system and city/county telephone system. Because these services predominantly benefit governmental rather than business-type functions, they have been included within *governmental activities* in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the Resource Recovery Facility, Medical Care Facility, and the Delinquent Tax Revolving Fund, which are considered major funds of Jackson County. Data from the other two enterprise funds are combined into a single aggregated presentation. Detailed financial information for each of the nonmajor enterprise funds is provided in the form of *combining statements* elsewhere in this report. Conversely, all internal service funds are combined into a single, aggregated presentation in the proprietary fund financial statements. Individual fund data for the internal service funds is provided in the form of *combining statements* elsewhere in this report.

The basic proprietary fund financial statements can be found on pages 9-16 of this report.

**Fiduciary funds.** Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are *not* reflected in the government-wide financial statement because the resources of those funds are *not* available to support Jackson County's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds. The County is responsible for ensuring that the assets reported in these funds are used for their intended purposes.

The basic fiduciary fund financial statements can be found on pages 17-18 of this report.

**Notes to the financial statements.** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 22-56 of this report.

**Other Information.** In addition to the basic financial statements and accompanying notes, this report also presents certain *required supplementary information* concerning Jackson County's progress in funding its obligation to provide pension benefits to its employees.

The combining statements referred to earlier in connection with nonmajor governmental funds, nonmajor enterprise funds and internal service funds are presented immediately following the required supplementary information on pensions. Combining and individual fund statements and schedules can be found on pages 67-132 of this report.

#### **County-wide Financial Analysis**

As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. The following schedule is a summary presentation of Jackson County's assets, liabilities, and net assets at December 31, 2010. The schedule shows the County's assets exceeded liabilities by \$84.1 million.

		mental vities		ss-type vities	Total		
	<u>2010</u>	2009	<u>2010</u>	2009	<u>2010</u>	2009	
Current and other assets	\$ 50,408,880	\$ 49,425,781	\$ 28,653,822	\$ 27,726,012	\$79,062,702	\$ 77,151,793	
Capital assets	25,680,221	27,058,573	30,446,045	31,153,817	56,126,266	58,212,390	
Total assets	76,089,101	76,484,354	59,099,867	58,879,829	135,188,968	135,364,183	
Long-term liabilities outstanding	19,458,503	19,999,644	17,567,996	19,640,678	37,026,499	39,640,322	
Other liabilities	10,111,386	9,603,039	3,946,913	3,468,481	14,058,299	13,071,520	
Total liabilities	29,569,889	29,602,683	21,514,909	23,109,159	51,084,798	52,711,842	
Net assets:							
Invested in capital assets, net of	15,130,221	16,533,573	13,178,355	12,124,522	28,308,576	28,658,095	
Restricted	2,970,238	2,398,320	-	-	2,970,238	2,398,320	
Unrestricted	28,418,753	27,949,778	24,406,603	23,646,148	52,825,356	51,595,926	
Total net assets	\$46,519,212	\$ 46,881,671	\$ 37,584,958	\$35,770,670	\$84,104,170	\$82,652,341	

At the end of the current fiscal year, Jackson County is able to report positive balances in all three net asset categories (invested in capital assets-net of related debt, restricted and unrestricted) both for the government as a whole, as well as for its separate governmental and business-type activities. The same situation held true for the prior year.

Jackson County has a net investment of \$28.3 million in capital assets. This represents 33.7 percent of total net assets. Our investment in capital assets (e.g., land, buildings, machinery, and equipment) is shown less any related debt used to acquire those assets that is still outstanding. Jackson County uses these capital assets to provide service to citizens; consequently, these assets are **not** available for future spending. Although Jackson County's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of Jackson County's net assets \$3.0 million (3.6 percent) represents resources that are subject to external restrictions on how they may be used. Jackson County's *unrestricted net assets*, \$52.8 million are the largest portion (62.8 percent) of total net assets. These assets may be used to meet the County's ongoing obligations to citizens and creditors.

	Governmental Activities			ss-type vities	Total		
	2010	2009	2010	2009	2010	2009	
Revenue:							
Program revenue:							
Charges for services	\$ 9,597,688	\$ 9,855,124	\$ 29,535,470	\$ 30,569,896	\$ 39,133,158	\$ 40,425,020	
Operating grants and contributions	16,857,973	16,131,328			16,857,973	16,131,328	
	26,455,661	25,986,452	29,535,470	30,569,896	55,991,131	56,556,348	
General revenues:							
Property taxes	25,542,916	26,383,232	-	-	25,542,916	26,383,232	
Investment earnings	663,497	1,114,709	30,474	93,033	693,971	1,207,742	
State shared revenue	2,361,911	1,236,701	-		2,361,911	1,236,701	
Other	78,408	63,107	24,471	141,172	102,879	204,279	
Total revenue	55,102,393	54,784,201	29,590,415	30,804,101	84,692,808	85,588,302	
Expenses							
General government	22,366,906	23,650,817	-	-	22,366,906	23,650,817	
Public safety	18,336,839	18,196,223	-	-	18,336,839	18,196,223	
Health & Welfare	10,487,852	9,521,311	-	-	10,487,852	9,521,311	
Recreation and Culture	2,843,700	3,188,894	-	-	2,843,700	3,188,894	
Community Development	1,033,799	1,463,740	-	-	1,033,799	1,463,740	
Debt service-interest	1,156,503	803,914	-	=	1,156,503	803,914	
Delinquent tax revolving	-	=	345,126	560,542	345,126	560,542	
Foreclosure tax	-	=	494,072	426,210	494,072	426,210	
Medical Care Facility	-	-	16,681,276	16,060,347	16,681,276	16,060,347	
Resource Recovery	-	-	8,893,948	8,991,113	8,893,948	8,991,113	
Personal Property			66,631	66,998	66,631	66,998	
Total expenses	56,225,599	56,824,899	26,481,053	26,105,210	82,706,652	82,930,109	
Increase (decrease) in net assets before	(1,123,206)	(2,040,698)	3,109,362	4,698,891	1,986,156	2,658,193	
Transfers	1,233,954	1,122,574	(1,225,023)	(1,123,027)	8,931	(453)	
Increase (decrease) in net assets	110,748	(918,124)	1,884,339	3,575,864	1,995,087	2,657,740	
Restated net assets - beginning of year	46,408,464	47,799,795	35,700,619	32,194,806	82,109,083	79,994,601	
Adjustments							
Net assets - end of year	\$ 46,519,212	<u>\$ 46,881,671</u>	\$ 37,584,958	\$ 35,770,670	\$ 84,104,170	\$ 82,652,341	

**Governmental activities.** Jackson County's expenses exceeded revenue by approximately \$1.1 million which combined with the transfers in from business activities of \$1.2 million resulted in an increase in net assets of approximately \$110,000 for 2010. Key elements of this change are as follows:

- Total program revenue increased approximately \$470,000 from prior year. This net increase was comprised of service revenue declines and an increase in federal stimulus grants. Identifiable areas of decrease in service revenue incurred in the following: a) 12 District Court, b) County Register of Deeds office, and c) County Clerk's office. These offices experienced a general decline in user fees as a result the depressed business climate.
- The Health Department & Department of Aging were the benefactors of the additional federal grant revenues.
- Property tax values continued their decline in 2010 which generated approximately \$840,000 less revenue as compared to the prior year.
- Governmental activities generated \$663,497 in investment earnings during the fiscal year 2010. This is a reduction of nearly \$451,000 compared to 2009. The decrease is directly attributed to the constricted financial market conditions experienced in 2009 and 2010.
- State shared revenue increased by over \$1.1 million. This was due to State Revenue Sharing having been reinstated as a result of the County's scheduled depletion of Revenue Sharing Reserve Fund that was created by state statue in 2004.
- Total governmental expenses decreased by \$599,290 from the prior year. Some functional areas
  experienced an increase. Health and welfare increased by \$966,541 primarily due to additional grant
  funding from the Federal Stimulus grants. Debt service (interest expense) increased by \$352,589 from
  2009.

These increases were offset by decreases in General government of \$1,283,911. Some of the areas that saw a reductions in spending were a) savings from department reorganizations implemented to streamline operations in the amount of approximately \$194,000, b) a decrease in general child care expense of \$608,000, and c) decreases in general line item spending as department heads elected-officials have become more mindful of operating budgets.

A decrease in Recreation and Culture expense activity of \$345,194 can be directly attributed to a decrease in Parks and Fair Funds actual expenditures of \$134,252 and \$220,332, respectively from the prior year.

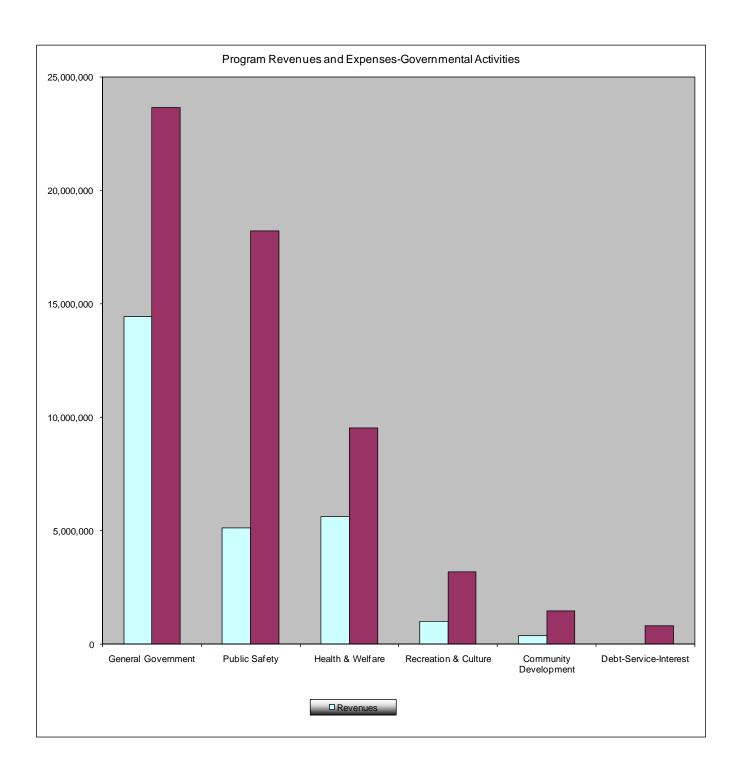
The Community Development activity experienced a decrease in spending in the amount of \$429,941 which was mostly made up of decreased Community Development Block grant spending of \$229,652 and Airport Runway expansion costs of \$84,199.

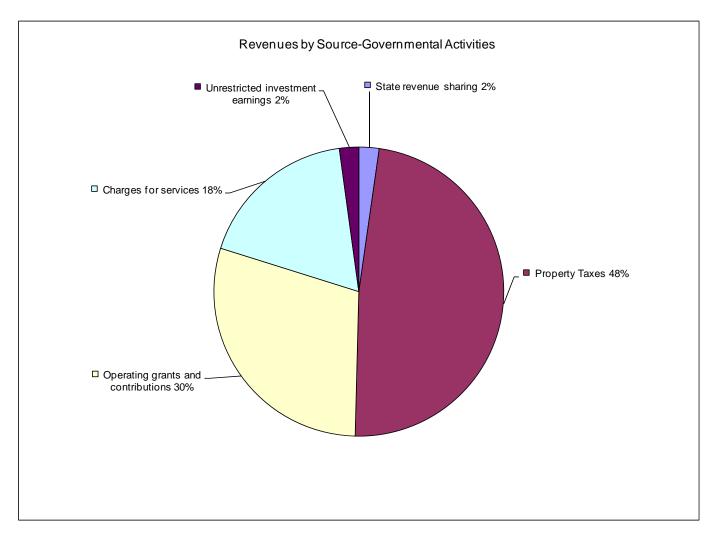
 Transfers in from Business-type activities increased by \$111,380 from the prior year as a result of increased spending in capital and non-capital asset purchases.

**Business-type activities** of Jackson County increased the net assets by \$1.9 million. Key elements of the current year increase are as follows:

- Increases in net assets before transfers were reported in the Delinquent Tax Fund, Resource Recovery Fund, and Medical Care Facility Fund in the amount of \$2.2 million, \$.8 million, and \$77,500, respectively.
- Business-type expenses increased by \$375,843 in 2010. There was an increase in "provider tax" from the Medical Care Facility Fund in 2010 of nearly \$600,000, and a decrease in miscellaneous line charges of \$200,000 from the Delinquent Tax Fund.

**Transfers -** net transfers of \$1,233,954 from business-type activities to governmental activities were almost entirely generated from the Delinquent Tax Revolving fund.





**Financial Analysis of the Government's Funds** 

As noted earlier Jackson County uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental funds.** The focus of Jackson County's *governmental funds* is to provide information on nearterm inflows, and balances of spendable resources. Such information is useful in assessing Jackson County's financing requirements. In particular, *unreserved fund balance* may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the fiscal year, Jackson County's governmental funds reported combined ending fund balances of \$34.0 million, an increase of nearly \$1.3 million in comparison with the prior year. Most of this total amount (more than \$30.1 million) constitutes *unreserved fund balance*, which is available for spending for specific purposes and government discretion. The remainder of fund balance is *reserved* to indicate that is not available for new spending because it has already been committed 1) for prepaid items and inventory (\$304,839), 2) loaned to other funds or component units (\$824,530), 3) capital project and debt service (\$2,789,658).

The General Fund is the chief operating fund of Jackson County. At the end of the fiscal year, the unreserved fund balance of the general fund was \$13.0 million, while total fund balance approached \$13.9 million. As a measure of the general fund's liquidity, it may be useful to compare both unreserved fund balance and total fund balance to total fund expenditures. Unreserved fund balance represents 30.7 percent of total general fund expenditures and transfers, while total fund balance represents 32.7 percent of that same amount.

The fund balance of the County's general fund increased by \$548,112 during the fiscal year. The poor economic environment in 2010 contributed to a decrease in overall General Fund revenue such as charges for services and investment earnings. However, on a positive note, the State reinstated 100% Revenue Sharing for our County in 2010 because the County depleted the Revenue Sharing Reserve Fund created in 2004 by State statue. Additionally, the County's property tax base decreased at a rate of about 4% from 2009. However our original estimates were for no State Revenue Sharing and a nearly 8 ½% decrease in taxable property values, which created nearly \$3 million in additional revenue. This added revenue was immediately set aside for capital spending requirements and OPEB liability funding.

The Jail Millage Fund was created in 2003 to account for property tax receipts, offset operating costs of jail operations and service bonded debt incurred on jail construction and renovation projects. Millage receipts exceeded expenses (transfers out) by \$232,339. The transfers out were comprised of \$1,021,000 for operations to General Fund and \$889,169 to Building Authority Debt Service Fund.

The Medical Care Facility Maintenance of Effort Fund ("MOE Fund") makes payments to the State of Michigan for County residents being treated in the Medical Care Facility, a long term health care facility owned and operated by Jackson County. Revenue for the MOE fund is generated by a county wide millage. The State of Michigan, Department of Community Health, will invoice the County based on a formula of operational costs and Medicaid reimbursement of the medical care facility. Fund balance increased by \$265,321 before a transfer out to the Medical Care Facility for debt payment and operation in the amount of \$507,662 resulting in year end fund balance of \$5.4 million.

The Building Authority Debt Service Fund accounts for the debt payments of projects constructed through Jackson County Building Authority. In 2006, the Building Authority originally issued bonds for a local health care organization in the amount of \$7,045,000, the current balance is \$6,645,000 which is carried as a receivable and deferred revenue on the County's books, therefore, the reason this fund is a "major" fund. The County invoices Lifeways (a mental health agency) annually for principal and interest payments paid by Jackson County. Total revenue, transfer-in, and beginning fund balance were nearly equal to the total debt service cost.

**Proprietary funds.** Jackson County's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

Net assets of the Delinquent Tax, Resource Recovery, and Medical Care Facility funds were \$17,131,232, \$14,173,572, and \$6,096,802 respectively. The Delinquent Tax, Resource Recovery, and Medical Care Facility funds had increases in net assets of \$696,386, \$750,887, and \$497,339, respectively.

Internal service funds ended the year with net assets of \$1,994,040, a decrease of \$92,589 from the prior year.

#### **General Fund Budgetary Highlights**

General Fund revenue increased by nearly \$2,836,615 from the original to the final budget. This was primarily attributed to an increase in "property taxes" revenue by nearly \$916,244 and revenue sharing increase of \$2,120,064. As stated above, the County originally estimated a lower than expected decrease in county-wide property tax values. Additionally, given that the State of Michigan economy as whole has been in a downturn, we originally did not believe that any State Revenue Sharing payments would be awarded. Therefore the original budget for State Revenue Sharing was \$0, and we conservatively estimated property tax values. These unexpected additional revenues were then budgeted as transfers out for "capital" and retiree health costs specifically "OPEB" liability funding.

The General Fund expense increased by \$2,104,020 from the original to final budget. This increase was primarily attributed to \$600,000 capital transfer to the Public Improvement Fund, \$500,000 additional transfer to the Retiree Health Fund, and designating \$400,000 of fund balance to fund an additional road deputy for the next five years as part of the countywide strategic plan. Additionally, the county had planned on using \$900,000 from fund balance, but because of the above unplanned revenue, the county offset this amount as a contingency line item expense.

Overall, actual general fund revenue and other financing sources during the year were under the final budget for revenue and other financing sources by \$(1,021,247). Actual general fund expenditures and other financing uses were \$1,568,883 less than final budget. Actual revenues were higher than actual expenditures. This resulted in an increase in the actual fund balance of \$548,112.

#### **Capital Assets and Debt Administration**

**Capital assets.** Jackson County's investment in capital assets for its governmental and business-type activities as of December 31, 2010, amounts to \$56.1 million (net of accumulated depreciation). This investment in capital assets includes land, construction in progress, buildings, vehicles and equipment.

Major capital asset events during the fiscal year included the following:

- Initiated countywide building modifications for "energy efficiency" projects with ARRA grant money awarded by Department of Energy. Total grant award was \$687,500
- Resource recovery (waste incinerator) improvements of \$954,000.
- Medical Care Facility building improvements and equipment acquisitions of \$113,000.
- Total depreciation expense was \$2,423,508 and \$1,966,524 for Governmental and Business-type activities, respectively.

		nmental vities		ss-type vities	Total		
	<u>2010</u>	2009	<u>2010</u>	<u>2009</u>	<u>2010</u>	<u>2009</u>	
Land	\$ 1,817,012	\$ 1,817,012	\$ 269,170	\$ 48,832	\$ 2,086,182	\$ 1,865,844	
Construction in progress	775,209	362,667	-	-	775,209	362,667	
Buildings	21,399,739	22,660,343	24,536,079	25,157,500	45,935,818	47,817,843	
Equipment and vehicles	1,688,261	2,218,551	5,640,796	5,947,485	7,329,057	8,166,036	
	\$ 25,680,221	\$ 27,058,573	\$ 30,446,045	\$ 31,153,817	\$ 56,126,266	\$ 58,212,390	

Additional information on the Jackson County's capital assets can be found in Note G on pages 37-40 of this report.

**Long-term debt.** At the end of the 2010 fiscal year, Jackson County had net outstanding debt of \$35.2 million. This entire amount comprises debt backed by the full faith and credit of Jackson County and payable from the primary government's net assets. The long-term debt total presented in the footnotes includes conduit debt issued by Jackson County for the benefit of Lifeways Inc., a local mental health agency. The Lifeways outstanding bonded debt is offset by a recorded receivable in the Building Authority Debt Service Fund as discussed above in the "financial analysis of governmental funds".

Jackson County's gross outstanding debt decreased by \$1.7 million during the fiscal year.

Jackson County maintains an "A1" rating by Moody's and an "AA" rating by Standard & Poor's for our general obligation debt. State statutes limit the amount of general obligation debt a governmental entity may issue to 10 percent of its total assessed valuation (i.e., State Equalized Value). The current debt limitation for Jackson County is \$454 million, which is significantly in excess of Jackson County's outstanding general obligation debt.

Additional information on the Jackson County's long-term debt can be found in Note H on pages 42-49 of this report.

		mental vities		ss-type ⁄ities	Total		
	<u>2010</u> <u>2</u>		<u>2010</u> <u>2009</u> <u>2010</u>		2009	<u>2010</u>	2009
General obligation bonds Resource recovery bonds Medical care facility bonds	\$10,550,000 \$10,525,000		\$ - 4,445,000 12,822,690	\$ - 5,775,000 13,524,295	\$ 10,550,000 4,445,000 12,822,690	\$ 10,525,000 5,775,000	
Medical care facility borids	\$ 10,550,000	\$10,525,000	\$17,267,690	\$19,299,295	\$27,817,690	13,524,295 \$29,824,295	

#### **Economic Factors and Next Year's Budgets**

The following factors were considered in preparing the County's annual budget for the 2011 fiscal year:

- The economic downturn from previous years continues to hamper the County's finances. Taxable property values are expected to decrease from 2010 levels by 2%.
- Unemployment in Jackson County at the end of 2010 stood at nearly 11%, which is down from 2009 at 14%. This rate continues to be above national averages.
- The County has entered into Inter-Local Governmental agreements with the City of Jackson for Parks administration and Human Resources. The County will continue to explore other areas of collaboration including but not limited to, IT, Public Safety, Facilities Management, and Equalization services with other surrounding local units of government.
- The State of Michigan continues to struggle with budget shortfalls which could hamper the shared revenue formula as it effect local units of government. Jackson County had depleted its State Revenue Reserve Fund in 2010 and as a result the State of Michigan reinstated full funding of the shared payments for its fiscal years 2010 and 2011 to Jackson County. In our 2011 budget we have planned for a 50% funding level. Should the county receive full funding that additional revenue will be earmarked for capital and OPEB liability.
- The County will continue to look at departments for "cost savings" opportunities and/or "revenue enhancements"

#### **Requests for Information**

The financial report is designed to provide a general overview of the Jackson County's finances for all those with an interest in the government's finances. Questions concerning any information provided in this report or requests for additional financial information should be addressed to the office of the County Administrator/Controller, 120 West Michigan Avenue, Jackson, Michigan 49201.



## STATEMENT OF NET ASSETS

#### December 31, 2010

	P	ent		
	Governmental Activities	Business-type Activities	Total	Component Units
ASSETS				
Current assets	<b>(</b> 04 070 000	Ф 0.050.500	Ф 40 000 0E0	Ф 0.440.000
Cash and pooled investments	\$ 34,876,390 14,891,606	\$ 8,956,568	\$ 43,832,958	\$ 3,446,366
Receivables, net Inventories	14,691,606	14,731,416 1,770,548	29,623,022 1,932,003	36,481,332 2,220,603
Prepaids	693,984	139,836	833,820	145,479
Current portion of land contract receivable	-	-	-0-	20,279
Internal balances	(214,555)	214,555	-0-	,
Total current assets	50,408,880	25,812,923	76,221,803	42,314,059
Noncurrent assets				
Deferred expenses	-	225,356	225,356	-
Bond issuance costs	-	108,357	108,357	-
Noncurrent portion of land contract receivable	-	-	-0-	1,488,301
Restricted cash and pooled investments		2,507,186	2,507,186	-
Capital assets not being depreciated	2,592,221	269,170	2,861,391	16,888,449
Capital assets being depreciated, net	23,088,000	30,176,875	53,264,875	56,386,708
Total noncurrent assets	25,680,221	33,286,944	58,967,165	74,763,458
TOTAL ASSETS	76,089,101	59,099,867	135,188,968	117,077,517
LIABILITIES				
Current liabilities				
Accounts payable	2,272,453	728,482	3,000,935	142,631
Accrued wages Other accrued liabilities	980,308 60,571	361,291	1,341,599	458,166
Accrued interest payable	59,200	135,642	60,571 194,842	431,942
Performance bonds payable	-	100,042	-0-	105,250
Due to other governmental units	45,000	1,267	46,267	427,702
Unearned revenue	4,466,743	-	4,466,743	181,148
Current portion of capital lease obligation	-	18,852	18,852	-
Current portion of compensated absences	1,322,111	291,379	1,613,490	25,000
Current portion of estimated closure and post closure		4.40.000	4.40.000	
monitoring costs Current portion of long-term debt	905,000	140,000 2,270,000	140,000	2 070 266
Current portion of long-term debt	905,000	2,270,000	3,175,000	2,878,266
Total current liabilities	10,111,386	3,946,913	14,058,299	4,650,105
Noncurrent liabilities				
Noncurrent portion of compensated absences	<u>-</u>	92,739	92,739	275,913
Other postemployment benefit obligation	3,168,503	768,206	3,936,709	1,677,657
Noncurrent portion of estimated closure and post closure monitoring cost		1 255 000	1,255,000	
Noncurrent portion of capital lease obligation	-	1,255,000 454,361	454,361	-
Noncurrent portion of capital lease obligation  Noncurrent portion of long-term debt	16,290,000	14,997,690	31,287,690	31,131,839
Total noncurrent liabilities	19,458,503	17,567,996	37,026,499	33,085,409
TOTAL LIABILITIES	29,569,889	21,514,909	51,084,798	37,735,514
NET ACCETO				
NET ASSETS	15 120 221	13 179 255	28 308 576	72,864,650
Invested in capital assets, net of related debt Restricted for:	15,130,221	13,178,355	28,308,576	12,004,000
Capital projects	2,789,622	_	2,789,622	1,107,122
Endowments - nonexpendable	180,616	-	180,616	-
Unrestricted	28,418,753	24,406,603	52,825,356	5,370,231
TOTAL NET ASSETS	\$ 46,519,212	\$ 37,584,958	\$ 84,104,170	\$ 79,342,003

## STATEMENT OF ACTIVITIES

## Year Ended December 31, 2010

Net (Expense) Revenue and Changes in Net Assets

			Program Revenues					Primary Government	<u> </u>	
		Charges for		erating Grants		tal Grants	Governmental	Business-type		Component
Functions/Programs	Expenses	Services	and	l Contributions	and C	ontributions	Activities	Activities	Total	Units
Primary government										
Governmental activities										
General government	\$ 22,366,906	\$ 6,448,052	\$	6,224,676	\$	-	\$ (9,694,178)	\$ -	\$ (9,694,178)	\$ -
Public safety	18,336,839	1,203,977		4,099,065		-	(13,033,797)	-	(13,033,797)	-
Health and welfare	10,487,852	791,184		6,173,137		-	(3,523,531)	-	(3,523,531)	-
Community and economic development	1,033,799	285,455		175,373		-	(572,971)	-	(572,971)	-
Recreation and culture	2,843,700	869,020		185,722		_	(1,788,958)	_	(1,788,958)	-
Interest on long-term debt	1,156,503	-		-		_	(1,156,503)	_	(1,156,503)	-
interest on long term door	.,,			_			(1,100,000)	-	(1,100,000)	
Total governmental activities	56,225,599	9,597,688		16,857,973		-0-	(29,769,938)	-0-	(29,769,938)	-0-
Business-type activities										
Medical Care Facility	16,681,276	16,731,793		_		_	_	50,517	50,517	_
Delinquent tax	345,126	2,567,768		_		_	_	2,222,642	2,222,642	_
Resource Recovery	8,893,948	9,732,880		_		_		838,932	838,932	_
Foreclosure Tax Administration	494,072	421,951		-		-	-	(72,121)	(72,121)	<u>-</u>
Personal Property Tax		,		-		-	-			-
Personal Property Tax	66,631	81,078	-					14,447	14,447	
Total business-type activities	26,481,053	29,535,470		-0-		-0-	-0-	3,054,417	3,054,417	-0-
Total primary government	\$ 82,706,652	\$ 39,133,158	\$	16,857,973	\$	-0-	(29,769,938)	3,054,417	(26,715,521)	-0-
Component units										
Road Commission	\$ 15,487,403	\$ 2,805,077	\$	10 014 064	\$	1 705 004			0	(2.000)
		. , ,	Ф	10,914,064	Ф	1,765,364	-	-	-0-	(2,898)
Economic Development Corporation	43,686	400		-		-	-	-	-0-	(43,286)
Land Bank Authority	14,497	4,257		400.405		-	-	-	-0-	(10,240)
Brownfield Redevelopment Authority	199,492	-		192,195			-	-	-0-	(7,297)
Drainage Districts	1,048,684	-		-		748,139	=	-	-0-	(300,545)
Board of Public Works	1,014,777			-		1,077,891			-0-	63,114
Total component units	\$ 17,808,539	\$ 2,809,734	\$	11,106,259	\$	3,591,394	-0-	-0-	-0-	(301,152)
		General revenues								
							05 540 040		05 540 040	
		Property taxes					25,542,916	-	25,542,916	-
		State shared rev					2,361,911		2,361,911	
		Investment earn	ıngs				663,497	30,474	693,971	89,803
		Other					78,408	24,471	102,879	745
		Transfers					1,233,954	(1,225,023)	8,931	
		Total general	revenu	es and transfers			29,880,686	(1,170,078)	28,710,608	90,548
			Chang	e in net assets			110,748	1,884,339	1,995,087	(210,604)
		Restated net asset	ts, begi	nning of the year			46,408,464	35,700,619	82,109,083	79,552,607
		Net assets, end of	the yea	ar			\$ 46,519,212	\$ 37,584,958	\$ 84,104,170	\$ 79,342,003

See accompanying notes to financial statements.

## GOVERNMENTAL FUNDS BALANCE SHEET

#### December 31, 2010

ACCETO		General		Jail Millage Fund	Ма	edical Care Facility intenance of Effort Fund
ASSETS Cash and pooled investments	\$	11,268,806	\$	593,096	\$	5,778,564
Accounts receivable	Ψ	485,349	Ψ	-	Ψ	-
Taxes receivable		1,906,038		1,960,329		579,931
Due from other governmental units		847,825		-		-
Interest receivable		184,382		-		-
Advances to other funds		497,030		-		-
Inventories Prepaids		- 55,937		-		-
Prepaius		55,957	-			<u> </u>
TOTAL ASSETS	\$	15,245,367	\$	2,553,425	\$	6,358,495
LIABILITIES AND FUND BALANCES LIABILITIES						
Accounts payable	\$	534,876	\$	-	\$	334,930
Accrued wages		648,293		-		-
Other accrued liabilities		-		-		-
Advances from other funds		-		-		-
Due to other governmental units		-		-		-
Due to other funds		400 044		-		-
Deferred revenue		169,041		2,030,000		600,000
TOTAL LIABILITIES		1,352,210		2,030,000		934,930
FUND BALANCES						
Reserved for:						
Advances		824,530		-		-
Inventories		-		-		-
Prepaids		55,937		-		-
Capital projects		-		-		-
Debt service		-		-		-
Unreserved		1 226 056		142,000		250,000
Designated for subsequent years' expenditures Undesignated, reported in:		1,236,956		143,000		250,000
General fund		11,775,734		_		_
Special revenue funds		-		380,425		5,173,565
Permanent funds		<u>-</u>		-		-
TOTAL FUND BALANCES		13,893,157		523,425		5,423,565
TOTAL LIABILITIES						
TOTAL LIABILITIES AND FUND BALANCES	\$	15,245,367	\$	2,553,425	\$	6,358,495

Building Authority Bonds	G	Nonmajor overnmental Funds	Total	
\$ 17,627 - - 6,645,000 - - -	\$	15,135,300 194,673 998,989 937,929 - - 161,455 87,447	\$	32,793,393 680,022 5,445,287 8,430,754 184,382 497,030 161,455 143,384
\$ 6,662,627	\$	17,515,793	\$	48,335,707
\$ -	\$	561,929	\$	1,431,735
- 17 501		332,015		980,308 60,571
17,591 -		42,980 497,030		497,030
_		45,000		45,000
_		214,555		214,555
6,645,000		1,667,702		11,111,743
6,662,591		3,361,211		14,340,942
_		_		824,530
-		161,455		161,455
-		87,447		143,384
-		2,789,622		2,789,622
36		-		36
-		1,248,143		2,878,099
-		-		11,775,734
-		9,687,299		15,241,289
 -		180,616		180,616
 36		14,154,582		33,994,765
\$ 6,662,627	\$	17,515,793	\$	48,335,707

## RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TO THE STATEMENT OF NET ASSETS

December 31, 2010

#### Total fund balances - governmental funds

\$ 33,994,765

Amounts reported for the governmental activities in the statement of net assets are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported as assets in the governmental funds.

The cost of capital assets is	\$ 57,344,916
Accumulated depreciation is	(31,664,695)

Capital assets, net 25,680,221

Long-term receivables are not available to pay for current period expenditures and are therefore deferred in the funds.

6,645,000

Internal service funds are used by management to charge the costs of certain activities to individual funds.

Net assets of governmental activities accounted for in Internal Service Funds

1,944,040

Long-term liabilities are not due and payable in the current period and therefore are not reported in the governmental funds balance sheet. Long-term liabilities at year-end consist of:

Direct County obligations	(17,195,000)
Other postemployment benefit obligation	(3,168,503)
Accrued interest payable	(59,200)
Compensated absences	(1,322,111)

(21,744,814)

Net assets of governmental activities

\$ 46,519,212

#### Governmental Funds

## STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

## Year Ended December 31, 2010

DEVENUE	General	Jail Millage Fund	Medical Care Facility Maintenance of Effort Fund
Taxes Licenses and permits Intergovernmental Charges for services Fines and forfeits Interest and rents Contributions from local units Other	\$ 21,700,151 175,006 7,862,620 5,491,690 728,241 869,110 - 525,441	\$ 2,142,508 - - - - - -	\$ 613,130 - - - - 7,759 -
TOTAL REVENUES  EXPENDITURES	37,352,259	2,142,508	620,889
Current General government Public safety Health and welfare Community and economic development Recreation and culture Other Debt service Capital outlay	15,835,320 12,925,272 2,601,208 338,940 6,679 5,152,026	- - - - - -	- 355,568 - - - - -
TOTAL EXPENDITURES	36,859,445	-0-	355,568
EXCESS OF REVENUES OVER (UNDER) EXPENDITURES	492,814	2,142,508	265,321
OTHER FINANCING SOURCES (USES) Issuance of refunding bonds Bond issuance cost Transfer to escrow agent Transfers in Transfers out	- - - 5,646,699 (5,591,401)	- - - - (1,910,169)	- - - - (507,662)
TOTAL OTHER FINANCING SOURCES (USES)	55,298	(1,910,169)	(507,662)
NET CHANGE IN FUND BALANCES	548,112	232,339	(242,341)
Restated fund balances, beginning of year	13,345,045	291,086	5,665,906
Fund balances, end of year	\$ 13,893,157	\$ 523,425	\$ 5,423,565

Building	Nonmajor		
Authority	Governmental		
Bonds	Funds	Total	
\$ -	\$ 1,085,255	\$ 25,541,044	
φ -	296,426	\$ 25,541,044 471,432	
	7,636,135	15,498,755	
	2,428,885	7,920,575	
_	259,077	987,318	
116	259,921	1,136,906	
1,446,891	200,021	1,446,891	
-	1,899,031	2,424,472	
1,447,007	13,864,730	55,427,393	
	4 000 070	40,000,400	
-	4,092,878	19,928,198	
-	2,207,108	15,132,380	
-	5,852,178 580,744	8,808,954 919,684	
-	2,105,368	2,112,047	
780,335	2,103,300	5,932,361	
1,554,925	_	1,554,925	
-	1,030,778	1,030,778	
2,335,260	15,869,054	55,419,327	
(888,253)	(2,004,324)	8,066	
10,100,000	-	10,100,000	
(82,333)	-	(82,333)	
(10,018,468)	- 6 004 404	(10,018,468)	
1,065,636	6,831,494	13,543,829	
(298,222)	(3,908,156)	(12,215,610)	
766,613	2,923,338	1,327,418	
(121,640)	919,014	1,335,484	
121,676	13,235,568	32,659,281	
\$ 36	\$ 14,154,582	\$ 33,994,765	

## RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES

Year Ended December 31, 2010

Net change in fund balances - total governmental funds

mounts reported for governmental activities in the statement of activities are different	ent	because:	
Capital outlays are reported as expenditures in governmental funds. However, in statement of activities, the cost of capital assets is allocated over their estimated under the cost of capital assets is allocated over their estimated under the cost of capital assets is allocated over their estimated under the cost of capital assets is allocated over their estimated under the cost of capital assets is allocated over their estimated under the cost of capital assets is allocated over their estimated under the cost of capital assets is allocated over their estimated under the cost of capital assets is allocated over their estimated under the cost of capital assets is allocated over their estimated under the cost of capital assets is allocated over their estimated under the cost of capital assets is allocated over the cost of capital assets in			
as depreciation expense. In the current period, these amounts are:			
Capital outlay	\$	1,045,156	
Depreciation expense		(2,423,508)	
Excess of depreciation expense over capital outlay			(1,378,352)
Revenues in the statement of activities that do not provide current financial resour are not reported as revenues in the funds.	rces	3	(325,000)
are not reported as revenues in the funus.			(020,000)
Internal service funds are used by management to charge the costs of			
certain activities to individual funds.			
Net operating income from governmental activities accounted			
for in internal service fund		(1,343)	
Add: Interest revenue		3,019	
Subtract: internal activities (transfers)		(94,265)	
			(92,589)
Repayment of long-term debt and borrowing of long-term debt is reported as expe	endi	tures and	

other financing sources in governmental funds, but the repayment reduces long-term liabilities and the borrowings increase long-term liabilities in the statement of net assets. In the current year, these amounts consist of:

Repayment of long-term debt	10,400,000
Bond Proceeds	(10,100,000)

300,000

1,335,484

Some items reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds. These activities consist of:

Decrease in accrued interest payable	99,223
Decrease in other postemployment benefit obligations	111,141
Decrease in compensated absences	60,841

271,205

Change in net assets of governmental activities

\$ 110,748

## Proprietary Funds

## STATEMENT OF NET ASSETS

## December 31, 2010

	Medical Care Facility	Business-type Delinquent Tax Revolving	Resource Recovery
ASSETS	1 domity	revolving	recovery
Current assets			
Cash and pooled investments Receivables	\$ 1,560,088	\$ 6,064,226	\$ 1,309,960
Accounts Interest	3,520,650	102,532 2,164,840	848,197 -
Delinquent taxes	-	7,872,197	-
Due from other governmental units  Due from other funds	123,000	976,010	- -
Inventories Prepaids	<u>-</u>	- - <u>-</u>	1,770,548 139,836
Total current assets	5,203,738	17,179,805	4,068,541
Noncurrent assets			
Deferred expenses	-	=	225,356
Bond issuance costs	108,357	-	-
Restricted cash and pooled investments	538,824	=	1,968,362
Capital assets not being depreciated	-	4.005	48,832
Capital assets being depreciated, net	15,472,358	1,625	14,702,892
Total noncurrent assets	16,119,539	1,625	16,945,442
TOTAL ASSETS	21,323,277	17,181,430	21,013,983
LIABILITIES			
Current liabilities			
Accounts payable	347,162	26,230	355,090
Accrued wages	351,285	7,839	533
Due to other governmental units	-	=	-
Due to other funds	99,370	-	608,516 36,272
Accrued interest payable Current portion of compensated absences	271,810	16,129	30,272
Current portion of capital lease obligation	18,852	10,125	<u>-</u>
Current portion of estimated closure and post closure	10,002		
monitoring costs	-	=	140,000
Current portion of long term debt	520,000	<u> </u>	1,750,000
Total current liabilities	1,608,479	50,198	2,890,411
Noncurrent liabilities			
Noncurrent portion of compensated absences  Noncurrent portion of estimated closure and	92,739	-	-
post closure monitoring costs	-	=	1,255,000
Other post employment benefit obligation	768,206	-	-
Noncurrent portion of capital lease obligation	454,361	-	-
Noncurrent portion of long-term debt	12,302,690		2,695,000
Total noncurrent liabilities	13,617,996	<u> </u>	3,950,000
TOTAL LIABILITIES	15,226,475	50,198	6,840,411
NET ASSETS			
Invested in capital assets, net of related debt	2,649,668	1,625	10,306,724
Unrestricted	3,447,134	17,129,607	3,866,848
TOTAL NET ASSETS	\$ 6,096,802	\$ 17,131,232	\$ 14,173,572

See accompanying notes to financial statements.

Nonmajor Enterprise		nues		Internal Service		
	Funds		Total	<u>Funds</u>		
\$	22,294	\$	8,956,568	\$ 2,082,997		
	-		4,471,379	151,161		
	-		2,164,840 7,872,197	-		
	100,000		223,000	- -		
	-		976,010	-		
	-		1,770,548	-		
	-		139,836	550,600		
	122,294		26,574,378	2,784,758		
	-		225,356	-		
	-		108,357	-		
	220 220		2,507,186	-		
	220,338		269,170 30,176,875	-		
	220,338		33,286,944	-0-		
	342,632		59,861,322	2,784,758		
	_		728,482	840,718		
	1,634		361,291	· -		
	1,267		1,267	-		
	152,939		761,455	-		
	3,440		135,642 291,379	-		
	3,440 -		18,852	<u>-</u>		
	-		140,000	-		
	-		2,270,000			
	159,280		4,708,368	840,718		
	-		92,739	-		
	-		1,255,000	-		
	-		768,206	-		
	-		454,361 14,997,690	-		
	-0-		17,567,996	-0-		
	159,280		22,276,364	840,718		
	220 220		12 170 255			
	220,338 (36,986)		13,178,355 24,406,603	1,944,040		
_		_				
\$	183,352	\$	37,584,958	\$ 1,944,040		

Activities

# Proprietary Funds

# STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET ASSETS

# Year Ended December 31, 2010

	Business-type				
	Medical Care Facility	Delinquent Tax Revolving	Resource Recovery		
OPERATING REVENUES Charges for services Interest and penalties on delinquent taxes	\$ 16,731,793 	\$ 1,644,495 923,273	\$ 9,732,880		
TOTAL OPERATING REVENUES	16,731,793	2,567,768	9,732,880		
OPERATING EXPENSES Personal services Contractual services	8,126,627 -	331,852 -	16,610		
Other services and charges Depreciation	7,397,786 552,658	13,274	7,152,846 1,399,977		
TOTAL OPERATING EXPENSES	16,077,071	345,126	8,569,433		
OPERATING INCOME (LOSS)	654,722	2,222,642	1,163,447		
NONOPERATING REVENUES (EXPENSES) Interest revenue Interest expense Other	5,595 (604,205) 21,394	21,861 - 3,077	3,018 (324,515)		
TOTAL NONOPERATING REVENUES (EXPENSES)	(577,216)	24,938	(321,497)		
INCOME (LOSS) BEFORE TRANSFERS	77,506	2,247,580	841,950		
TRANSFERS IN TRANSFERS OUT	419,833	70,066 (1,621,260)	(91,063)		
TOTAL TRANSFERS	419,833	(1,551,194)	(91,063)		
CHANGE IN NET ASSETS	497,339	696,386	750,887		
Restated net assets, beginning of year	5,599,463	16,434,846	13,422,685		
Net assets, end of year	\$ 6,096,802	\$17,131,232	\$ 14,173,572		

Activ	Governmental Activities	
lonmajor nterprise Funds	Total	Internal Service Funds
\$ 503,029 -	\$ 28,612,197 923,273	\$ 11,475,839 
503,029	29,535,470	11,475,839
64,395 - 495,693 615	8,539,484 -0- 15,046,325 1,966,524	11,411,376 65,806
560,703	25,552,333	11,477,182
(57,674)	3,983,137	(1,343)
- - -	30,474 (928,720) 24,471	3,019
 -0-	(873,775)	3,019
(57,674)	3,109,362	1,676
- (2,599)	489,899 (1,714,922)	(94,265)
(2,599)	(1,225,023)	(94,265)
(60,273)	1,884,339	(92,589)
243,625	35,700,619	2,036,629
\$ 183,352	\$ 37,584,958	\$ 1,944,040

# Proprietary Funds

# STATEMENT OF CASH FLOWS

Year Ended December 31, 2010

	Business-type					
	Medical Care Facility	Delinquent Tax Revolving	Resource Recovery			
CASH FLOWS FROM OPERATING ACTIVITIES Cash receipts from customers Cash paid to suppliers Cash paid for employee services and benefits Cash operating receipts Cash received from Quality Assurance Supplement Program	\$ 14,190,282 (7,484,529) (7,857,385) 115,920 1,964,432	\$ 1,647,572 11,215 (327,620)	\$ 9,884,699 (6,952,929) (314,397)			
Interest on delinquent taxes		464,880				
NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES	928,720	1,796,047	2,617,373			
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES Transfers in Transfers out	419,833	70,066 (1,621,260)	- (91,063)			
NET CASH PROVIDED (USED) BY NONCAPITAL FINANCING ACTIVITIES	419,833	(1,551,194)	(91,063)			
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES Principal payments on long-term debt Interest paid on long-term debt Acquisition and construction of capital assets	(470,000) (606,950) (212,670)	- - -	(1,330,000) (324,515) (820,390)			
NET CASH (USED) BY CAPITAL AND RELATED FINANCING ACTIVITIES	(1,289,620)	-0-	(2,474,905)			
CASH FLOWS FROM INVESTING ACTIVITIES Resident trust deposits Interest revenue	8,793 5,595	- 21,861	3,018			
NET CASH PROVIDED (USED) BY INVESTING ACTIVITIES	14,388	21,861	3,018			
NET INCREASE (DECREASE) IN CASH AND POOLED INVESTMENTS	73,321	266,714	54,423			
Restated cash and pooled investments, beginning of year	2,025,591	5,797,512	3,223,899			
Cash and pooled investments, end of year	\$ 2,098,912	\$ 6,064,226	\$ 3,278,322			

Acti	Activities					
Nonmajor Enterprise Funds	Total	Internal Service Funds				
\$ 529,529 (773,485) (65,707)	\$ 26,252,082 (15,199,728) (8,565,109) 115,920	\$ 11,789,514 (10,958,042) -				
	1,964,432 464,880					
(309,663)	5,032,477	831,472				
(2,599)	489,899 (1,714,922)	(94,265)				
(2,599)	(1,225,023)	(94,265)				
- - (220,338)	(1,800,000) (931,465) (1,253,398)	- - -				
(220,338)	(3,984,863)	-0-				
	8,793 30,474	3,019				
-0-	39,267	3,019				
(532,600)	(138,142)	740,226				
554,894	11,601,896	1,342,771				
\$ 22,294	\$ 11,463,754	\$ 2,082,997				

Governmental

# Proprietary Funds

# STATEMENT OF CASH FLOWS - CONCLUDED

# Year Ended December 31, 2010

	Business-type						
		Medical Care Facility	Delinquent Tax Revolving	Resource Recovery			
Reconciliation of operating income (loss) to net							
cash provided (used) by operating activities							
Operating income (loss)	\$	654,722	\$ 2,222,642	\$	1,163,447		
Adjustments to reconcile operating income (loss)							
to net cash provided (used) by operating activities							
Depreciation		552,658	13,274		1,399,977		
Changes in assets and liabilities:							
Amortization of benefit obligation		239,581	-		-		
Provision for bad debt		123,729	-		-		
Amortization of deferred expenses		5,605	-		75,116		
Other income		-	3,077		-		
Receivables		(584,888)	(937,747)		76,703		
Prepaids		-	-		46,615		
Inventory		-	-		37,676		
Due from other funds		-	479,354		-		
Other current assets		(17,411)	-		-		
Accounts payable		(74,937)	11,215		115,626		
Accrued liabilities		29,661	1,744		(8,803)		
Other liabilities		-	-		(95,000)		
Due to other governmental units		-	-		-		
Due to other funds		-	-		(193,984)		
Compensated absences			2,488				
NET CASH PROVIDED (USED) BY							
OPERATING ACTIVITIES	\$	928,720	\$ 1,796,047	\$	2,617,373		

Activ	vities	6		vernmental Activities		
Nonmajor Enterprise Funds		Total		Internal Service Funds		
\$ (57,674)	\$	3,983,137	\$	(1,343)		
615		1,966,524		-		
_	239,581			_		
_	123,729			_		
_	80,721			_		
-	3,077			_		
26,500		(1,419,432)		313,675		
-		46,615		560,835		
-		37,676		-		
-		479,354		-		
-		(17,411)		-		
(212)		51,692		(41,695)		
164		22,766		-		
-		(95,000)		-		
(4,308)		(4,308)		-		
(273,272)		(467,256)		-		
 (1,476)		1,012				
\$ (309,663)	\$	5,032,477	\$	831,472		

# Fiduciary Funds

# STATEMENT OF NET ASSETS

# December 31, 2010

	Pension and nployee Benefit Trusts	Agency Funds		
ASSETS				
Cash and pooled investments	\$ 452,557	\$	10,651,617	
Investments, at fair value				
Money market funds	4,101,567		-	
U.S. Government Obligations	9,241,660		-	
Domestic corporate bonds	26,108,166		-	
Corporate mortgage obligations	568,153		-	
Domestic stocks	39,300,839		-	
Index stock fund	25,945,721		-	
International bonds	704,899		-	
International stock & ADR's	27,719,361		-	
Accounts receivable	644,441		34,931	
Prepaids	715,355		-	
Accrued interest receivable	 240,801			
TOTAL ASSETS	\$ 135,743,520	\$	10,686,548	
LIABILITIES				
Due to other governmental units	\$ -	\$	8,719,973	
Accounts payable	803,795		-	
Accrued wages	3,004		-	
Compensated absences	9,071		-	
Bonds payable	-		150,250	
Escrow payable	-		6,598	
Due to individuals and agencies	 		1,809,727	
TOTAL LIABILITIES	 815,870	\$	10,686,548	
NET ASSETS				
Held in trust for pension and employee benefits	 134,927,650			
TOTAL LIABILITIES AND NET ASSETS	\$ 135,743,520			

# Fiduciary Funds

# STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS

# Year Ended December 31, 2010

	Pension and Employee Benefit Trusts
ADDITIONS Investment income Net appreciation in fair	
value of investments Interest and dividends Less investment expense	\$ 15,439,884 2,105,434 (694,229)
Net investment income	16,851,089
Contributions Employee Employer Other	2,188,840 2,341,599 1,555,997
Total contributions	6,086,436
TOTAL ADDITIONS	22,937,525
DEDUCTIONS  Benefit payments  Refund of contributions  Administrative expenses	11,280,480 268,246 232,220
TOTAL DEDUCTIONS	11,780,946
CHANGE IN NET ASSETS	11,156,579
Net assets, beginning of year	123,771,071
Net assets, end of year	\$ 134,927,650

# Component Units

# COMBINING STATEMENT OF NET ASSETS

# December 31, 2010

	Road Commission	Economic Development Corporation	Land Bank Authority	Brownfield Redevelopment Authority	
ASSETS					
Current assets					
Cash and pooled investments	\$ 1,974,449	\$ 49,565	\$ 111,476	\$ 82,775	
Receivables	2,108,994	412,451	-	-	
Due from other governmental units	-	-	-	-	
Inventories	2,086,989	-	133,614	-	
Prepaids	145,479	-	-	<del>-</del>	
Current portion of land contract receivable				20,279	
Total current assets	6,315,911	462,016	245,090	103,054	
Noncurrent assets					
Noncurrent portion of land contract receivable	-	798,297	-	690,004	
Capital assets not being depreciated	16,888,449	-	-	, -	
Capital assets, net of accumulated depreciation	52,424,233				
Total noncurrent assets	69,312,682	798,297	-0-	690,004	
TOTAL ASSETS	75,628,593	1,260,313	245,090	793,058	
LIABILITIES					
Current liabilities					
Accounts payable	111,537	9,533	_	21,561	
Accrued interest payable	160,674	-	_	,00	
Other accrued liabilities	458,166	_	_	_	
Performance bonds payable	105,250	_	_	-	
Due to other governmental units	-	202	100,000	117,500	
Unearned revenue	181,148	-	-	-	
Current portion of compensated absences	25,000	-	-	-	
Current portion of long-term debt	70,266	-	-	-	
Total current liabilities	1,112,041	9,735	100,000	139,061	
	·,·· <u>-,·</u>	5,1 55	100,000	,	
Noncurrent liabilities					
Noncurrent portion of compensated absences	275,913	-	-	-	
Net other postemployment benefit payable	1,677,657	-	-	-	
Noncurrent portion of long-term debt	340,241				
TOTAL LIABILITIES	3,405,852	9,735	100,000	139,061	
NET ASSETS					
Invested in capital assets, net of related debt	68,902,175	-	-	-	
Restricted for capital projects	-	-	-	-	
Unrestricted	3,320,566	1,250,578	145,090	653,997	
TOTAL NET ASSETS	\$ 72,222,741	\$ 1,250,578	\$ 145,090	\$ 653,997	

Drainage Districts	Board of Public Works	Total
\$ 1,195,855 52,989 14,371,609	\$ 32,246 - 19,535,289 -	\$ 3,446,366 2,574,434 33,906,898 2,220,603
		145,479 20,279
15,620,453	19,567,535	42,314,059
- - 3,962,475	- - -	1,488,301 16,888,449 56,386,708
3,962,475	-0-	74,763,458
19,582,928	19,567,535	117,077,517
143,831 - - 210,000	- 127,437 - - - -	142,631 431,942 458,166 105,250 427,702 181,148
1,723,000	1,085,000	25,000 2,878,266
2,076,831	1,212,437	4,650,105
- - 12,500,000	- - 18,291,598	275,913 1,677,657 31,131,839
14,576,831	19,504,035	37,735,514
3,962,475 1,043,622 	63,500	72,864,650 1,107,122 5,370,231
\$ 5,006,097	\$ 63,500	\$ 79,342,003

# Component Units

# COMBINING STATEMENT OF ACTIVITIES

# Year Ended December 31, 2010

#### Net (Expense) Revenue and Changes in Net Assets

		F	Program Revenue	s	Changes in Net Assets						
			Operating	Capital		Economic	Land	Brownfield		Board of	
		Charges for	Grants and	Grants and	Road	Development	Bank	Redevelopment	Drainage	Public	
Functions/Programs	Expenses	Services	Contributions	Contributions	Commission	Corporation	Authority	Authority	Districts	Works	Total
Governmental activities											
Road Commission	\$ 15,487,403	\$ 2,805,077	\$ 10,914,064	\$ 1,765,364	\$ (2,898)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (2,898)
<b>Economic Development Corporation</b>	43,686	400	-	-	-	(43,286)	-	-	-	-	(43,286)
Land Bank Authority	14,497	4,257	-	-	-	-	(10,240)	-	-	-	(10,240)
Brownfield Redevelopment Authority	199,492	-	192,195	-	-	-	-	(7,297)	-	-	(7,297)
Drainage Districts	1,048,684	-	-	748,139	-	-	-	-	(300,545)	-	(300,545)
Board of Public Works	1,014,777			1,077,891						63,114	63,114
TOTALS	\$ 17,808,539	\$ 2,809,734	\$ 11,106,259	\$ 3,591,394	(2,898)	(43,286)	(10,240)	(7,297)	(300,545)	63,114	(301,152)
	•	General revenues									
		Investment earni	ngs		44,662	44,737	-	-	176	228	89,803
		Other				745		-			745
		Total general rev	renues		44,662	45,482	-0-	-0-	176	228	90,548
		CHANGE IN NE	T ASSETS		41,764	2,196	(10,240)	(7,297)	(300,369)	63,342	(210,604)
		Restated net asse	ts, beginning of ye	ear	72,180,977	1,248,382	155,330	661,294	5,306,466	158	79,552,607
		Net assets, end of	year		\$ 72,222,741	\$ 1,250,578	\$ 145,090	\$ 653,997	\$ 5,006,097	\$ 63,500	\$ 79,342,003

## NOTES TO FINANCIAL STATEMENTS

December 31, 2010

## NOTE A: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Jackson County was incorporated on August 1, 1832 and covers an area of 707 square miles divided into 19 townships, 7 villages, and 1 city. The County seat is located in the City of Jackson. The County operates under an elected county Board of Commissioners and provides services to its more than 160,000 residents in many areas including law enforcement, administration of justice, community enrichment and development, and human services.

The financial statements of the County have been prepared in accordance with accounting principles generally accepted in the United States of America (GAAP) as applied to County governments. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The County's more significant accounting policies are described below.

## 1. Reporting Entity

As required by accounting principles generally accepted in the United States of America; GASB Statement 14, *The Financial Reporting Entity* (as amended by GASB Statement 39); and *Statement on Michigan Governmental Accounting and Auditing No. 5*, these financial statements present the financial activities of Jackson County (primary government) and its component units, entities for which the government is considered to be financially accountable. Blended component units, although legally separate entities are, in substance, part of the government's operations and so data from these units are combined with data of the primary government. Discretely presented component units, on the other hand, are reported in a separate column in the financial statements to emphasize that they are legally separate from the primary government.

#### 2. Blended Component Unit

# **Building Authority**

The Jackson County Building Authority is governed by a three (3) member Board appointed by the County Board of Commissioners. Although it is legally separate from the County, the Building Authority is reported as part of the primary government because its sole purpose is to oversee the financing and construction of the County's public buildings.

## 3. Discretely Presented Component Units

These component units are reported in a separate column to emphasize that, while legally separate, Jackson County remains financially accountable for these entities or the nature and significance of the relationship between these entities and the County is such that exclusion of these entities would render the financial statements misleading or incomplete.

# Jackson County Road Commission

The Jackson County Road Commission is responsible for the maintenance and construction of the County road system. The Road Commission operations are financed primarily from the State distribution of gas and weight taxes, Federal financial assistance, and contributions from other local government units within the County. The Commission is governed by a three (3) member Board of County Road Commissioners appointed by the County Board of Commissioners. All long-term debt issuances excluding capital lease purchase agreements require County authorization. A copy of the Commission's audited financial statements can be obtained at their administrative offices.

## NOTES TO FINANCIAL STATEMENTS

December 31, 2010

## NOTE A: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

#### 3. Discretely Presented Component Units - Concluded

#### Jackson County Economic Development Corporation

The Jackson County Economic Development Corporation was established pursuant to the provisions of Public Act 338 of 1974, as amended. The Economic Development Corporation is governed by a nine (9) member Board of Directors appointed by the County Board of Commissioners. The Economic Development Corporation may not issue debt without the County's approval and administers a significant amount of Federal economic development grant money which is received by the County. A copy of the Corporation's audited financial statements can be obtained at their administrative offices.

## Land Bank Authority

The Land Bank Authority is a public corporation, organized pursuant to Michigan Land Bank Fast Track Public Act 258 and an Intergovernmental Agreement entered into between the Michigan Land Bank Fast Track Authority and the Jackson County Treasurer. The Land Bank Authority is governed by an eleven (11) member board including the Jackson County Treasurer, who is, by law, its Chairperson, and ten (10) other members, including four (4) Commissioners. The Land Bank Authority was created to acquire, hold, manage and develop tax-foreclosed properties, as well as other vacant and abandoned properties. The County Board of Commissioners can significantly influence the operations of the Land Bank Authority. The Land Bank Authority Component Unit is reported on a fiscal year ended September 30, 2010. The financial statements of the Land Bank Authority are presented as part of Other Supplementary Information and are not audited separately.

# **Drainage Districts**

The Drain Commissioner has the sole responsibility to administer the drainage districts established by the Drain Code of 1956. The Jackson County Drain Commissioner is responsible for planning, developing, and maintaining surface water drainage systems within the County. The Drainage Board or Drain Commissioner, on behalf of the drainage district, may issue debt and levy special assessments authorized by the Drain Code without the prior approval of the County Board of Commissioners. The full faith and credit of the County may be given for the debt of the Drainage Districts upon authorization of the County Board of Commissioners. The Drainage Districts are financially accountable to the County because the County has pledged its full faith and credit for the payment of the outstanding bond issues authorized by the Drain Commissioner. The combining financial statements for the Drainage Districts are presented as part of Other Supplementary Information and are not audited separately.

#### **Brownfield Redevelopment Authority**

The County created Brownfield Redevelopment Authority pursuant to the provisions of Public Act 381 of 1996 in order to revitalize environmentally distressed areas within a Brownfield redevelopment area. The five (5) member Board is appointed by the Jackson County Board of Commissioners. The Authority budget must be approved by the Jackson County Board of Commissioners. The financial statements of the Brownfield Redevelopment Authority are presented as part of Other Supplementary Information and are not audited separately.

#### **Board of Public Works**

Pursuant to Michigan Compiled Law 123.732, the County entered into a program of water supply and sanitary sewer facility construction. The Board of Public Works is under the general control of the County Board of Commissioners and under the immediate control of a Board of Public Works, which includes the County Drain Commissioner. The Board of Public Works is administered by a seven (7) member board comprised of six (6) appointed members and the Drain commissioner, which is an elected position. The Board manages water supply and sanitary sewer system construction projects that are bonded by the County. All general obligation bond issuances require County authorization and are backed by the full faith and credit of the County. The combining financial statements for the Board of Public Works are presented as part of Other Supplementary Information and are not audited separately.

## NOTES TO FINANCIAL STATEMENTS

December 31, 2010

# NOTE A: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

#### 4. Other Organizations

There are a considerable number of local governmental authorities and nonprofit agencies for which County Board of Commissioners have a statutory requirement to appoint Board members or individual Commissioners are invited to participate on the Boards of these organizations. In some cases, the County makes an appropriation to these organizations; however the County does not have any ongoing financial interests and/or financial responsibility to any of these organizations.

The County of Jackson has a contract to invest excess funds for Lifeways, Inc., a standalone mental health agency. These funds are included in the Trust and Agency Fund financial statements. The County has also issued bonds on behalf of Lifeways through the Building Authority, a blended component unit of Jackson County.

## 5. Funds with Other Year End

The Jackson County Health Department and the Friend of the Court Special Revenue Funds are reported on a fiscal year ended September 30, 2010.

# 6. Basis of Presentation

#### **GOVERNMENT-WIDE FINANCIAL STATEMENTS**

The statement of net assets and the statement of activities (the government-wide statements) present information for the primary government and its component units as a whole. All nonfiduciary activities of the primary government are included (i.e., fiduciary fund activities are not included in the government-wide statements). For the most part, interfund activity (except for interfund services provided) has been eliminated in the preparation of these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities presents the direct functional expenses of the primary government and its component units and the program revenues that support them. Direct expenses are specifically associated with a service, program, or department and are therefore clearly identifiable to a particular function. Program revenues are associated with specific functions and include charges to recipients of goods or services and grants and contributions that are restricted to meeting the operational or capital requirements of that function. Revenues that are not required to be presented as program revenues are general revenues. This includes all taxes, interest, and unrestricted State revenue sharing payments and other general revenues and shows how governmental functions are either self-financing or supported by general revenues.

## **FUND FINANCIAL STATEMENTS**

The fund financial statements present the County's individual major funds and aggregated nonmajor funds. Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

The major funds of the County are:

- a. The General Fund is the County's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.
- b. The Jail Millage Fund accounts for property tax collections used for servicing debt of bonds that were issued to finance new jail facilities.

## NOTES TO FINANCIAL STATEMENTS

December 31, 2010

# NOTE A: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

#### FUND FINANCIAL STATEMENTS - CONCLUDED

- c. The Medical Care Facility Maintenance of Effort Fund accounts for the payments made to the State of Michigan for county residents being treated in the Medical Care Facility, a long-term health care facility owned and operated by Jackson County. Revenue is generated by a county-wide millage.
- d. The Building Authority Bonds Fund accounts for the payment of bonds related to construction projects managed by the Building Authority Board. Funding for these payments can come from rents, millages, and interfund transfers.
- e. The Medical Care Facility Fund accounts for the activities of the long-term care of elderly residents of Jackson County in a medical care unit owned and operated by Jackson County.
- f. The Resource Recovery Fund accounts for the operations of the incinerator and landfills.
- g. The Delinquent Tax Revolving Fund accounts for the activities of the government's purchase and collection of delinquent property taxes. The fund also accounts for the County's issuance of debt (to provide cash flow for the purchase of the taxes) and for the resulting debt service payments.

## 7. Measurement Focus

The government-wide and proprietary fund financial statements are presented using the economic resources measurement focus, similar to that used by business enterprises or not-for-profit organizations. Because another measurement focus is used in the governmental fund financial statements, reconciliations to the government-wide statements are provided that explain the differences in detail.

All governmental funds are presented using the current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. Operating statements of these funds present increases (i.e., revenues and other financing sources) and decreases (i.e., expenditures and other financing uses) in net current assets.

There is no measurement focus for fiduciary agency funds since assets equal liabilities.

## 8. Basis of Accounting

Basis of accounting refers to when revenues and expenditures are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurement made, regardless of the measurement focus applied.

All governmental funds are accounted for using the modified accrual basis of accounting. Under this method, revenues are recognized when they become susceptible to accrual (when they become both "measurable" and "available to finance expenditures of the current period"). The length of time used for "available" for purposes of revenue recognition in the governmental fund financial statements is 60 days. Revenues that are considered measurable but not available are recorded as receivable and deferred revenue. Significant revenues susceptible to accrual are special assessments and certain intergovernmental revenues. Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred, except for interest on long-term debt which is recorded when due.

Government-wide, proprietary fund, and similar trust fund financial statements are presented using the accrual basis of accounting. Their revenues are recognized when they are earned, and their expenses are recognized when they are incurred.

## NOTES TO FINANCIAL STATEMENTS

December 31, 2010

# NOTE A: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

## 8. Basis of Accounting - Concluded

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The County has elected not to follow subsequent private-sector guidance.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the Enterprise Funds are charges to customers for sales and services. Operating expenses for enterprise funds include the costs of sales and services, administrative expenses, and other costs of running the activity. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses. If/when both restricted and unrestricted resources are available for use, it is the County's policy to use restricted resources first, then unrestricted resources as they are needed.

## 9. Cash and Pooled Investments

The County pools cash and investment resources of various funds in order to facilitate the management of these accounts. Balances applicable to a particular fund are readily identifiable. The balances in the pooled cash accounts are available to meet current operating requirements. Cash in excess of current requirements is invested in various interest bearing securities and disclosed as part of the County's investments. The Treasurer's investment pool consists of U.S. Agencies, commercial paper, and mutual funds of varying maturities.

#### 10. Investments

Investments consist of a wide range of domestic and international stocks, obligations of the U.S. government, corporate bonds, and mutual funds. Investments are recorded at fair value in accordance with GASB Statement No. 31, Accounting and Financial Reporting for Certain Investments and for External Investment Pools.

#### 11. Restricted Assets

Certain resources have been classified as restricted on the balance sheet because their use is limited. These resources have been set aside in the Resource Recovery Facility Enterprise Fund in order to meet principal and interest repayment requirements and to provide for major repairs and replacements. The Medical Care Facility Enterprise Fund also has recorded restricted assets for operations of the facility and for future capital purchases.

## 12. Receivables

Receivables consist of amounts due from governmental units for various financial assistance programs, accounts receivable related to charges for services, special assessments, and notes and leases receivable made in connection with various programs.

Medical Care Facility receivables are reported at the estimated net realizable amounts due from patients, third-party payors and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payors. Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined.

## NOTES TO FINANCIAL STATEMENTS

December 31, 2010

# NOTE A: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

#### 13. Inventories

Inventories are valued at cost, which approximates market, using the first-in/first-out method. The costs of governmental fund-type inventories are primarily recorded as expenditures when purchased rather than when consumed. Reserved fund balance has been recorded to indicate that inventories are not currently available, spendable components of fund balance.

## 14. Prepaids

Prepaids consist of amounts paid in the current year that pertain to the following fiscal year. Reserved fund balances have been recorded in the applicable funds to indicate that prepaids are not currently available, spendable components of fund balance.

## 15. Compensated Absences

County employees are granted vacation and sick leave in varying amounts according to their personnel contracts. Employees are paid for three-quarters of paid time off days earned and credited at the employee's current rate of pay upon separation of employment. Paid time off is accrued when incurred in proprietary funds and reported as a fund liability. Paid time off that has matured, for example, as a result of employee resignation or retirement, is reported as expenditure and a fund liability of the governmental fund that will pay it.

Accumulated vacation and sick pay amounts that are vested have been recorded in the government-wide financial statements.

#### 16. Deferred and Unearned Revenue

Deferred revenue consists of amounts related to long-term receivables recorded at the fund level that are not available to finance current period expenditures and are therefore deferred and also amounts received for various grant programs that has not yet been earned. Unearned revenue recorded in governmental activities and proprietary funds are so labeled to indicate that the resources have been received, but not earned.

## 17. Interfund Transactions

During the course of normal operations, the County has numerous transactions between funds, including expenditures and transfers of resources to provide services, construct assets, and service debt. The accompanying financial statements generally reflect such transactions as transfers. Transfers between governmental or proprietary funds are netted as part of the reconciliation to the government-wide financial statements.

# 18. Capital Assets

## PRIMARY GOVERNMENT AND COMPONENT UNITS (EXCEPT ROAD COMMISSION)

Capital assets include land, buildings, equipment, vehicles, and drain infrastructure and are recorded (net of accumulated depreciation, if applicable) in the government-wide financial statements under the governmental activities and component unit columns. Capital assets are those with an initial individual cost of \$1,000 or more and an estimated useful life of more than two years.

Capital assets are not recorded in the governmental funds. Instead, capital acquisition and construction are reflected as expenditures in governmental funds, and the related assets are reported in the government-wide financial statements. All purchased capital assets are valued at cost where historical records are available and at an estimated historical cost where no historical records exit. Donated capital assets are valued at their estimated fair market value on the date received.

## NOTES TO FINANCIAL STATEMENTS

December 31, 2010

# NOTE A: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

## 18. Capital Assets - Concluded

#### PRIMARY GOVERNMENT AND COMPONENT UNITS (EXCEPT ROAD COMMISSION) - CONCLUDED

The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized. Depreciation is computed using the straight-line method over the following useful lives:

Buildings and improvements 20 - 50 years
Equipment and furniture 3 - 15 years
Vehicles 3 - 15 years
Drain Infrastructure 50 years

### **ROAD COMMISSION - COMPONENT UNIT**

Capital assets, include buildings, property, equipment, and infrastructure assets (i.e., roads, bridges, and similar items), and are reported in the component unit financial statements (statement of net assets and statement of changes in net assets). Capital assets are defined by the Road Commission as assets with an initial individual cost of more than \$1,000 and an estimated life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date donated.

Depreciation is recorded over the estimated useful lives (ranging from five to fifty years) of the assets, using the straight line method as follows:

Buildings 30 - 40 years Equipment 5 - 15 years Infrastructure 8 - 50 years

# 19. Long-Term Obligations

Long-term debt and other long-term obligations are recognized as a liability in the government-wide financial statements and proprietary fund types when incurred. The portion of those liabilities expected to be paid within the next year is a current liability with the remaining amounts shown as long-term.

Long-term debt is recognized as a liability of a governmental fund when due or when resources have been accumulated in a Debt Service Fund for payment early in the following year. For other long-term obligations, only that portion expected to be financed from expendable available financial resources is reported as a fund liability of a governmental fund.

# 20. Internal Service Funds

The County uses internal service funds to account for operations that provide services (such as workers compensation, health insurance, land use planning, and graphic information) to other departments or agencies of the County, or to other governments, on a cost-reimbursement basis.

## NOTES TO FINANCIAL STATEMENTS

December 31, 2010

# NOTE A: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONCLUDED

#### 21. Fiduciary Funds

The County uses Agency Funds to account for assets held for other governments in an agency capacity (such as trust and agency, library fund, district court bond, and others). The County also uses Pension and other employee benefit trust funds to account for the activities of the County's pension and postemployment health benefit payments to qualified employees.

# 22. Federal Programs

Federal programs are accounted for in the funds to which the programs pertain. The Single Audit reports and financial data will have been presented as an additional section of the Comprehensive Annual Financial Report.

# 23. Comparative Data

Comparative data has not been presented in the accompanying financial statements since their inclusion would make the statements unduly complex and difficult to read.

# 24. Budget Stabilization Fund

In April 1983, the Budget Stabilization Ordinance was adopted by the Board of Commissioners per Resolution 83-74. This ordinance authorized the creation of a budget stabilization fund. Initial funding was provided for in the General Appropriation Resolution 84-171. The money in the Budget Stabilization Fund may only be appropriated by a resolution adopted by two-thirds vote of the Board of Commissioners for the purposes stated in the Budget Stabilization Ordinance.

## 25. Reserved and Designated Fund Balance

Reserved fund balance is used to earmark a portion of fund balance to indicate that it is not appropriate for expenditure or has been legally segregated for a specific future use. Designated fund balance indicates that portion of fund balance or net assets which the County has set aside for specific purposes. These reserves and designations are recorded at the fund level to indicate management plans for these funds.

#### 26. Restricted Net Assets

Restrictions of net assets shown in the government-wide financial statements indicate that restrictions imposed by the funding source or some other outside source which precludes their use for unrestricted purposes.

# **NOTE B: CASH AND INVESTMENTS**

Michigan statues and County policy authorize the County to invest in U.S. Treasury Obligations, Federal Agency Securities, Federal Instrumentality Securities, Repurchase Agreements, Time Certificates of Deposit, Money Market Mutual Funds that limit assets of the fund to securities authorized in M.C.L. 129.91 as legal investments for public corporations, Eligible Bankers Acceptances, Prime Commercial Paper, Obligations of the State of Michigan or any of its political subdivisions, Investment Pools, and Joint Interlocal Investment Ventures. Pension fund investment policy is governed by the Pension Trustees and makes additional allowances for investments in equities, long-term securities, and other securities of relatively higher risk.

## NOTES TO FINANCIAL STATEMENTS

December 31, 2010

# NOTE B: CASH AND INVESTMENTS - CONTINUED

# **Deposits, Investments, and Securities Lending**

Following is a reconciliation of deposits and investments as of December 31, 2010:

	Primary Government	Component Units	Total
Statement of Net Assets: Cash and pooled investments	\$ 46,340,144	\$ 3,446,366	\$ 49,786,510
Statement of Fiduciary Net Assets:			
Cash and pooled investments	11,104,174	-	11,104,174
Investments	133,690,366		133,690,366
Total	\$ 191,134,684	\$ 3,446,366	\$ 194,581,050
Deposits and Investments:			
Bank deposits (checking accounts and	certificates of depos	sit)	\$ 3,257,527
Investments in securities, mutual funds	•		
Treasurer's investment pool			56,810,181
Employee retirement system			130,153,701
Retiree health insurance fund			3,536,665
Cash on hand			29,975
Net effect of funds with different fiscal y	ear ends		793,001
Total			\$ 194,581,050

# **Bank Deposits and Treasurer's Investment Pool**

#### Custodial Credit Risk - Deposits

Deposits are exposed to custodial credit risk if they are not covered by depository insurance. As of December 31, 2010, \$2,650,852 of the County's total bank balance of \$3,885,931 (total book balance was \$3,257,527) was exposed to custodial credit risk as it was uninsured and uncollateralized.

In accordance with the County's investment policy and State law, all deposits are uncollateralized, held in the County's name, and evidenced by a safekeeping receipt. Also, due to the dollar amounts of cash deposits and the limits of FDIC insurance, the County believes it is impractical to insure all bank deposits. As a result, the County evaluates each financial institution and assesses the level of risk of each institution; only those institutions with an acceptable estimated risk level are used as depositories.

## Custodial Credit Risk - Investments

Following is a summary of the County's investments as of December 31, 2010:

U.S. Agencies	\$ 39,206,510
Commercial Paper	6,992,758
Money Market	10,610,913
Total	\$ 56,810,181

## NOTES TO FINANCIAL STATEMENTS

December 31, 2010

## NOTE B: CASH AND INVESTMENTS - CONTINUED

#### Bank Deposits and Treasurer's Investment Pool - Continued

## Custodial Credit Risk - Investments - Concluded

Investments are exposed to custodial credit risk if the securities are uninsured, unregistered or held by a counterparty or its agent but not in the government's name. In accordance with the County's investment policy, all investments are held in the name of the County and are evidenced by a safekeeping receipt confirmation, and thus not exposed to custodial credit risk.

## Credit Risk

Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. Ratings are not required for U.S. treasuries or money market funds. All of the County's investments comply with its policy regarding the types of investments it may hold.

As of December 31, 2010, all of the County's investments in securities of U.S. agencies were rated AAA by Standard & Poor's.

#### Concentration of Credit Risk

Concentration of credit risk is the risk of loss attributed to the magnitude of a government's investment in a single issuer. The County's investment policy does not address this risk. At December 31, 2010, the County had greater than 5% of its total investment portfolio concentrated as follows:

Investment Type	<u>lssuer</u>	% of Portfolio
U.S. Agencies	Federal Home Loan Bank Federal National Mortgage Association Federal Farm Credit Bank	45.7% 18.1% 5.2%
Commercial Paper	Notes	5.3%
Money Market	Comerica Bank	14.2%

# Interest Rate Risk

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of investments. The County's investment policy does not limit investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. However, it is the practice of the County to manage this risk by purchasing a mix of short and longer term investments. This laddering approach also matches investment maturities to projected cash flow needs.

# NOTES TO FINANCIAL STATEMENTS

December 31, 2010

# NOTE B: CASH AND INVESTMENTS - CONTINUED

# Bank Deposits and Treasurer's Investment Pool - Concluded

# Interest Rate Risk - Concluded

As of December 31, 2010, maturities of the County's debt securities were as follows:

		Investment	maturities (fair valu	ue by years)
	Fair Value	Less than 1	1-5	6-9
U.S. Agencies Commercial Paper	\$ 39,206,510 6,992,758	\$ - 6,992,758	\$ 23,151,595 <u>-</u>	\$ 16,054,915 -
Total Debt Securities	\$ 46,199,268	\$ 6,992,758	\$ 23,151,595	\$ 16,054,915

The County assumes that its callable investments will not be called.

# **Employee Retirement System Investments**

The System's investments are primarily held in a bank-administered trust fund. Following is a summary of the System's investments as of December 31, 2010:

Investments at fair value, as determined by quoted market prices:

Equities domestic:  Not on securities loan  On securities loan  Index fund	\$ 21,554,798 15,938,811 25,945,721
Equities international	27,013,434
U.S. Treasuries	3,697,019
U.S. Agencies: Not on securities loan On securities loan	4,313,887 1,064,943
Corporate securities domestic:  Not on securities loan  On securities loan	23,279,325 2,089,729
Corporate collateralized mortgage obligations	568,153
Corporate securities international	682,230
Money market funds	4,005,651
	\$ 130,153,701

## NOTES TO FINANCIAL STATEMENTS

December 31, 2010

# NOTE B: CASH AND INVESTMENTS - CONTINUED

# **Employee Retirement System Investments - Continued**

## Credit Risk

Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The System's investment policy provides that its investments in fixed income securities be limited to those rated BAA or better by a nationally recognized statistical rating organization, except for United States treasury securities which are explicitly guaranteed by the U.S. government and not considered to have credit risk.

# Foreign Currency Risk

Foreign currency risk is the risk that changes in exchange rates will adversely affect the fair value of an investment or deposit. The plan mitigates foreign currency risk by holding a diversified number of holdings across different geographic locations and industry sectors.

The Plan's exposure to foreign currency risk stated in US dollars as of December 31, 2010 was as follows:

Investment Type	<u>Fair Value</u>
Equities international Corporate securities international	\$ 27,013,434 682,230
	\$ 27,695,664

As of December 31, 2010, the System's investments in securities of U.S. agencies and corporate securities were rated by Standard & Poor's as follows:

AAA	\$ 5,442,640
AA+	650,543
AA	155,796
AA-	1,603,574
A+	3,942,449
A	2,554,601
A-	5,470,964
BBB+	3,705,527
BBB	2,567,546
BBB-	1,901,953
BB+	938,000
BB	527,063
BB-	1,226,875
B+	251,719
Not Rated	 4,756,036
	\$ 35,695,286

## NOTES TO FINANCIAL STATEMENTS

December 31, 2010

## NOTE B: CASH AND INVESTMENTS - CONTINUED

## **Employee Retirement System Investments - Continued**

#### Custodial Credit Risk

For investments, custodial credit risk is the risk that, in the event of the failure of the counterparty to a transaction, the System will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The System's investment policy requires that securities be held in trust by a third-party institution in the System's name or its nominee custodian's name or in bearer form. Although uninsured and unregistered, the System's investments are not exposed to custodial credit risk since the securities are held by the counterparty's trust department or agent in the System's name. Short-term investments in money market funds and open-end mutual funds are not exposed to custodial credit risk because their existence is not evidenced by securities that exist in physical or book form.

## Concentration of Credit Risk

Concentration of credit risk is the risk of loss attributed to the magnitude of the System's investment in a single issuer. The System's investment policy requires that no more than 5% of a System's assets be invested in any one corporation and no more than 5% of a System investment may be made in the outstanding stock of any corporation. The policy also provides that no more than 70% and no less than 50% of the System's assets may be invested in equity securities, and that no more than 50% and no less than 30% of System assets may be invested in bonds.

At December 31, 2010, the System's investment portfolio is concentrated as follows:

Investment Type	<u>Issuer</u>	% of Portfolio
U.S. Agencies	Federal Home Loan Mortgage Corporation Federal National Mortgage Association	2.5% 2.1%
U.S. Treasury	Notes	1.5%

## Interest Rate Risk

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. The System's investment policy does not discuss the maximum maturity for any single fixed income security or the weighted average portfolio maturity.

As of December 31, 2010, maturities of the System's debt securities were as follows:

		Investment maturities (fair value by years)		
	Fair Value	1-5	6-15	More than 15
U.S. Treasuries U.S. Agencies	\$ 3,697,019 5,378,830	\$ 1,818,906 41,965	\$ 1,300,469 5,073,823	\$ 577,644 263,042
Corporate Domestic and				
International Bonds Corporate Collateralized	26,051,284	8,581,984	13,297,226	4,172,074
Mortgage Obligations	568,153			568,153
Total Debt Securities	\$ 35,695,286	\$ 10,442,855	\$ 19,671,518	\$ 5,580,913

## NOTES TO FINANCIAL STATEMENTS

December 31, 2010

## NOTE B: CASH AND INVESTMENTS - CONTINUED

## **Employee Retirement System Investments - Concluded**

#### Securities Lending

A contract approved by the System's Board of Directors permits the System to lend its securities to broker-dealers and other entities (borrowers) for collateral that will be returned for the same securities in the future. The System's custodial bank manages the securities lending program and receives securities or irrevocable bank letters of credit as collateral. The collateral securities cannot be pledged or sold by the System unless the borrower defaults. Collateral securities and letters of credit are initially pledged at 102 percent of the market value of the securities lent, and may not fall below 100 percent during the term of the loan. There are no restrictions on the amount of securities that can be loaned.

Securities on loan at year-end are classified in the preceding schedule of custodial credit risk according to the category for the collateral received on the securities lent. At year end, the System has no credit risk exposure to borrowers because the amounts the System owes the borrowers exceed the amounts the borrowers owe the System. The contract with the System's custodian requires it to indemnify the System if the borrowers fail to return the securities (and if the collateral is inadequate to replace the securities lent) or fail to pay the System for income distributions by the securities' issuers while the securities are on loan.

## Retiree's Health Insurance Fund

#### Custodial Credit Risk

The Fund's investments are held in third-party safekeeping by a designated institution and that safekeeping agency follows the procedure of delivery vs. payment. Following is a summary of the Fund's investments as of December 31, 2010:

Investments at fair value, as determined by quoted market prices:

Equities domestic	\$ 1,807,230
Equities international	705,927
U.S. Treasuries	110,207
U.S. Agencies	55,604
Corporate bonds	761,781
Money market	95,916
	_
	\$ 3.536.665

## Credit Risk

Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The Fund's investments comply with its policy regarding the types of investments it may hold.

## NOTES TO FINANCIAL STATEMENTS

December 31, 2010

# NOTE B: CASH AND INVESTMENTS - CONTINUED

# Retiree's Health Insurance Fund - Continued

# Credit Risk - Concluded

As of December 31, 2010, the Fund's investments in securities of U.S. instruments and in corporate securities were rated by Standard and Poor's as follows:

AAA	\$ 165,808
AA+	11,760
AA	5,717
AA-	37,763
A+	102,205
A	69,319
A-	78,281
BBB+	45,968
BBB	121,039
BBB-	66,468
BB+	21,253
BB	7,760
B+	21,763
В	9,994
B-	34,818
CCC+	10,175
Not Rated	117,501
	\$ 927,592

# Concentration of Credit Risk

Concentration of credit risk is the risk of loss attributed to the magnitude of a government's investment in a single issuer. The County's investment policy does not address this risk. At December 31, 2010, concentrations in securities of any one issuer greater than 5% of investment fair value were as follows:

Investment Type	<u>Issuer</u>	% of <u>Portfolio</u>
U.S. Treasuries	Treasury Notes	11.9%

## Interest Rate Risk

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. The Fund's investment policy does not discuss the maximum maturity for any single fixed income security or the weighted average portfolio maturity.

# NOTES TO FINANCIAL STATEMENTS

December 31, 2010

# NOTE B: CASH AND INVESTMENTS - CONCLUDED

# Retiree's Health Insurance Fund - Concluded

Interest Rate Risk - Concluded

As of December 31, 2010, maturities of the Fund's debt securities were as follows:

	Investment maturities (fair value by year						rs)		
	F	air Value	Les	ss than 1		1-5	 6-15	Mor	e than 15
U.S. Treasuries U.S. Agencies	\$	110,207 55.604	\$	6,131	\$	69,311 55,604	\$ 34,765	\$	-
Corporate Domestic Bonds International Bonds		727,375 34,406		12,372 -		453,245 10,610	 201,937		59,821 23,796
Total Debt Securities	\$	927,592	\$	18,503	\$	588,770	\$ 236,702	\$	83,617

The County assumes that its callable investments will not be called.

# NOTE C: RECEIVABLES AND DEFERRED REVENUE

Receivables in the governmental activities are as follows:

Property taxes	\$ 5,445,287
Other:	
Accounts	831,183
Interest	184,382
Intergovernmental	8,430,754
	9,446,319
Total	\$14,891,606

Receivables in the business-type activities are composed of the following:

Delinquent property taxes	\$ 7,872,197
Due from other governmental units Other:	223,000
Accounts	4,571,379
Interest	2,164,840
Less: allowance for doubtful accounts	(100,000)
	6,636,219
Total	\$14,731,416

## NOTES TO FINANCIAL STATEMENTS

December 31, 2010

# NOTE C: RECEIVABLES AND DEFERRED REVENUE - CONCLUDED

Governmental funds report deferred revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not earned. At the end of the current year, the various components of deferred revenue and unearned revenue reported in governmental activities were as follows:

	Unavailable		l	Unearned	
Property taxes receivable:				_	
Medical Care Facility - Maintenance of Effort Fund	\$	-	\$	600,000	
Jail Millage Fund		-		2,030,000	
Nonmajor governmental funds		-		1,034,500	
Federal stimulus energy grant		-		593,040	
Long-term receivable - Building Authority Debt Service	6,6	345,000		-	
Miscellaneous revenues received in advance of being earned		<u>-</u>		209,203	
				_	
	\$ 6,6	645,000	\$	4,466,743	

## **NOTE D: INTERFUND TRANSFERS**

Permanent reallocation of resources between funds of the reporting entity is classified as interfund transfers. For the purpose of the Statement of Activities, all interfund transfers between individual governmental funds and business type funds have been eliminated.

Fund	Transfer in	Transfer out
General	\$ 5,646,699	\$ 5,591,401
Jail Millage	-	1,910,169
Medical Care Facility Maintenance of Effort	-	507,662
Building Authority Bonds	1,065,636	298,222
Delinquent Tax Revolving	70,066	1,621,260
Nonmajor Governmental Funds	6,831,494	3,908,156
Medical Care Facility	419,833	-
Resource Recovery	-	91,063
Internal Service Funds	-	94,265
Nonmajor Enterprise Funds		2,599
Adjustments for different fiscal year end:		8,931
	\$ 14,033,728	\$ 14,033,728

Transfers were used to: (1) move revenues from the fund that is required to collect them to the fund that is required or allowed to expend them; (2) move receipts restricted to or allowed for debt service from the funds collecting the receipts to the debt service fund as debt service payments become due; and (3) use unrestricted revenues collected in the general fund to finance various programs accounted for in other funds in accordance with budgetary authorizations.

## NOTES TO FINANCIAL STATEMENTS

December 31, 2010

## NOTE E: INTERFUND RECEIVABLES AND PAYABLES

The following schedule details interfund receivables and payables at December 31, 2010:

Due to Delinquent Tax Revolving Fund from: Resource Recovery Fund Nonmajor enterprise funds Nonmajor governmental funds	\$ 608,516 152,939 214,555
	\$ 976,010
Due to Component unit funds from: Component unit funds	\$ 183,874

Amounts appearing as interfund payables and receivables arise from two types of transactions. One type of transaction is where a fund will pay for a good or service that at least a portion of the benefit belongs to another fund. The second type of transaction is where one fund provides a good or service to another fund. Balances at the end of the year are for transfers that have not cleared as of the balance sheet date.

# **NOTE F: ADVANCES**

The following schedule details advances receivable and payable between funds of the primary government at December 31, 2010:

Advance to Nonmajor governmental fund from:

General Fund

\$ 497,030

Amounts appearing as advances in the fund financial statements represent long-term loans made from one fund to another. Repayment schedules, for the most part, have not been established.

An additional \$327,500 is shown as reserved fund balance in the General Fund to indicate the presence of advances to the Drainage Districts and Brownfield Redevelopment Authority component units. These items are shown on the balance sheet(s) as due from other governmental units.

# **NOTE G: CAPITAL ASSETS**

Capital asset activity for the year ended December 31, 2010, was as follows:

## PRIMARY GOVERNMENT

	Balance Jan. 1, 2010	Additions/ Reclassifications		
Governmental Activities:				
Capital assets not being depreciated				
Land	\$ 1,817,012	\$ -	\$ -	\$ 1,817,012
Construction in progress	362,667	441,147	(28,605)	775,209
Subtotal	2,179,679	441,147	(28,605)	2,592,221

# NOTES TO FINANCIAL STATEMENTS

December 31, 2010

Additions/

Reclassifications

Deletions/

Reclassifications

Balance

Dec. 31, 2010

Balance

Jan. 1, 2010

# NOTE G: CAPITAL ASSETS - CONTINUED

# PRIMARY GOVERNMENT - CONTINUED

Oncommon tal Anticities - Oncoloded	Jan. 1, 2010	Reci	assilications	Rec	iassilications	Dec.	31, 2010
Governmental Activities - Concluded:							
Capital assets being depreciated	<b></b>	•		_			
Buildings and improvements	\$ 41,990,717	\$	210,072	\$	-		,200,789
Equipment and furniture	10,148,665		211,212		(22,344)		,337,533
Vehicles	2,280,030		211,330		(276,987)	2	,214,373
Total capital assets being depreciated	54,419,412		632,614		(299,331)	54	,752,695
Less accumulated depreciation for:							
Buildings and improvements	(19,330,374)		(1,470,676)		_	(20	,801,050)
Equipment and furniture	(8,156,468)		(729,522)		22,344	•	,863,646)
Vehicles	(2,053,676)		(223,310)		276,987		,999,999)
VOITIOIO	(2,000,010)		(220,010)		270,007		,000,000)
Total accumulated depreciation	(29,540,518)		(2,423,508)		299,331	(31	,664,695)
Total capital assets							
being depreciated, net	24,878,894		(1,790,894)		-0-	23	,088,000
Governmental activities	A 07 050 570	•	(4 0 40 = 4=)	•	(00.00=)	<b>.</b>	000 004
capital assets, net	\$27,058,573	\$	(1,349,747)	\$	(28,605)	\$ 25	,680,221
Depreciation expense was charged to govern	nmental activities	s as fol	lows:				
Governmental Activities:							
General government				\$	759,035		
Public safety				Ψ	927,050		
Health and welfare							
					409,349		
Recreational and culture					328,074		
Total governmental act	ivities			\$	2,423,508		
	Balar	200					Balance
	Jan. 1,		Additions	2	Deletions	D	ec. 31, 2010
Business-type Activities:	<u> </u>	2010	7 taditions		Deletions		30. 01, 2010
Capital assets not being depreciated							
Land	\$ 4	8,832	\$ 220,3	38	\$ -	\$	269,170
Capital assets being depreciated							
Capital assets being depreciated Land improvements	6	5,192		_	_		65,192
Buildings and improvements	39,51		954,1	36 -	_		40,466,583
Equipment and furniture					(275 645	١	
• •	14,32	د، ۳۱۵	78,9		(275,645	J	14,126,192
Vehicles		-	113,3	<u>اد</u>			113,357
Total capital assets							
being depreciated	53,90	0,552	1,146,4	17	(275,645	)	54,771,324
	•		. ,		, ,	-	• •

# NOTES TO FINANCIAL STATEMENTS

December 31, 2010

# NOTE G: CAPITAL ASSETS - CONTINUED

# PRIMARY GOVERNMENT - CONCLUDED

	Balance Jan. 1, 2010	Additions	Deletions	Balance Dec. 31, 2010
Business-type Activities - Concluded Less accumulated depreciation for:	,			
Land improvements	\$ (65,192)	\$ -	\$ -	\$ (65,192)
Buildings and improvements	(14,354,946)	(1,575,558)	167 641	(15,930,504)
Equipment and furniture Vehicles	(8,375,428)	(378,345) (12,621)	167,641 -	(8,586,132) (12,621)
	(00 707 700)		107.044	
Total accumulated depreciation	(22,795,566)	(1,966,524)	167,641	(24,594,449)
Total capital assets				
being depreciated, net	31,104,986	(820,107)	(108,004)	30,176,875
Business-type activities				
capital assets, net	\$ 31,153,818	\$ (599,769)	\$ (108,004)	\$ 30,446,045
Business-type activities				
Medical Care Facility			\$ 552,658	
Delinquent Tax Revolving Fund Resource Recovery Facility			13,274 1,399,977	
Nonmajor Enterprise Funds			615	
Total business-type activities			\$ 1,966,524	

# DISCRETELY PRESENTED COMPONENT UNITS

	Balance Jan. 1, 2010	Additions	Deletions	Balance Dec. 31, 2010
Component Unit - Drainage Districts Capital assets being depreciated Infrastructure - drains	\$12,242,656	\$ -	\$ -	\$ 12,242,656
Less accumulated depreciation for: Infrastructure - drains	(8,112,039)	(168,142)		(8,280,181)
Drainage districts capital assets, net	\$ 4,130,617	\$ (168,142)	\$ -0-	\$ 3,962,475

# NOTES TO FINANCIAL STATEMENTS

December 31, 2010

# NOTE G: CAPITAL ASSETS - CONCLUDED

# DISCRETELY PRESENTED COMPONENT UNITS - CONCLUDED

	Restated			
	Balance			Balance
	Jan. 1, 2010	Additions	Deletions	Dec. 31, 2010
Component Unit - Road Commission				
Capital assets not being depreciated				
Land and land improvements	\$ 1,029,834	\$ 165,907	\$ -	\$ 1,195,741
Land - infrastructure	15,692,708			15,692,708
Subtotal	16,722,542	165,907	-0-	16,888,449
Capital assets being depreciated/depleted				
Buildings and improvements	6,172,942	-	-	6,172,942
Equipment	15,210,990	270,266	(918,882)	14,562,374
Gravel pits	548,074	-	-	548,074
Infrastructure - Roads	83,512,596	4,221,758		87,734,354
Total	105,444,602	4,492,024	(918,882)	109,017,744
Less accumulated depreciation/depletion:				
Buildings and improvements	(4,703,075)	(137,307)		(4,840,382)
Equipment	(13,664,458)	(650,134)	918,882	(13,395,710)
Gravel pits	(147,019)	-	-	(147,019)
Infrastructure - Roads	(34,279,695)	(3,930,705)		(38,210,400)
Total	(52,794,247)	(4,718,146)	918,882	(56,593,511)
Net capital assets being depreciated	52,650,355	(226,122)	-0-	52,424,233
Total Net Capital Assets	\$69,372,897	\$ (60,215)	\$ -0-	\$ 69,312,682

# **NOTE H: LONG-TERM DEBT**

The following is a summary of changes in long-term debt (including current portions) of the County for the year ended December 31, 2010:

# PRIMARY GOVERNMENT

	Balance Jan. 1, 2010	Additions	Deletions	Balance Dec. 31, 2010	Amounts Due Within One Year
Governmental Activities					
Series 1999A G.O. Bonds	\$ 625,000	\$ -	\$ 50,000	\$ 575,000	\$ 50,000
Series 2002 G.O. Bonds	10,525,000	-	10,075,000	450,000	450,000
Series 2006 G.O. Bonds	6,345,000	-	275,000	6,070,000	130,000
2010 Refunding bonds	-	10,100,000	-	10,100,000	275,000
Compensated absences	1,382,952	3,177,750	3,238,591	1,322,111	1,322,111
Total Governmental Activities	18,877,952	13,277,750	13,638,591	18,517,111	2,227,111

# NOTES TO FINANCIAL STATEMENTS

December 31, 2010

# NOTE H: LONG-TERM DEBT - CONTINUED

# PRIMARY GOVERNMENT - CONCLUDED

	Balance Jan. 1, 2010	Additions	Deletions	Balance Dec. 31, 2010	Amounts Due Within One Year
Business-type Activities		7 10 01110110	20.04.01.0	200.0., 20.0	
2005 Revenue Refunding Bonds	\$ 2,525,000	\$ -	\$ 370,000	\$ 2,155,000	\$ 830,000
Unlimited Tax G.O. Refunding Bonds	3,250,000	-	960,000	2,290,000	920,000
Series 2005 Refunding Bonds	13,660,000	-	95,000	13,565,000	520,000
Limited Tax G.O. Bonds, Series 2000	375,000	-	375,000	-0-	-
Less deferred amount on refunding	(780,705)	-	(38,395)	(742,310)	-
Total Business-type Activities	19,029,295	-0-	1,761,605	17,267,690	2,270,000
Compensated absences	360,661	64,436	40,979	384,118	291,379
Total Business-type Activities	19,389,956	64,436	1,802,584	17,651,808	2,561,379
TOTAL PRIMARY GOVERNMENT	\$38,267,908	\$13,342,186	\$15,441,175	\$ 36,168,919	\$4,788,490

# **COMPONENT UNITS**

	Balance Jan. 1, 2010	Additions	Deletions	Balance Dec. 31, 2010	Amounts Due Within One Year
Road Commission					
Building Improvement Lease	\$ 191,716	\$ -	\$ 23,595	\$ 168,121	\$ 25,502
Building Improvement Lease	33,089	-	4,518	28,571	4,713
Road Equipment Lease	252,219	-	38,404	213,815	40,051
Compensated absences	305,321		4,408	300,913	25,000
Total Road Commission	782,345	-0-	70,925	711,420	95,266
Board of Public Works					
General Obligation Bonds					
2002 Village of Parma	1,450,000	-	75,000	1,375,000	100,000
Revolving Loan Fund					
Village of Parma	780,000	-	50,000	730,000	55,000
2003 Vineyard Lake Section	4,800,000	-	300,000	4,500,000	300,000
2002B Grass Lake Section	405,000	-	25,000	380,000	25,000
Revolving Loan Fund					
Village of Grass Lake	1,690,000	-	100,000	1,590,000	105,000
2005 Round/Farwell Lakes Section	2,925,000	-	225,000	2,700,000	225,000
2005 Southern Regional					
Interceptor Section	4,475,000	-	150,000	4,325,000	150,000
2008 Rives Sanitary Sewer	1,060,000	-	15,000	1,045,000	15,000
2008 Parma Village	2,585,689	145,909		2,731,598	110,000
Total Board of Public Works	20,170,689	145,909	940,000	19,376,598	1,085,000

# NOTES TO FINANCIAL STATEMENTS

December 31, 2010

# NOTE H: LONG-TERM DEBT - CONTINUED

# COMPONENT UNITS - CONCLUDED

	Balance			Balance	Amounts Due Within
	Jan. 1, 2010	Additions	Deletions	Dec. 31, 2010	One Year
Drainage Districts					
Special Assessment Bonds					
1994 Clark Lake	\$ 305,000	\$ -	\$ -	\$ 305,000	\$ -
1993 Village of Grass Lake	775,000	-	150,000	625,000	150,000
2002 Clark Lake Refunding	995,000	-	490,000	505,000	505,000
1997 Village of Brooklyn	875,000	-	100,000	775,000	100,000
2000 Wolf Lake	275,000	-	275,000	-0-	-
2001 Napoleon Township	800,000	-	50,000	750,000	75,000
2004 Lake Columbia	9,000,000	-	500,000	8,500,000	550,000
2005 Spring Arbor Township	405,000	-	25,000	380,000	25,000
2006 Wolf Lake Refunding	2,335,000			2,335,000	270,000
Total Special Assessment Bonds	15,765,000	-0-	1,590,000	14,175,000	1,675,000
Notes payable					
Otter Creek and East Branch					
Intercounty Drain	96,000		48,000	48,000	48,000
Total Drainage Districts	15,861,000	-0-	1,638,000	14,223,000	1,723,000
TOTAL COMPONENT UNITS	36,814,034	145,909	2,648,925	34,311,018	2,903,266
TOTAL REPORTING ENTITY	\$75,081,942	\$ 13,488,095	\$18,090,100	\$ 70,479,937	\$7,691,756

# PRIMARY GOVERNMENT

# General Long-Term Debt Bonds

Bonds payable at December 31, 2010, were as follows:

\$950,000 1999A Building Authority Serial Bonds, due in annual installments of \$50,000 to \$75,000 through 2019, with interest at 5.4 to 6.0 percent. Purpose - financing Lifeways building.	\$ 575,000
\$12,750,000 2002 Building Authority Serial Bonds, due in a final installment of \$450,000 in September 2011, with interest rate of 3.625. Purpose - financing county jail buildings.	450,000
\$7,045,000 2006 Building Authority Serial Bonds, due in annual installments of \$275,000 to \$520,000 through 2026, with interest at 4.75 to 5.00 percent. Purpose - financing Lifeways building.	6,070,000
\$10,100,000 2010 Refunding Bonds, due in annual installments ranging from \$130,000 to \$1,145,000 through 2022, with an interest rate of 2.85 percent. Purpose - refinancing county jail building bonds.	10,100,000
	<u>\$17,195,000</u>

## NOTES TO FINANCIAL STATEMENTS

December 31, 2010

# NOTE H: LONG-TERM DEBT - CONTINUED

#### PRIMARY GOVERNMENT - CONCLUDED

# Business-type Activities Long-Term Debt Bonds

\$6,300,000 2005 Resource and Energy Revenue Refunding Bonds, maturing serially to 2013 in annual amounts ranging from \$830,000 to \$950,000, with interest rates ranging from 3.50 to 3.75 percent.

\$ 2,155,000

\$10,850,000 2005 Unlimited Tax General Obligation Refunding Bonds, maturing serially to 2013 in annual amounts ranging from \$920,000 to \$950,000, with interest rates ranging from 3.625 to 3.875 percent.

2,290,000

\$14,000,000 2005 Refunding Bonds, maturing serially in annual amounts ranging from \$85,000 to \$885,000 to May 1, 2030, with interest rates ranging from 3.150 to 5.125 percent. This debt is being serviced by the Medical Care Facility.

13,565,000

\$18,010,000

#### Advance Refunding - Prior

On March 1, 2005, the County issued \$6,300,000 in Revenue Refunding Bonds, with an average rate of 3.23% to advance refund \$6,320,000 of outstanding 1993 Series Revenue Bonds. The balance of the defeased bonds outstanding was \$2,755,000 at December 31, 2010.

On January 1, 2005, the County issued \$10,850,000 in Unlimited Tax General Obligation Refunding Bonds with an average rate of 3.26% to advance refund \$10,435,000 of outstanding 1994 Series Unlimited Tax General Obligation Bonds. The balance of the defeased bonds outstanding was \$2,470,000 at December 31, 2010.

On May 1, 2005, the County issued \$14,000,000 in Refunding Bonds with interest ranging from 3.150% to 5.125% to advance refund \$12,900,000 of outstanding 2000 Series Unlimited Tax General Obligation Bonds. The balance of the defeased bonds outstanding was \$12,900,000 at December 31, 2010.

#### Advance Refunding - Current

On November 1, 2010, the County issued \$10,100,000 in Refunding Bonds with an average interest rate of 2.850% to advance refund \$10,075,000 of outstanding 2002 Series Long-Term General Obligation Bonds. The balance of the defeased bonds outstanding was \$10,075,000 at December 31, 2010.

As a result of the advance refunding, the County decreased its total debt service requirements by \$649,708, which resulted in an economic gain (difference between the present value of the debt service payments on the old and new debt) of \$554,240.

#### **Compensated Absences**

In accordance with County personnel policies and/or contracts negotiated with various employee groups of the County, individual employees have vested rights upon termination of employment to receive payment for unused vacation and sick leave under formulas and conditions specified in their respective personnel policies and/or contracts. The dollar amount of these vested rights, including related payroll taxes, amounted to \$1,322,111 for governmental activities and \$384,117 for business-type activities for vacation and sick at December 31, 2010. Of these amounts, \$1,322,111 and \$291,379 have been recorded as current liabilities. Compensated absences are normally liquidated by the fund in which the individual employees are budgeted.

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2010

#### NOTE H: LONG-TERM DEBT - CONTINUED

#### COMPONENT UNIT - ROAD COMMISSION

#### Capital Leases

The Road Commission has entered into lease purchase agreements which qualify as capital leases for accounting purposes (title transfers to Road Commission) and therefore have been recorded at the present value of future minimum lease payments as of the date of inception. The following are additional details regarding the leases.

\$266,372 Building improvements capital lease payable, maturing serially in quarterly installments of \$9,490, including interest at a rate of 7.84 percent.	\$	168,121
\$39,518 Building improvements capital lease payable, maturing serially in quarterly installments of \$1,463, including interest at a rate of 4.25 percent.	_	28,571
	\$	196,692
Notes Pavable		

#### Notes Payable

\$291,900 note payable to Kansas State Bank, maturing serially in annual payments of \$49,219 with a \$137,665 balloon payment due in 2013, including interest at 4.2880 percent.

\$ 213,815

#### Compensated Absences

In accordance with County Road Commission policies, individual employees have vested rights upon termination of employment to receive payment for unused vacation and sick leave and compensatory time under formulas and conditions specified in their respective personnel policies and/or contracts. The dollar amount of these vested rights, including related payroll taxes, amounted to \$300,913 at December 31, 2010.

#### COMPONENT UNIT - BOARD OF PUBLIC WORKS

### Water Supply and Sewage Disposal System Bonds

\$1,800,000 Village of Parma 2002 Water Supply Facilities Bonds, maturing in annual amounts ranging from \$100,000 to \$150,000 through 2021 at an interest rate ranging from 3.30 to 5.50 percent.	\$ 1,375,000
\$1,110,000 State Drinking Water Revolving Loan Funds - Village of Parma, maturing in annual amounts ranging from \$55,000 to \$70,000 through 2022 at an interest rate of 2.50 percent.	730,000
\$6,100,000 Jackson County Wastewater Disposal Facility Vineyard Section, Series 2004 Bonds, maturing in annual amounts ranging from \$3000,000 to \$375,000 through 2023 at an interest rate ranging from 3.25 to 4.5 percent.	4,500,000
\$565,000 Jackson County Water Supply Facility Grass Lake Area Section Series 2002B Bonds, maturing in annual amounts ranging from \$25,000 to \$50,000 through 2022 at an interest rate ranging from 4.15 to 6.00 percent.	380,000
\$2,255,000 State Drinking Water Revolving Loan Funds - Village of Grass Lake, maturing in annual amounts ranging from \$105,000 to \$140,000 through 2023 at an annual interest rate of 2.5 percent.	1,590,000

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2010

### NOTE H: LONG-TERM DEBT - CONTINUED

## COMPONENT UNIT - BOARD OF PUBLIC WORKS - CONCLUDED

#### Water Supply and Sewage Disposal System Bonds - Concluded

\$3,900,000 Jackson County Wastewater Disposal Facility Round/Farwell Lakes Area Section Bonds, Series 2005, maturing in annual amounts of \$225,000 through 2022 at an interest rate ranging from 3.25 to 4.0 percent.	\$ 2,700,000
\$4,600,000 Jackson County Wastewater Disposal Facility Southern Regional Interceptor Section Bonds, Series 2005, maturing in annual amounts ranging from \$150,000 to \$425,000 through 2025 at an interest rate ranging from 4.25 to 4.50 percent.	4,325,000
\$1,075,000 Jackson County Wastewater Disposal Rives Township Sewer System Section Bonds, Series 2008, maturing in annual amounts ranging from \$15,000 to \$40,000 through 2047 at an interest rate of 4.125 percent.	1,045,000
\$2,780,000 Jackson County Wastewater Disposal Facility Section Bonds, Series 2008, maturing in annual amounts ranging from \$110,000 to \$175,000 through 2030 at an interest rate of 2.50 percent.	2,731,598
interest rate of 2.50 percent.	\$19,376,598

#### **COMPONENT UNIT - DRAINAGE DISTRICTS**

#### Special Assessment Debt

Special assessment debt is issued for the construction and maintenance of County drains. Notes and bonds issued by the Jackson County Drain Commission are generally collateralized by the full faith and credit of the drainage districts and the County of Jackson. Special assessment debts currently outstanding are as follows at December 31, 2010:

### **Drain Special Assessment Bonds**

\$7,875,000 Clark Lake 1994 Waste Water Disposal System Bonds (partial refunding in 2002), maturing in annual amounts of \$155,000 and \$150,000 in 2012 and 2013 at 3.0 percent interest.	\$ 305,000
\$2,700,000 Village of Grass Lake 1993 Sanitary Sewage Disposal System Bonds, maturing serially in annual amounts ranging from \$150,000 to \$160,000 through 2014 at an interest rate of 2.0 percent.	625,000
\$4,300,000 Clark Lake 2002 Refunding Bonds, maturing serially in a final installment of \$505,000 in 2011 at an interest rate of 4.25 percent.	505,000
\$1,550,000 Village of Brooklyn 1997 Waste Water Disposal Facility Limited Tax General Obligation Bonds, maturing serially in annual amounts ranging from \$100,000 to \$150,000 through 2016 at an interest rate of 5.00 percent.	775,000

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2010

#### NOTE H: LONG-TERM DEBT - CONTINUED

#### COMPONENT UNIT - DRAINAGE DISTRICTS - CONCLUDED

annual amounts of \$48,000 at an interest rate of 4.98 percent.

#### **Drain Special Assessment Bonds - Concluded**

\$1,125,000 Napoleon Township Section 2001 Waste Water Disposal System Limited Tax General Obligation Bonds, maturing serially in annual installments of \$75,000 through 2020 at an interest rate ranging from 4.30 to 5.00 percent.	\$ 750,000
\$11,000,000 Lake Columbia 2004 Waste Water Disposal Facility Limited Tax General Obligation Bonds, maturing serially in annual amounts ranging from \$550,000 to \$700,000 through 2024 at an interest rate ranging from 3.75 to 4.75 percent.	8,500,000
\$480,000 Spring Arbor Township 2005 Water Supply Facilities Limited Tax General Obligation Bonds, maturing serially in annual amounts ranging from \$25,000 to \$30,000 through 2025 at an interest rate ranging from 3.70 to 4.75 percent.	380,000
\$2,335,000 Wolf Lake 2006 Waste Water Disposal System Refunding Bonds, maturing serially in annual amounts ranging from \$250,000 to \$270,000 through 2019 at an interest rate ranging from 3.75 to 4.00 percent.	2,335,000
	<u>\$14,175,000</u>
<u>Drain Notes</u>	
\$240,000 Otter Creek and East Branch Intercounty Drain Notes, maturing serially in	

### Advance Refunding

During 2006, the Drain Commission issued \$2,335,000 of Wolf Lake 2006 Refunding Bonds with interest rates ranging from 3.75 to 4.00 percent to advance refund \$2,575,000 of outstanding Wolf Lake 2000 Waste Water Disposal System Bonds. The balance of the defeased bonds outstanding was \$2,300,000 at December 31, 2010.

48,000

The annual requirements to pay the debt principal and interest outstanding for the above Bonds and Notes are as follows:

Interest
\$ 714,786
630,962
567,520
521,177
502,173
1,739,011
1,536,148
707,361
\$ 6,919,138

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2010

#### NOTE H: LONG-TERM DEBT - CONCLUDED

	Component Units					
	Board of Po	ublic Works				
	Water and S	Sewer Bonds	R	oad Cor	mmiss	sion
Year Ending						
December 31,	Principal	Interest	Principal		Interest	
2011	\$ 1,085,000	\$ 698,582	\$ 7	0,266	\$	22,582
2012	1,110,000	663,050		4,248	*	18,600
2013	1,145,000	625,363		6,916		14,369
2014	1,250,000	584,219		7,549		6,080
2015	1,290,000	538,778		0,383		3,246
2016-2020	6,860,000	1,954,196		1,145		538
2021-2025	5,115,000	679,055	_	-		-
2026-2030	921,598	170,304		_		_
2020-2030	150,000	108,281		_		_
2036-2040	175,000	74,766		_		_
2041-2045	195,000	37,022		-		-
2046-2047	80,000	3,300		-		-
2040-2047	60,000	3,300				
	\$ 19,376,598	\$ 6,136,916	\$ 41	0,507	\$	65,415
	Drainage	Districts	D	rainage	Distr	icts
	Bonds I		Notes F	Payab	le	
Year Ending	Danis	1.11	D.:			-11
December 31,	Principal	Interest	Princ	ipai		nterest
2011	\$ 1,675,000	\$ 559,494	\$ 4	8,000	\$	52,781
2012	1,350,000	503,150		-		-
2013	1,345,000	453,344		_		-
2014	1,190,000	405,506		_		-
2015	1,050,000	360,013		-		-
2016-2020	4,735,000	1,153,538		-		-
2021-2025	2,830,000	273,738		-		-
	\$14,175,000	\$ 3,708,783	\$ 4	8,000	\$	52,781
	Ψ 14, 17 3,000	ψ 3,700,703	ψ 4	0,000	Ψ	JZ,701

#### **NOTE I: OTHER POSTEMPLOYMENT BENEFITS**

#### Plan Description

Jackson County provides health insurance benefits for its retired employees and Medical Care Facility employees retired prior to 1988, as established by County Board Resolution. Substantially all of the County's employees may become eligible for this benefit if they reach normal retirement age while working for the County. Medical Care Facility employees who have retired since 1988 and Road Commission retirees are covered under separate plans. The County's General Fund and Retiree Health Fund covered the cost of other postemployment benefits (OPEB) for all other eligible employees. Health insurance benefits are accounted/paid through the Self-Funded Managed Care Insurance Fund.

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2010

#### NOTE I: OTHER POSTEMPLOYMENT BENEFITS - CONTINUED

#### Plan Description - Concluded

The Retiree Health Fund is reported as an employee benefit trust fund in the accompanying financial statements. The Fund does not issue a separate or stand-alone report.

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared to past expectations and new estimates are made about the future.

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations. Significant methods and assumptions were as follows:

Actuarial Valuation:

Frequency Annual Latest valuation date 12/31/2008

Actuarial cost method Individual Entry Age Amortization method Level percent open

Remaining amortization period 30 years
Asset valuation method Normal cost

Actuarial assumptions:

Investment rates of return 8.0%

Healthcare cost trend rates

Medical 5.0% Includes inflation at: 5.0%

#### Summary of Significant Policies

The Retiree Health Fund's financial statements are prepared using the accrual basis of accounting. Plan member contributions are recognized in the period in which contributions are due. Employer contributions to the plan are recognized when due and the employer has made a formal commitment to provide the contributions. Benefits and refunds are recognized when due and payable in accordance with the terms of the plan.

Plan investments are reported at fair value. Securities traded on a national or international exchange are valued at the last reported sales price. Investments that do not have an established market are reported at estimated fair values, as determined by the custodian under the direction of the Board, with the assistance of a valuation service.

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2010

### NOTE I: OTHER POSTEMPLOYMENT BENEFITS - CONTINUED

#### Plan Membership

Plan membership consisted of the following at December 31, 2008 (the date of the latest actuarial valuation):

Retirees and beneficiaries currently Terminated employees entitled to be		397
receiving benefits Active participants		482
	Total	879

#### **Funding Policy**

Calculation of the Net OPEB obligation is based on the *annual required contribution of the employer (ARC)*, an amount actuarially determined in accordance with the parameters of GASB Statement 45, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions*. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover the normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty years. The current combined ARC is 22.37% of annual covered payroll. Benefits are currently funded mostly on a pay-as-you-go basis, with pre-funding contributions made periodically as amounts become available to contribute.

#### Annual OPEB Cost and Net OPEB Obligation

For 2010, the components of the County's annual OPEB (other postemployment benefit) cost for the year, the amount actually contributed to the Plan, and changes in the County's net OPEB obligation to the Plan are as follows:

Annual required contribution Interest on net OPEB obligation Adjustment to annual required contribution	\$4,819,087 262,372 (161,947)
Annual OPEB cost (expense)	4,919,512
Contributions made	(5,030,653)
(Decrease) in net OPEB obligation	(111,141)
Net OPEB obligation, beginning of year	3,279,644
Net OPEB obligation, end of year	\$ 3,168,503

The County's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation for 2010, 2009 and 2008, was as follows:

Year Ended	Annual OPEB Cost	Actual Contributions	OPEB Cost Contributed	(	Net OPEB Obligation
12/31/08 12/31/09 12/31/10	\$ 5,438,229 5,182,631 4,919,512	\$ 4,284,943 3,797,969 5,030,653	79% 73% 102%	\$	1,894,982 3,279,644 3,168,503

### NOTES TO FINANCIAL STATEMENTS

December 31, 2010

# NOTE I: OTHER POSTEMPLOYMENT BENEFITS - CONTINUED

### Annual OPEB Cost and Net OPEB Obligation - Concluded

The funded status of the Plan as of the two most recent actuarial valuation dates (the only two available) are as follows (dollar amounts in thousands):

### Schedule of Funding Progress

		Actuarial Accrued				UAAL as a Percentage
Valuation	Actuarial	Liability	Unfunded			of
Date	Value of	(AAL) -	Liability	Funded	Covered	Covered
December 31,	Assets	Entry Age	(UAAL)	Ratio	Payroll	Payroll
2008 2006	\$ 2,955,983 4,256,725	\$ 67,867,311 70,170,573	\$ (64,911,328) (65,913,848)	4.4% 6.1%	\$ 21,538,544 22,842,590	301.4% 288.6%

Stand-alone financial statements have not been issued for the Retiree Health Plan. A summary of the financial position and results as of and for the year ended December 31, 2010 is as follows:

	Retiree Health
ASSETS	
Pooled cash and investments	\$ 340,124
Investments, at fair value	
Money market funds	95,916
U.S. Government Obligations	165,811
Domestic corporate bonds	739,112
Domestic stocks	1,807,230
International bonds	22,669
International stocks & ADR's	705,927
TOTAL ASSETS	3,876,789
LIABILITIES	
NET ASSETS  Held in trust for pension and  employee benefits	\$ 3,876,789

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2010

#### NOTE I: OTHER POSTEMPLOYMENT BENEFITS - CONCLUDED

ADDITIONS		
Investment income	Retiree Health	
Net appreciation in fair		
value of investments	\$	287,536
Interest and dividends		84,198
Less investment expense		(30,765)
Net investment income		340,969
Contributions		
Other		1,555,997
TOTAL ADDITIONS		1,896,966
DEDUCTIONS		
Benefit payments		1,962,509
CHANGE IN NET ASSETS		(65,543)
Net assets, beginning of year		3,942,332
Net assets, end of year	\$	3,876,789

#### NOTE J: EMPLOYEE RETIREMENT SYSTEM AND PLAN

#### Plan Description

The County administers the Jackson County Employees' Retirement System ("Plan"), a single-employer defined benefit plan provided by authority of Section 12a of Act No. 156 of the Public Acts of 1851, which was adopted and established by the County in accordance with Michigan Compiled Laws Section 46.12a. The Plan is included as a pension trust fund in the County's financial statements and a stand-alone financial report of the Plan has not been issued. Employer and employee contributions and benefit provisions are authorized and may be amended by County Board resolution and benefits may vary pursuant to collective bargaining agreements.

Substantially all full-time employees are covered by the Plan. The Plan is a defined benefit plan which pays upon retirement a benefit range (depending on Group) calculated at 2%, 2.25% or 2.5% of final average compensation times years of credited service. Generally, retirement may begin at age 60 with eight (8) years continuous service or as early as age 55 with ten (10) years continuous service with a reduction in the benefit. Non-union retirement may begin at age 55 with 10 years of credited service or age 60 with 8 or more years of service. Effective with new hires starting employment 1/1/2006 and after, employee will be eligible to retire at any age with 30 years of service, age 55 with 25 years of service and age 60 with 10 years of service.

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2010

#### NOTE J: EMPLOYEE RETIREMENT SYSTEM AND PLAN - CONTINUED

#### Plan Description - Concluded

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations. Significant methods and assumptions were as follows:

> Actuarial cost method Amortization method Remaining amortization period Asset valuation method Actuarial assumptions: Investment rate of return Projected salary increases (includes inflation at 4.50%) Cost of living adjustments

Individual entry age Level percent open 14 years

5-year smoothed market

7.50%

4.50 - 8.00%

None

### Summary of Significant Accounting Policies

#### Basis of Accounting

The Plan's financial statements are prepared using the accrual basis of accounting. Plan member contributions are recognized in the period in which the contributions are due. The County's contributions to the plan are recognized when due and the employer has made a formal commitment to provide the contributions. Benefits and refunds are recognized when due and payable in accordance with the terms of the plan.

#### Method Used to Value Investments

The Plan's investments are reported at fair value for investment accounts and are held at a commercial bank acting as a custodian. Short-term investments are reported at cost, which approximates fair value. Fair value of other securities is determined by the mean of the most recent bid and asked prices as obtained from dealers that make markets in such securities. Investments for which market quotations are not readily available are valued at their fair values as determined by the custodian under direction of the Pension Board, with the assistance of a valuation service. Administrative costs of the Plan are financed through investment earnings.

#### Plan Membership

Membership in the Plan consisted of the following at December 31, 2010, the date of the latest actuarial valuation:

Retirees and beneficiaries receiving benefits	644
Terminated plan members entitled to, but	
not yet receiving benefits	79
Active plan members	<u>718</u>
Total	1,441

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2010

### NOTE J: EMPLOYEE RETIREMENT SYSTEM AND PLAN - CONTINUED

#### **Funding Policy**

#### **Employee Contributions**

Eligible employees are required to contribute 2.50% to 7.85% of their annual compensation to the Plan. Such aggregate contributions amounted to \$1,534,806 for the year ended December 31, 2010.

The County made \$2,341,599 in contributions to the Plan during 2010.

The funded status of the Plan as of the three most recent actuarial valuation dates, are as follows (dollar amounts in thousands):

#### Schedule of Funding Progress

Valuation Date December 31,	\	Actuarial /alue of Assets	<u>م</u> ا	Actuarial Accrued Liability (AAL) - ntry Age	Ī	nfunded Liability (UAAL)	Funded Ratio	_	overed Payroll	UAAL as a Percentage of Covered Payroll
2010 2009 2008	\$	132,409 134,978 138,532	\$	160,320 152,937 146,517	\$	(27,911) (17,959) (7,985)	82.6% 88.3% 94.6%	\$	29,092 31,553 32,803	95.9% 56.9% 24.3%

The annual required contribution for the current year was determined as part of a December 31, 2010 actuarial valuation using the entry age normal contribution method. The actuarial assumptions included 8% investment rate of return on the investments, compounded annually and projected salary increases of 5% per year compounded annually, attributable to inflation, and additional projected salary increases ranging from 0 to 3.8% per year, depending on age, attributable to seniority/merit. The actuarial value of assets was determined using techniques that smooth the effects of short-term volatility in the fair value of investments over a four-year period. Assets in excess of actuarial accrued liabilities are being amortized as a level percent of payroll over a period of 10 years on an open basis.

#### Three (3) Year Trend Information

	Year Ended December 31,				
	<u>2008</u>	<u>2009</u>	<u>2010</u>		
Annual required contribution	\$ 2,156,285	\$ 1,964,353	\$ 2,341,599		
Percentage of ARC contributed	100 %	100 %	100 %		
Net pension obligation	-	-	-		

### NOTES TO FINANCIAL STATEMENTS

December 31, 2010

### NOTE J: EMPLOYEE RETIREMENT SYSTEM AND PLAN - CONTINUED

Stand-alone financial statements have not been issued for the Pension Plan. A summary of the financial position and results as of and for the year ended December 31, 2010 is as follows:

	Pen	sion
ASSETS		
Cash and pooled investments	\$ 1	112,433
Investments, at fair value		
Money market funds	4,0	05,651
U.S. Government Obligations	9,0	75,849
Domestic corporate bonds	25,3	369,054
Corporate mortgage obligations	5	68,153
Domestic stocks	37,4	193,609
Index stock fund	25,9	945,721
International bonds	6	82,230
International stocks & ADR's	27,0	013,434
Accounts receivable	6	644,441
Prepaids	7	715,355
Accrued interest receivable	2	240,801
TOTAL ASSETS	131,8	366,731
LIABILITIES		
Accounts payable	8	303,795
Accrued wages		3,004
Compensated absences		9,071
TOTAL LIABILITIES	8	315,870
NET ASSETS  Held in trust for pension and  employee benefits	\$ 131,0	)50,861

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2010

#### NOTE J: EMPLOYEE RETIREMENT SYSTEM AND PLAN - CONCLUDED

ADDITIONS Investment income	Pension
Net appreciation in fair	•
value of investments	\$ 15,152,348
Interest and dividends	2,021,236
Less investment expense	(663,464)
Net investment income	16,510,120
Contributions	
Employee	2,188,840
Employer	2,341,599
Total contributions	4,530,439
TOTAL ADDITIONS	21,040,559
DEDUCTIONS	
Benefit payments	9,317,971
Refund of contributions	268,246
Administrative expenses	232,220
TOTAL DEDUCTIONS	9,818,437
TOTAL BEBOOTIONS	0,010,101
CHANGE IN NET ASSETS	11,222,122
Net assets, beginning of year	119,828,739
Net assets, end of year	\$ 131,050,861

#### Defined Contribution Plan

Effective January 1, 2008, the County established a defined contribution plan administered by the Municipal Employees' Retirement System ("MERS") for substantially all new full time employees with employees fully vested after 5 years of service. In a defined contribution plan, benefits depend solely on amounts contributed to the plan, plus investment earnings. Employer contributions are a minimum of 1% of eligible compensation and a potential matching of 5% of the employee's contribution. The employees are required to contribute a minimum of 1% of eligible compensation up to a maximum of 12%. Plan provisions and contribution requirements are established and may be amended by the Board of County Commissioners. For the year ended December 31, 2010, the County and employees contributed \$77,867 and \$105,475, respectively, to this Plan.

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2010

#### **NOTE K: RISK MANAGEMENT**

#### Risk Management/Self-Insurance Programs

The government manages its risk exposures and provides certain employee benefits through a combination of self-insurance programs, risk management pools and commercial insurance and excess coverage policies. On risks which are commercially insured, settlements have not exceeded insurance coverage in any of the past three years. Following is a summary of these self-insurance programs and risk management pool participation.

<u>Liability</u> - The County participates in the Michigan Municipal Risk Management Authority (MMRMA) for liability, vehicle physical damage and property and crime coverages. The MMRMA provides risk management, underwriting, reinsurance and claim review and processing services for all member governments pursuant to its charter.

The government makes annual contributions to MMRMA based on actuarial studies using historical data and insurance industry statistics. These contributions are paid from an internal service fund (i.e., the Insurance Fund) using premiums paid into it by other funds of the government. Such contributions as received by MMRMA are allocated between its general and member retention funds. Economic resources in the MMRMA's general fund are expended for reinsurance coverage, claim payments and certain general and administrative costs, whereas resources in the member retention fund are used for loss payments and defense costs up to the members' self-insured retention limits along with certain other member-specific costs.

Accordingly, because contributions to the member retention fund are essentially recognized as revenue by MMRMA to the extent of expenditures, the government records a restricted asset (i.e., "escrow account for insurance claims") and a related liability, equal to the loss reserves estimated by MMRMA, for its portion of the unexpended member retention fund. At December 31, 2010, the balance of the County's member retention fund was \$78,404.

Under most circumstances, the County's maximum loss retention per occurrence was as follows:

Type of Risk

Liability

Vehicle physical damage

Property and crime

Maximum Retention Per Occurrence

\$100,000 \$15,000 per vehicle \$30,000 per occurrence 10% of remaining up to \$100,000 of a loss

#### County of Jackson Self-Funded Managed Care Insurance

On August 1, 1993, the County Proper and the Jackson County Road Commission began operating a self-funding health insurance program for their employees and retirees. An administrative agent has been hired to monitor claims and ensure that only those meeting the member's policies are paid. "Stop-Loss" insurance has been obtained, through payment of monthly premiums, to cover the cost of individual claims in excess of \$100,000. This is done to minimize the member's risk.

The participating members make monthly cash contributions to the Managed Care Insurance Internal Service Fund. The contribution amounts for 2010 were based upon the cost of obtaining traditional health insurance. These contributions are expensed by the members when made, and recognized as revenue by the Insurance Fund upon receipt.

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2010

#### **NOTE K: RISK MANAGEMENT - CONCLUDED**

#### County of Jackson Self-Funded Managed Care Insurance - Concluded

There were no significant reductions in insurance coverage from the prior year, and no insurance settlements have exceeded coverage since August 1, 1993.

Claims payable, including incurred but not reported amounts, which are estimated by management based on projected experience, are reported as liabilities in the Internal Service Fund at December 31, 2010. The change in the claims liability for 2010 and 2009 is as follows:

	<u>2010</u>	<u>2009</u>
Claims liability at beginning of period Claims and changes in estimates Claims payments	\$ 809,182 8,654,561 (8,658,352)	\$ 900,762 8,635,334 (8,726,914)
Claims liability at end of year	\$ 805,391	\$ 809,182

<u>Workers' Compensation</u> - The government maintains a self-insurance program for workers' compensation coverage which is accounted for in an internal service fund (i.e., the Self-Insured Workers' Compensation Fund). The program is administered by a third party administrator who conducts safety inspections and provides claims review and processing services. Premiums are paid into the internal service fund by all other funds based on payrolls and job classifications and are available to pay claims, claim reserves, excess coverage and administrative costs.

Liabilities are reported when it is probable that a loss has occurred and the amount of the loss can be reasonably estimated. An excess coverage insurance policy covers individual claims in excess of \$400,000 subject to an annual aggregate limit of \$5 million. Liabilities include an amount for claims that have been incurred but not reported (IBNR). Claim liabilities are calculated considering the effects of inflation, recent claim settlement trends including frequency and amount of pay-outs and other economic and social factors. Changes in the balances of claims liabilities during the past two years are as follows:

	<u>2010</u>	<u>2009</u>
Unpaid claims, beginning of year Incurred claims (including IBNR's) Claim payments	\$ 42,712 60,354 _( 71,594)	\$ 236,378 19,058 ( 212,724 )
Unpaid claims, end of year	\$ 31,472	<u>\$ 42,712</u>

#### NOTE L: COMMITMENTS AND CONTINGENCIES

Amounts received or receivable from grantor agencies and health care intermediaries, including Medicare and Medicaid, are subject to audit and adjustment by those grantor agencies or intermediaries. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantors or intermediaries cannot be determined at this time although the government expects such amounts, if any, to be immaterial.

The government and its component units, individually or jointly, are a defendant in various lawsuits. Although the outcome of these lawsuits is not presently determinable, it is the opinion of the government and component unit's counsel that resolution of these matters will not have a material adverse effect on the financial condition of the government.

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2010

#### NOTE L: COMMITMENTS AND CONTINGENCIES - CONCLUDED

A summary of the more significant matters follow:

<u>Jackson County Landfill</u> - The Michigan Department of Natural Resources (MDNR) has ordered that a cleanup process be undertaken at the site of a former County landfill - McGill Road. The County developed an investigative work plan that was approved by the MDNR. There are no cost estimates available for this project. It is anticipated, however, that the State of Michigan and City of Jackson will share in the costs, as former operators at the cleanup site. It is impossible to predict, however, whether further environmental action will be required by the MDNR or whether the County's portion of related costs would be significant or minimal.

<u>Grant Agreements</u> - Under the terms of various State and Federal grants, periodic audits are required and certain costs may be questioned as not being appropriate expenditures under the terms of the grants. Such audits could lead to reimbursement to the grantor agencies. However, County management does not believe such disallowances, if any, will be material to the financial position of the County.

Resource and Energy Conversion System - As part of this system, the County operates a waste-to-energy incinerator facility, with steam and electricity being sold to the State of Michigan under the terms of a contracted agreement. In an effort to ensure an adequate supply of waste for the facility, the County enacted a flow control ordinance. In simple terms, such an ordinance restricts the exporting of trash to other facilities.

In early 1994, the U.S. Supreme Court struck down a flow control ordinance as an unconstitutional restraint on trade. If this decision were applied to Jackson County's ordinance, it could have an adverse effect on the facility's finances.

#### NOTE M: PROPERTY TAXES AND TAXES RECEIVABLE

The assessed value of real and personal property is established by the local units, accepted by the County and equalized under State statute at approximately 50% of the current estimated market value. In March 1994, Michigan voters approved Proposal A, which limits annual increases in assessed values to the lesser of 5% or the rate of inflation with assessed value reverting to 50% of true cash value when the property is sold. Property taxes are levied based on the taxable value of the property (as defined under Proposal A). Taxable value is determined by using such factors as equalized value, assessed value, and capped value, along with a value change multiplier.

The taxable value of real and personal property for the July 1, 2010 levy was \$4.49 billion. The general operating tax rate for this levy was at the maximum rate of 5.1187 mills, as adjusted by the Headlee Amendment to the State of Michigan Constitution. The County also had a voter approved tax of 0.2473 mills for the Department on Aging, 0.4851 mills for the new County Jail Facility and 0.1398 mills for the Medical Care Facility.

By agreement with various taxing authorities, the County purchases at face value the real property taxes returned delinquent each March 1 and records a corresponding delinquent taxes receivable.

### NOTE N: MUNICIPAL SOLID WASTE LANDFILL CLOSURE AND POSTCLOSURE CARE COSTS

The \$1,395,000 reported within the Resource and Energy Conversion System Enterprise Fund as estimated closure and postclosure monitoring costs at December 31, 2010 represents the estimated costs to perform remaining postclosure care and monitoring through 2021. Included are estimated costs for groundwater monitoring, leachate hauling and disposal, and final cover monitoring in accordance with laws of the State of Michigan Department of Environmental Quality. The County closed all landfills and ash monofill cells in 1995 and 1996. Actual remaining cost may be higher or lower due to inflation, changes in technology, or changes in regulations.

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2010

#### NOTE O: RESTATEMENT OF FUND BALANCE/NET ASSETS

At December 31, 2009 net assets of the Road Commission were decreased by \$96,680 to correct the capital assets balances related to infrastructure cost and accumulated depreciation.

Beginning net assets/fund balance has been restated to reflect certain investments at market value rather than cost resulting in decreases in fund balance/net assets.

Primary Government	
General Fund	\$ 369,248
Public Improvement Fund	11,784
Jail Millage Fund	3,990
Department on Aging Millage Fund	4,448
Medical Care Maintenance of Effort Fund	68,521
Resource Recovery	15,547
Delinquent Tax	54,504
Self - Insured Workers Compensation	1,268
Self - Funded Managed Care Insurance	13,948
Total Primary Government	\$ 543,258
Component Unit	
Drain Fund	\$ 12,590

#### NOTE P: FUND BALANCE DEFICITS

The following funds reported fund balance deficits at December 31, 2010:

Fair Fund	\$ 174,682
Brownfield Redevelopment Authority	36.007

#### **NOTE Q: GASB PRONOUNCEMENTS**

In March 2009, the GASB issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. The objective of this Statement is to enhance the usefulness of fund balance information by providing clearer fund balance classifications that can be more consistently applied and by clarifying the existing governmental fund type definitions. This Statement establishes fund balance classifications that comprise a hierarchy based primarily on the extent to which a government is bound to observe constraints imposed upon the use of the resources reported in governmental funds. Under this standard, the fund balance classifications of reserved, designated and unreserved will be replaced with five new classifications: nonspendable, restricted, committed, assigned, and unassigned.

The County is currently evaluating the impact this standard will have on the financial statements when adopted. The County will implement Statement No. 54 beginning with the fiscal year ending December 31, 2011.

REQUIRED SUPPLEMENTARY INFORMATION

### General Fund

# BUDGETARY COMPARISON SCHEDULE - REVENUES AND OTHER FINANCING SOURCES

	Budgeted Amounts			Variance with Final Budget Positive	
	Original	Final	Actual	(Negative)	
REVENUES Taxes	<u> </u>	- I iiidi	Hotau	(Negative)	
Current and delinquent property taxes	\$ 20,698,885	\$ 21,615,129	\$ 21,611,716	\$ (3,413)	
Payments in lieu of taxes	60,000	60,000	65,100	5,100	
Mobile home park taxes	23,000	23,000	23,335	335	
Total taxes	20,781,885	21,698,129	21,700,151	2,022	
Licenses and permits					
Dog licenses	102,000	102,000	112,529	10,529	
Marriage license fees	4,329	4,329	5,405	1,076	
Gun permits	32,520	59,000	57,072	(1,928)	
Total licenses and permits	138,849	165,329	175,006	9,677	
Intergovernmental					
Cigarette tax	4,288	4,288	7,693	3,405	
Liquor licenses	720,626	698,113	712,199	14,086	
State court funding distribution	1,050,000	950,000	984,611	34,611	
Child abuse and neglect	50,729	19,022	21,055	2,033	
Crime victims rights	101,000	101,000	101,000	-0-	
Remonumentation	64,594	68,094	67,876	(218)	
Judges supplement	592,158	592,158	593,593	1,435	
Road patrol	206,000	216,000	201,321	(14,679)	
Marine safety grant	51,554	51,554	51,778	224	
Community corrections board	-	197,700	194,057	(3,643)	
Senior citizen programs	226,620	218,146	221,582	3,436	
Senior citizen - home delivered meals	408,000	402,950	417,177	14,227	
Senior citizen - congregate meals	164,000	172,900	176,591	3,691	
Medicaid waiver	240,130	216,490	223,535	7,045	
Circuit court reimbursement	12,000	24,100	24,065	(35)	
District court reimbursement	204,000	156,100	149,226	(6,874)	
Parole violators - county jail	160,000	120,000	129,495	9,495	
Diverted felons - county jail	80,000	66,000	45,145	(20,855)	
CRP Prosecuting Attorney	169,314	171,114	185,769	14,655	
LAWNET narcotics	54,400	54,400	50,729	(3,671)	
Emergency management	25,290	41,290	44,563	3,273	
Police service contracts	519,743	537,295	521,242	(16,053)	
Non-profit organizations - sheriff	82,780	82,780	82,782	2	
Emergency dispatch	91,862	91,862	89,868	(1,994)	
Respite care grant	45,000	57,200	58,749	1,549	
Revenue sharing	-	2,120,064	2,361,911	241,847	
Other grants	340,380	158,374	145,008	(13,366)	
Total intergovernmental	5,664,468	7,588,994	7,862,620	273,626	

### General Fund

# BUDGETARY COMPARISON SCHEDULE - REVENUES AND OTHER FINANCING SOURCES - CONCLUDED

	Budgeted	l Amounts		Variance with Final Budget	
	Original	Final	Actual	Positive (Negative)	
REVENUES - CONCLUDED	Original	1 IIIai	Actual	(Negative)	
Charges for services					
District court costs	\$ 1,984,000	\$ 1,594,400	\$ 1,467,186	\$ (127,214)	
District court other	1,548,470	1,416,500	1,398,166	(18,334)	
Probate court costs	151,000	151,000	115,818	(35,182)	
Medical examiner	50,500	50,500	53,333	2,833	
Prosecuting attorney	850	850	416	(434)	
Treasurer	10,000	10,000	5,236	(4,764)	
Clerk	513,880	408,962	371,089	(37,873)	
Register of deeds	607,075	499,075	533,643	34,568	
Geographic information systems	106,000	118,000	111,296	(6,704)	
Sheriff department	101,256	85,256	97,303	12,047	
Jail	384,500	1,033,500	1,034,099	599	
Equalization	26,000	43,962	33,332	(10,630)	
Animal control	37,200	66,700	64,703	(1,997)	
Real estate transfer tax	250,000	187,000	202,084	15,084	
Miscellaneous services	230,000	1,600			
Miscellaneous services		1,000	3,986	2,386	
Total charges for services	5,770,731	5,667,305	5,491,690	(175,615)	
Fines and forfeits					
District court	25,000	1,000	1,900	900	
Ordinance fines	802,000	750,800	726,341	(24,459)	
Ordinance lines	602,000	750,600	720,341	(24,459)	
Total fines and forfeits	827,000	751,800	728,241	(23,559)	
Interest and rents					
Investment earnings	800,000	875,000	659,341	(215,659)	
Rental fees	205,248	205,248	209,769	4,521	
				.,e_:	
Total interest and rents	1,005,248	1,080,248	869,110	(211,138)	
Other					
Reimbursements	83,370	104,685	105,597	912	
Donations - general	235,950	242,990	241,865	(1,125)	
Miscellaneous revenue	126,390	171,026	177,979	6,953	
Total other	445,710	518,701	525,441	6,740	
TOTAL REVENUES	34,633,891	37,470,506	37,352,259	(118,247)	
OTHER FINANCING SOURCES					
Transfers in	6,670,071	6,549,699	5,646,699	(903,000)	
	3,010,011	0,010,000	5,5 10,000	(555,555)	
TOTAL REVENUES AND OTHER FINANCING SOURCES	\$ 41,303,962	\$ 44,020,205	\$ 42,998,958	\$ (1,021,247)	
311121(1111/11101110 0001(020	Ψ 11,000,002	<del>\$ 11,020,200</del>	\$ 12,000,000	Ψ (1,021,2 <del>1</del> 1)	

### General Fund

# BUDGETARY COMPARISON SCHEDULE - EXPENDITURES AND OTHER FINANCING USES BY ACTIVITY

	Budgeted	Amounts		Variance with Final Budget
	Original	Final	Actual	Positive (Negative)
EXPENDITURES				
General government				
Board of Commissioners	\$ 221,652	\$ 221,652	\$ 208,156	\$ 13,496
Administration	305,185	313,685	313,395	290
Elections	167,267	160,788	160,274	514
Clerk	908,911	917,715	916,621	1,094
County controller	575,969	533,375	525,264	8,111
Equalization	494,032	507,462	507,368	94
Geographic information system	167,091	224,019	223,826	193
Prosecuting attorney	2,198,642	2,166,218	2,148,326	17,892
Register of Deeds	314,623	273,607	261,806	11,801
Public defender	1,200,000	1,190,000	1,187,834	2,166
Remonumentation	64,594	68,094	67,669	425
Treasurer	101,263	101,763	101,399	364
MSU cooperative extension service	337,417	285,669	257,960	27,709
Information technology	910,193	979,066	971,189	7,877
Courthouse and grounds	1,687,442	1,772,441	1,739,440	33,001
Drain commissioner	245,482	243,517	223,978	19,539
Circuit court	2,172,827	2,144,367	2,040,345	104,022
District court	3,392,251	3,355,340	3,318,497	36,843
Probate court	198,663	135,503	132,806	2,697
Human services building	348,786	331,543	316,507	15,036
Jury board	228,435	214,471	212,660	1,811
Total general government	16,240,725	16,140,295	15,835,320	304,975
Public safety				
Sheriff	4,125,846	4,098,443	4,096,520	1,923
Road patrol	214,484	224,484	194,708	29,776
Marine safety	75,455	65,455	64,987	468
Corrections	· -	200,800	200,459	341
Emergency management	169,660	170,660	170,312	348
LAWNET	222,650	223,650	223,483	167
County jail	5,735,976	6,046,537	6,042,817	3,720
Youth grant	116,511	193,843	193,362	481
Dispatch	1,404,109	1,270,933	1,268,387	2,546
Animal control	471,309	477,154	470,237	6,917
Total public safety	12,536,000	12,971,959	12,925,272	46,687
Health and welfare				
Medical examiner	312,776	312,776	310,895	1,881
Public health	563,546	572,965	569,795	3,170
Mental health services	198,757	183,242	181,554	1,688
Veteran's affairs	155,165	155,165	147,263	7,902
Home delivery meals - seniors	1,034,579	1,028,293	1,012,340	15,953
Congregate meals - seniors	343,176	345,885	333,478	12,407
Grandparents initiative	49,654	48,124	45,883	2,241
Total health and welfare	2,657,653	2,646,450	2,601,208	45,242

### General Fund

# BUDGETARY COMPARISON SCHEDULE - EXPENDITURES AND OTHER FINANCING USES BY ACTIVITY - CONCLUDED

	Budgete	d Amounts		Variance with Final Budget		
	Original	Final	Actual	Positive (Negative)		
EXPENDITURES - CONCLUDED	Original	1 IIIdi	Actual	(Negative)		
Community economic and development						
Senior center	\$ 355,911	\$ 344,935	\$ 338,940	\$ 5,995		
Recreation and culture						
Summer youth programs	-	15,224	6,679	8,545		
Other						
Retirees benefits	2,550,345	3,195,676	3,140,067	55,609		
Professional services	131,000	205,000	195,728	9,272		
Accrued sick and vacation payoff	100,000	130,000	126,361	3,639		
Contingency	50,000	967,192	· <u>-</u>	967,192		
Insurance and bonds	725,000	695,000	657,079	37,921		
Other	163,279	288,458	239,821	48,637		
Appropriations						
General government						
Regional planning	55,340	55,340	55,340	-0-		
Soil conservation	-	10,000	10,000	-0-		
Public safety						
Jackson traffic safety program	133,000	123,000	115,004	7,996		
Guardian	35,000	35,000	35,000	-0-		
Public works	•	•	•			
Transportation system	100,000	100,000	100,000	-0-		
Health and welfare	·	•	•			
Retired Citizen Volunteer Program	-	7,500	7,500	-0-		
Region II aging commission	11,814	11,814	11,814	-0-		
Substance abuse - liquor tax	355,813	354,557	350,812	3,745		
Food system economic	-	7,500	7,500	-0-		
Enterprise group	100,000	100,000	100,000	-0-		
Total other	4,510,591	6,286,037	5,152,026	1,134,011		
TOTAL EXPENDITURES	36,300,880	38,404,900	36,859,445	1,545,455		
OTHER ENLANGING HOES						
OTHER FINANCING USES	F 000 001	E 044 000	E E04 404	00.400		
Transfers out	5,003,081	5,614,829	5,591,401	23,428		
TOTAL EXPENDITURES AND						
OTHER FINANCING USES	\$ 41,303,961	\$ 44,019,729	\$ 42,450,846	\$ 1,568,883		

# Jail Millage Fund

# **BUDGETARY COMPARISON SCHEDULE**

	Budgeted Amounts							
DEVENIUE O	Original	Final	Actual	Positive (Negative)				
REVENUES Taxes	\$ 2,100,000	\$ 2,100,000	\$ 2,142,508	\$ 42,508				
OTHER FINANCING (USES) Transfers out	(2,100,000)	(2,100,000)	(1,910,169)	189,831				
NET CHANGE IN FUND BALANCE	-0-	-0-	232,339	232,339				
Restated fund balance, beginning of year	291,086	291,086	291,086	-0-				
Fund balance, end of year	\$ 291,086	\$ 291,086	\$ 523,425	\$ 232,339				

# Medical Care Facility Maintenance of Effort Fund

## **BUDGETARY COMPARISON SCHEDULE**

		Budgeted	l Am	ounts			riance with nal Budget Positive
	Original			Final	Actual	(	Negative)
REVENUES Taxes Interest	\$	600,000 30,000	\$	600,000 30,000	\$ 613,130 7,759	\$	13,130 (22,241)
TOTAL REVENUES		630,000		630,000	620,889		(9,111)
EXPENDITURES Current							
Health and welfare		225,000		350,000	 355,568		(5,568)
EXCESS OF REVENUES OVER EXPENDITURES		405,000		280,000	265,321		(14,679)
OTHER FINANCING SOURCES (USES) Transfers in Transfers out		225,000 (630,000)		350,000 (630,000)	(507,662)		(350,000) 122,338
TOTAL OTHER FINANCING SOURCES (USES)		(405,000)		(280,000)	 (507,662)		(227,662)
NET CHANGE IN FUND BALANCE		-0-		-0-	(242,341)		(242,341)
Restated fund balance, beginning of year		5,665,906		5,665,906	 5,665,906		-0-
Fund balance, end of year	\$ 5	5,665,906	\$	5,665,906	\$ 5,423,565	\$	(242,341)

#### NOTES TO REQUIRED SUPPLEMENTARY INFORMATION

December 31, 2010

### **NOTE A: BUDGETARY INFORMATION**

The general and special revenue funds are under formal approval budgetary control. Budgets shown in the financial statements are adopted on a basis consistent with generally accepted accounting principles (GAAP), and are not significantly different from the modified accrual basis used to reflect actual results, and consists only of those amounts contained in the formal budget approved and amended by the Board of Commissioners. The budgets are adopted at the activity level and control is exercised at that level. Supplemental budgetary appropriations (immaterial) were made during the year. Appropriations lapse at year end.

#### NOTE B: EXCESS OF EXPENDITURES OVER APPROPRIATIONS

#### PRIMARY GOVERNMENT

In the budgetary comparison schedules and other supplementary information section, the County's budgeted expenditures in the General Fund and Special Revenue Funds have been shown at the activity level. The approved budgets of the County have been adopted at the activity level for the General Fund and Special Revenue Funds.

During the year ended December 31, 2010, the County incurred expenditures in one (1) Special Revenue Fund in excess of the amounts appropriated as follows:

	ounts priated_	mounts cpended	 Variance		
Sparks Park Renovation Fund Recreation and Culture	\$ -	\$ 25,834	\$ (25,834)		

OTHER SUPPLEMENTARY INFORMATION

# Nonmajor Governmental Funds

## COMBINING BALANCE SHEET

# December 31, 2010

			Spec	ial			
	Co	Parks mmission	Friend of the Court	Budç Stabiliz Fur	ation	Public Improvement and Building Fund	
ASSETS Cash and pooled investments Accounts receivable	\$	110,089 -	\$ 286,675 7,241	\$ 1,447	7,924 -	\$ 1	,374,682 48,931
Taxes receivable Due from other governmental units Inventories Prepaids		96,657	318,755 - -		- - - -		- - -
TOTAL ASSETS	\$	206,746	\$ 612,671	\$ 1,447	,924	\$ 1	423,613
LIABILITIES AND FUND BALANCES (DEFICIT) LIABILITIES Accounts payable Accrued wages Other accrued liabilities Advances from other funds Due to other governmental units - State Due to other funds Deferred revenue	\$	16,775 10,525 - - - - -	\$ 1,896 103,791 - 497,030 - -	\$	- - - - -	\$	20,801
TOTAL LIABILITIES		27,300	602,717		-0-		20,801
FUND BALANCES (DEFICIT) Reserved for: Inventories Prepaids Capital projects Unreserved		96,657 - -	- - -		- - -		- - -
Designated for subsequent years' expenditures Undesignated, reported in:		17,383	9,954	250	0,000		35,000
Special revenue funds Permanent funds		65,406 <u>-</u>	<u>-</u>	1,197	7,924 <u>-</u>	1	367,812
TOTAL FUND BALANCES (DEFICIT)		179,446	 9,954	1,447	,924	1	402,812
TOTAL LIABILITIES AND FUND BALANCES (DEFICIT)	\$	206,746	\$ 612,671	\$ 1,447	,924	\$ 1	423,613

 Revenue												
Sparks Park novation	Forf	nnibus eitures und	Atto	osecuting rney Drug orcement Fund	Enf	Enforcement La		County Law .ibrary				
\$ 89,309	\$	534	\$	72,774	\$	92,068	\$	5,222				
- - - -		- - - -		- - - -		- - - -		- - - -				
\$ 89,309	\$	534	\$	72,774	\$	92,068	\$	5,222				
\$ - - -	\$	- -	\$	875 - -	\$	702 -	\$	- - -				
-		-		-		-		-				
-		-		-		-		-				
						-						
-0-		-0-		875		702		-0-				
-		-		-		-		-				
-		-		-		-		-				
-		-		-		-		-				
89,309		534 -		71,899 -		91,366 -		5,222 -				
 89,309		534		71,899		91,366		5,222				
\$ 89,309	\$	534	\$	72,774	\$	92,068	\$	5,222				

# Nonmajor Governmental Funds

# COMBINING BALANCE SHEET - CONTINUED

# December 31, 2010

				Spec	ial			
		Michigan Justice Training Fund		Social Services Fund	Veterans Trust Fund		Airport Fund	
ASSETS	Φ.	E0 01E	φ	165 460	φ	2.450	φ	E0 170
Cash and pooled investments Accounts receivable Taxes receivable Due from other governmental units Inventories Prepaids	\$	50,915 - - - - 2,400	\$	165,469 - - - - -	\$	2,459 - - - - -	\$	50,179 - - - - -
TOTAL ASSETS	\$	53,315	\$	165,469	\$	2,459	\$	50,179
LIABILITIES AND FUND BALANCES (DEFICIT) LIABILITIES Accounts payable Accrued wages Other accrued liabilities Advances from other funds Due to other governmental units Due to other funds Deferred revenue	\$	- - - - -	\$	- - - - 45,000 - -	\$	- - - - -	\$	13,838 6,800 - - - - - - 7,737
TOTAL LIABILITIES		-0-		45,000		-0-		28,375
FUND BALANCES (DEFICIT) Reserved for: Inventories Prepaids Capital projects Unreserved Designated for subsequent years' expenditures Undesignated, reported in: Special revenue funds		- 2,400 - - 50,915		- - - 120,469		- - - - 2,459		- - - - 21,804
Permanent funds						<del>_</del>		
TOTAL FUND BALANCES (DEFICIT)		53,315		120,469		2,459		21,804
TOTAL LIABILITIES AND FUND BALANCES (DEFICIT)	\$	53,315	\$	165,469	\$	2,459	\$	50,179

N	Joint larcotics Fund	Devel Bl	community evelopment Block Grant		Register of Deeds utomation Fund	Airport Runway Project Fund		Child Care Fund
\$	260,797	\$	-	\$	562,891 -	\$	416,167	\$ 2,202,155 7,881
	- - -		-		- - -		- - 85,047	619,174 - -
\$	260,797	\$	-0-	\$	562,891	\$	501,214	\$2,829,210
\$	7,779 - - - - -	\$	- - - - -	\$	10,490 - - - - - -	\$	- - - - -	\$ 41,881 68,405 - - - -
	7,779		-0-		10,490		-0-	110,286
	- - -		- - -		- - -		- 85,047 -	- - -
	-		-		26,890		-	520,984
	253,018 -		<u>-</u>		525,511 -		416,167 -	2,197,940
	253,018		-0-		552,401		501,214	2,718,924
\$	260,797	\$	-0-	\$	562,891	\$	501,214	\$ 2,829,210

Revenue

# Nonmajor Governmental Funds

# COMBINING BALANCE SHEET - CONTINUED

# December 31, 2010

	Special									
ASSETS		Golf Courses	Depa	ealth artment und	0	partment n Aging Millage Fund	Falling Waters Trail Fund			
ASSETS Cash and pooled investments Accounts receivable	\$	15,839		157,183 17,504	\$	517,183	\$	263,683		
Taxes receivable  Due from other governmental units		-	1	- - -		998,989		-		
Inventories Prepaids		64,798		- -		- - -		<u>-</u>		
TOTAL ASSETS	\$	80,637	\$ 3,5	74,687	\$ 1	,516,172	\$	263,683		
LIABILITIES AND FUND BALANCES (DEFICIT) LIABILITIES										
Accounts payable Accrued wages	\$	624 3,918		378,915 36,978	\$	-	\$	308		
Other accrued liabilities		5,916		42,980		_		-		
Advances from other funds		-		-		-		-		
Due to other governmental units - State  Due to other funds		-		-		-		-		
Deferred revenue					1,034,500					
TOTAL LIABILITIES		4,542	5	558,873	1	,034,500		308		
FUND BALANCES (DEFICIT) Reserved for:										
Inventories		64,798		-		-		-		
Prepaids Capital projects Unreserved		-		-		-		-		
Designated for subsequent years' expenditures Undesignated, reported in:		2,971	3	324,022		60,939		-		
Special revenue funds Permanent funds		8,326	2,6	691,792 <u>-</u>		420,733		263,375		
TOTAL FUND BALANCES (DEFICIT)		76,095	3,0	)15,814		481,672		263,375		
TOTAL LIABILITIES AND FUND BALANCES (DEFICIT)	\$	80,637	\$ 3,5	574,687	\$ 1	,516,172	\$	263,683		

Revenue				Capital Projects							
Revenue Sharing Reserve Fund		Fair Fund		E Re	quipment placement Fund		Sheriff epartment quipment Fund	Building Authority Fund			
\$	-	\$	79,731 -	\$	806,961 13,116	\$	995,783	\$	598,472		
	-		- - -		- - -		- - -	- - -			
\$	-0-	\$	79,731	\$	820,077	\$	995,783	\$	598,472		
•				•	4= =00	•		•			
\$	-	\$	5,835 1,598	\$	47,720 -	\$	7,886 -	\$	5,432 -		
	-		-		-		-	-			
	-		- 214,555		-		-		-		
	<u> </u>		32,425		<u> </u>			593,040			
	-0- 254		254,413	413 47,720			7,886		598,472		
	-		-		-		-	-			
	-		-		772,357		987,897	-			
	-		-	-		-					
	- -		(174,682)		- -		- -		<u>-</u>		
	-0-		(174,682)		772,357		987,897		-0-		
\$	-0-	\$	79,731	\$	820,077	\$	995,783	\$	598,472		

# Nonmajor Governmental Funds

# COMBINING BALANCE SHEET - CONCLUDED

# December 31, 2010

	Cap	oital Projects	Permanent					
	Justice Center Fund		0	partment n Aging dowment Fund	Preston Endowment Fund		Cemetery Trust Fund	
ASSETS Cash and pooled investments	\$	1,029,368	\$	66,815	\$	110,898	\$	3,075
Accounts receivable	Ψ	-	Ψ	-	Ψ	-	Ψ	-
Taxes receivable		-		-		-		-
Due from other governmental units Inventories		-		-		-		-
Prepaids		-						
TOTAL ASSETS	\$	1,029,368	\$	66,815	\$	110,898	\$	3,075
LIABILITIES AND FUND BALANCES (DEFICIT)								
LIABILITIES Accounts poveble	\$		\$	172	¢		¢	
Accounts payable Accrued wages	Φ	-	Φ	-	\$	-	\$	-
Other accrued liabilities		-		-		-		-
Advances from other funds  Due to other governmental units - State		-		-		-		-
Due to other funds		-		-	-			-
Deferred revenue		-						
TOTAL LIABILITIES		-0-		172		-0-		-0-
FUND BALANCES (DEFICIT) Reserved for:								
Inventories		-		_		-		-
Prepaids		-		-		-		-
Capital projects Unreserved		1,029,368		-		-		-
Designated for subsequent years' expenditures Undesignated, reported in:		-		-		-		-
Special revenue funds		-		-		-		-
Permanent funds		-		66,643		110,898		3,075
TOTAL FUND BALANCES (DEFICIT)		1,029,368		66,643		110,898		3,075
TOTAL LIABILITIES AND FUND BALANCES (DEFICIT)	\$	1,029,368	\$	66,815	\$	110,898	\$	3,075
,		<del></del>			_			

\$ 19	5,135,300 194,673 998,989 937,929 161,455 87,447
\$ 1 <sup>-</sup>	7,515,793
\$	561,929 332,015
	42,980
	497,030 45,000
	214,555
	1,667,702
;	3,361,211
	161,455 87,447
;	2,789,622
	1,248,143
	9,687,299 180,616
1	4,154,582
\$ 1 <sup>-</sup>	7,515,793

Total

### Nonmajor Governmental Funds

# COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

	Special								
	Parks Commission		Friend of the Court	Budget Stabilization Fund	Public Improvement and Building Fund				
REVENUES	œ		¢	¢	¢				
Taxes Licenses and permits Intergovernmental Charges for services Fines and forfeits Interest and rents Other	\$	287,860 - - -	\$ - 2,268,686 288,760 - -	\$ - - - - - -	\$ - - 48,931 - - - 71,541				
TOTAL REVENUES		287,860	2,557,446	-0-	120,472				
EXPENDITURES Current General government Public safety Health and welfare Community and economic development Recreation and culture Capital outlay  TOTAL EXPENDITURES  EXCESS OF REVENUES OVER (UNDER) EXPENDITURES		771,432 771,432 (483,572)	2,801,286 - - - - 44,129 2,845,415 (287,969)	-0-	261,456 - - 45,084 82,125 277,975 666,640 (546,168)				
OTHER FINANCING SOURCES (USES) Transfers in Transfers out		572,977 (42,176)	62,216	-	945,832				
TOTAL OTHER FINANCING SOURCES (USES)		530,801	62,216	-0-	945,832				
NET CHANGE IN FUND BALANCES		47,229	(225,753)	-0-	399,664				
Restated fund balances (deficit), beginning of year		132,217	235,707	1,447,924	1,003,148				
Fund balances (deficit), end of year	\$	179,446	\$ 9,954	\$1,447,924	\$ 1,402,812				

Sparks Park Renovation		Omnibus Forfeitures Fund		Prosecuting Attorney Drug Enforcement Fund		Enf	Drug orcement Fund	County Law Library			
\$	-	\$	-	\$	-	\$	-	\$	-		
	-		-		-		-		-		
	-	1	- 20		- 680		- 76,288		-		
	-	ı	-		-		70,200	-			
	115,143							6,50			
	115,143	1	20		680		76,288	6,500			
	_	-			20,463		_		6,481		
	-		-		-	15,499		-			
	-		-		-		-		-		
	25,834 -		-		-		-		-		
	25,834		-0-		20,463		15,499		6,481		
	89,309	1	120 (19,78		(19,783)		60,789	19			
	-	-		-			-	-			
			<u> </u>		<u>-</u> _		(30,000)				
	-0-		-0-		-0-		(30,000)		-0-		
	89,309	1	20		(19,783)		30,789		19		
	-	4	14_		91,682		60,577		5,203		
\$	89,309	\$ 5	34	\$	71,899	\$	91,366	\$	5,222		

Revenue

### Nonmajor Governmental Funds

# COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - CONTINUED

	Special							
	J T	ichigan lustice raining Fund	Social Services Fund		Veterans Trust Fund		Airport Fund	
REVENUES Taxes	\$	_	\$	_	\$	_	\$	_
Licenses and permits	•	-		-	•	-	•	12,489
Intergovernmental Charges for services		27,763 -	27	8,031 -		33,080		- 7,951
Fines and forfeits		-		-		-		-
Interest and rents Other		- 53,370		-		-		245,321 35,607
TOTAL REVENUES		81,133	27	8,031		33,080		301,368
EXPENDITURES Current								
General government		-		-		-		-
Public safety Health and welfare		50,813	21	- 0,589		- 30,828		-
Community and economic development		-	-		-			468,533
Recreation and culture		-		-		-		-
Capital outlay		<del>-</del>						<u>-</u>
TOTAL EXPENDITURES		50,813	31	0,589		30,828		468,533
EXCESS OF REVENUES OVER (UNDER) EXPENDITURES		30,320	(3	2,558)		2,252		(167,165)
OTHER FINANCING SOURCES (USES)								
Transfers in Transfers out		- (42,200)	2	9,000		-		211,895 (27,890)
Transiers out		(42,200)						(27,090)
TOTAL OTHER FINANCING SOURCES (USES)		(42,200)	2	9,000		-0-		184,005
NET CHANGE IN FUND BALANCES		(11,880)	(	(3,558)		2,252		16,840
Restated fund balances (deficit), beginning of year		65,195	12	4,027		207		4,964
Fund balances (deficit), end of year	\$	53,315	\$ 12	0,469	\$	2,459	\$	21,804

		Revenue		
Joint Narcotics Fund	Community Development Block Grant	Register of Deeds Automation Fund	Airport Runway Project Fund	Child Care Fund
\$ -	\$ -	\$ -	\$ -	\$ -
-	11,873 -	136,377	871 -	1,762,725 466
181,989 344 	- - -	669	-	10,880
182,333	11,873	137,046	871	1,774,071
152,541 - -	- - - 11,873	68,996 - -	- - - 55,254	771,942 2,140,796 1,060,348
-			-	
152,541	11,873	68,996	55,254	3,973,086
29,792	-0-	68,050	(54,383)	(2,199,015)
(60,155)			100,000 (6,832)	3,435,975 (624,475)
(60,155)	-0-	-0-	93,168	2,811,500
(30,363)	-0-	68,050	38,785	612,485
283,381		484,351	462,429	2,106,439
\$ 253,018	\$ -0-	\$ 552,401	\$ 501,214	\$2,718,924

#### Nonmajor Governmental Funds

## COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - CONTINUED

	Special							
	Golf Courses	Health Department Fund	Department on Aging Millage Fund	Falling Waters Trail Fund				
REVENUES Taxes	\$ -	\$ -	\$ 1,085,255	\$ -				
Licenses and permits	-	283,937	-	-				
Intergovernmental Charges for services	- 577,867	3,046,623 403,993	-	-				
Fines and forfeits	-		-	-				
Interest and rents	-	444.650	-	- 6.675				
Other		411,652		6,675				
TOTAL REVENUES	577,867	4,146,205	1,085,255	6,675				
EXPENDITURES Current								
General government Public safety	-	-	-	-				
Health and welfare	-	4,450,413	-	-				
Community and economic development Recreation and culture	- 521,025	-	-	- 7,183				
Capital outlay				-				
TOTAL EXPENDITURES	521,025	4,450,413	-0-	7,183				
EXCESS OF REVENUES OVER (UNDER) EXPENDITURES	56,842	(304,208)	1,085,255	(508)				
OTHER FINANCING SOURCES (USES)								
Transfers in Transfers out	- (45,829)	622,926 (26,000)	- (960,582)	-				
	(40,023)	(20,000)	(500,502)					
TOTAL OTHER FINANCING SOURCES (USES)	(45,829)	596,926	(960,582)	-0-				
NET CHANGE IN FUND BALANCES	11,013	292,718	124,673	(508)				
Restated fund balances (deficit), beginning of year	65,082	2,723,096	356,999	263,883				
Fund balances (deficit), end of year	\$ 76,095	\$3,015,814	\$ 481,672	\$ 263,375				

Reve	enue	Capital Projects				
Revenue Sharing Reserve Fund	Fair Fund	Equipment/ Replacement Fund	Sheriff Department Equipment Fund	Building Authority Fund		
\$ -	\$ -	\$ -	\$ -	\$ -		
- -	- - 725,611	63,092 -	-	94,460		
-	- 50	1,767	- 1 102 260	- 750		
-0-	71,219 796,880	<u>15,000</u> 79,859	1,103,269 1,103,269	95,210		
-0-	790,000	79,039	1,103,269	95,210		
-	_	_	-	_		
-	-	-	-	-		
-	- 697,769	-	-	-		
		488,721	124,743	95,210		
-0-	697,769	488,721	124,743	95,210		
-0-	99,111	(408,862)	978,526	-0-		
(1,315,792)	<u>-</u>	713,501 	(726,225)			
(1,315,792)	-0-	713,501	(726,225)	-0-		
(1,315,792)	99,111	304,639	252,301	-0-		
1,315,792	(273,793)	467,718	735,596			
\$ -0-	\$ (174,682)	\$ 772,357	\$ 987,897	\$ -0-		

#### Nonmajor Governmental Funds

## COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - CONCLUDED

	Capital Project		Permanent	
	Justice Center Fund	Department on Aging Endowment Fund	Preston Endowment Fund	Cemetery Trust Fund
REVENUES Taxes Licenses and permits Intergovernmental Charges for services Fines and forfeits Interest and rents Other	\$ - - - - - -	\$ - - - - - 9,055	\$ - - - - 140	\$ - - - - - -
TOTAL REVENUES	-0-	9,055	140	-0-
EXPENDITURES Current General government Public safety Health and welfare Community and economic development Recreation and culture Capital outlay  TOTAL EXPENDITURES	- - - - - -0-	5,773 - - - - - - 5,773	3,940 - - - - - 3,940	- - - - - -0-
EXCESS OF REVENUES OVER (UNDER) EXPENDITURES	-0-	3,282	(3,800)	-0-
OTHER FINANCING SOURCES (USES) Transfers in Transfers out	137,172	- -		
TOTAL OTHER FINANCING SOURCES (USES)	137,172	-0-	-0-	-0-
NET CHANGE IN FUND BALANCE	137,172	3,282	(3,800)	-0-
Restated fund balances (deficit), beginning of year	892,196	63,361	114,698	3,075
Fund balances (deficit), end of year	\$ 1,029,368	\$ 66,643	\$ 110,898	\$ 3,075

Total
\$ 1,085,255 296,426 7,636,135 2,428,885 259,077 259,921 1,899,031
13,864,730
4,092,878 2,207,108 5,852,178 580,744 2,105,368 1,030,778
15,869,054
(2,004,324)
6,831,494 (3,908,156)
2,923,338
919,014
13,235,568
\$14,154,582

#### Nonmajor Special Revenue Funds

## SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES BY FUND - BUDGET AND ACTUAL

	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Parks C	<u>Commission</u>		
REVENUES Charges for services Cascades falls Parks	\$ 136,734 148,900	\$ 132,538 155,322	\$ (4,196) 6,422
TOTAL REVENUES	285,634	287,860	2,226
EXPENDITURES Current Recreation and culture Administration Cascade Falls Parks Equipment and shop Our-County Parks  TOTAL EXPENDITURES  EXCESS OF REVENUES (UNDER) EXPENDITURES	200,772 104,513 326,143 129,457 74,721 835,606	197,728 94,876 305,562 102,453 70,813 771,432 (483,572)	3,044 9,637 20,581 27,004 3,908 64,174
OTHER FINANCING SOURCES (USES) Transfers in Transfers out	592,148 (42,176)	572,977 (42,176)	(19,171) -0-
TOTAL OTHER FINANCING SOURCES (USES)	549,972	530,801	(19,171)
NET CHANGE IN FUND BALANCE	-0-	47,229	47,229
Fund balance, beginning of year	132,217	132,217	-0-
Fund balance, end of year	\$ 132,217	\$ 179,446	\$ 47,229

#### Nonmajor Special Revenue Funds

## SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES BY FUND - BUDGET AND ACTUAL - CONTINUED

		Final udget		Actual	Fir	riance with nal Budget Positive Negative)		
Friend of	the Co	<u>ourt</u>						
REVENUES Intergovernmental Federal Charges for services	\$ 2	,591,245 297,100	\$	2,268,686 288,760	\$	(322,559) (8,340)		
TOTAL REVENUES	2	,888,345		2,557,446		(330,899)		
EXPENDITURES Current General government Capital outlay	2	,928,129 <u>-</u>		2,801,286 44,129		126,843 (44,129)		
TOTAL EXPENDITURES	2	,928,129		2,845,415		82,714		
EXCESS OF REVENUES (UNDER) EXPENDITURES		(39,784)		(287,969)		(248,185)		
OTHER FINANCING SOURCES Transfers in		39,784		62,216		22,432		
NET CHANGE IN FUND BALANCE		-0-		(225,753)		(225,753)		
Fund balance, beginning of year		235,707		235,707		-0-		
Fund balance, end of year	\$	235,707	\$	9,954	\$	(225,753)		
Budget Stab	Budget Stabilization Fund							
Revenues/expenditures	\$	-	\$	-	\$	-0-		
Fund balance, beginning of year	1	,447,924		1,447,924		-0-		
Fund balance, end of year	\$ 1	,447,924	\$	1,447,924	\$	-0-		

#### Nonmajor Special Revenue Funds

## SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES BY FUND - BUDGET AND ACTUAL - CONTINUED

		Final Judget		Actual	Fin	riance with nal Budget Positive Negative)
Public Improvemer	nt and	Building Fu	<u>ınd</u>			
REVENUES Intergovernmental Other	\$	48,934 6,800	\$	48,931 71,541	\$	(3) 64,741
TOTAL REVENUES		55,734		120,472		64,738
EXPENDITURES Current General government Recreation and culture Community and economic development Capital outlay		706,501 297,222 50,774 487,615		261,456 82,125 45,084 277,975		445,045 215,097 5,690 209,640
TOTAL EXPENDITURES	1	,542,112		666,640		875,472
EXCESS OF REVENUES (UNDER) EXPENDITURES		,486,378)		(546,168)		940,210
OTHER FINANCING SOURCES (USES) Transfers in Transfers out	2	,086,378 (600,000)		945,832 -	(	(1,140,546) 600,000
NET CHANGE IN FUND BALANCE		-0-		399,664		399,664
Restated fund balance, beginning of year	1	,003,148		1,003,148		-0-
Fund balance, end of year	\$ 1	,003,148	\$	1,402,812	\$	399,664
Sparks Parl	k Ren	ovation_				
REVENUES Other	\$	-	\$	115,143	\$	115,143
EXPENDITURES Current Recreation and culture				25,834		(25,834)
NET CHANGE IN FUND BALANCE		-0-		89,309		89,309
Fund balance, beginning of year						-0-
Fund balance, end of year	\$	-0-	\$	89,309	\$	89,309

#### Nonmajor Special Revenue Funds

# SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES BY FUND - BUDGET AND ACTUAL - CONTINUED

	Final Budget			Actual		iance with al Budget Positive legative)
Omnibus Fo	rfeitur	es Fund				
REVENUES Fines and forfeitures	\$	10,000	\$	120	\$	(9,880)
EXPENDITURES Current General government		10,000		_		10,000
NET CHANGE IN FUND BALANCE		-0-		120		120
Fund balance, beginning of year		414		414		-0-
Fund balance, end of year	\$	414	\$	534	\$	120
Prosecuting Attorney	Drug E	Enforcemen	t Fund	<u> </u>		
REVENUES Fines and forfeitures	\$	35,000	\$	680	\$	(34,320)
EXPENDITURES Current General government		35,000		20,463		14,537
NET CHANGE IN FUND BALANCE		-0-		(19,783)		(19,783)
Fund balance, beginning of year		91,682		91,682		-0-
Fund balance, end of year	\$	91,682	\$	71,899	\$	(19,783)
Drug Enfor	cemer	nt Fund				
REVENUES Fines and forfeitures	\$	55,000	\$	76,288	\$	21,288
EXPENDITURES Current Public safety		25,000		15,499		9,501
EXCESS OF REVENUES OVER EXPENDITURES		30,000		60,789		30,789
OTHER FINANCING (USES) Transfers out		(30,000)		(30,000)		-0-
NET CHANGE IN FUND BALANCE		-0-		30,789		30,789
Fund balance, beginning of year		60,577		60,577		-0-
Fund balance, end of year	\$	60,577	\$	91,366	\$	30,789

#### Nonmajor Special Revenue Funds

## SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES BY FUND - BUDGET AND ACTUAL - CONTINUED

		Final Budget Actual			Variance with Final Budget Positive (Negative)	
County I	_aw Li	<u>brary</u>				
REVENUES Other	\$	6,500	\$	6,500	\$	-0-
EXPENDITURES Current General government		6,500		6,481		19
EXCESS OF REVENUES OVER EXPENDITURES		-0-		19		19
OTHER FINANCING SOURCES Transfers in		30,000				(30,000)
NET CHANGE IN FUND BALANCE		30,000		19		(29,981)
Fund balance, beginning of year		5,203		5,203		-0-
Fund balance, end of year	\$	35,203	\$	5,222	\$	(29,981)
Michigan Justi	ce Tra	aining Fund				
REVENUES Intergovernmental State Other	\$	40,000 60,000	\$	27,763 53,370	\$	(12,237) (6,630)
TOTAL REVENUES		100,000		81,133		(18,867)
EXPENDITURES Current Public safety		57,800		50,813		6,987
EXCESS OF REVENUES OVER EXPENDITURES		42,200		30,320		(11,880)
OTHER FINANCING (USES) Transfers out		(42,200)		(42,200)		-0-
NET CHANGE IN FUND BALANCE		-0-		(11,880)		(11,880)
Restated fund balance, beginning of year		65,195		65,195		-0-
Fund balance, end of year	\$	65,195	\$	53,315	\$	(11,880)

#### Nonmajor Special Revenue Funds

## SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES BY FUND - BUDGET AND ACTUAL - CONTINUED

		Final Budget Actual		Actual		riance with nal Budget Positive Negative)
Social Se	rvices	<u>Fund</u>				
REVENUES Intergovernmental State	\$	871,000	\$	278,031	\$	(592,969)
EXPENDITURES						
Current  Health and welfare		900,000		310,589		589,411
EXCESS OF REVENUES (UNDER) EXPENDITURES		(29,000)		(32,558)		(3,558)
OTHER FINANCING SOURCES Transfers in		29,000		29,000		-0-
NET CHANGE IN FUND BALANCE		-0-		(3,558)		(3,558)
Fund balance, beginning of year		124,027		124,027		-0-
Fund balance, end of year	\$	124,027	\$	120,469	\$	(3,558)
<u>Veterans</u>	Trust	: Fund				
REVENUES Intergovernmental State	\$	55,000	\$	33,080	\$	(21,920)
EXPENDITURES Current						
Health and welfare		55,000		30,828		24,172
NET CHANGE IN FUND BALANCE		-0-		2,252		2,252
Fund balance, beginning of year		207		207		-0-
Fund balance, end of year	\$	207	\$	2,459	\$	2,252

#### Nonmajor Special Revenue Funds

## SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES BY FUND - BUDGET AND ACTUAL - CONTINUED

		Final Budget	Actual	Fina P	ance with al Budget ositive egative)
Airpo	rt Fur	<u>nd</u>			
REVENUES Licenses and permits Charges for services Interest and rents Other	\$	13,470 9,500 244,499 37,422	\$ 12,489 7,951 245,321 35,607	\$	(981) (1,549) 822 (1,815)
TOTAL REVENUES		304,891	301,368		(3,523)
EXPENDITURES Current Community and economic development Personal services Administration Operating Repairs and maintenance		256,346 2,300 186,000 44,250	255,332 1,754 172,189 39,258		1,014 546 13,811 4,992
TOTAL EXPENDITURES		488,896	 468,533		20,363
EXCESS OF REVENUES (UNDER) EXPENDITURES		(184,005)	(167,165)		16,840
OTHER FINANCING SOURCES (USES) Transfers in Transfers out		211,895 (27,890)	 211,895 (27,890)		-0- -0-
TOTAL OTHER FINANCING SOURCES (USES)		184,005	184,005		-0-
NET CHANGE IN FUND BALANCE		-0-	16,840		16,840
Fund balance, beginning of year		4,964	4,964		-0-
Fund balance, end of year	\$	4,964	\$ 21,804	\$	16,840

#### Nonmajor Special Revenue Funds

## SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES BY FUND - BUDGET AND ACTUAL - CONTINUED

		Final Budget		Actual	Fir	Variance with Final Budget Positive (Negative)	
Joint Nard	cotics	Fund					
REVENUES Fines and forfeitures Interest revenue	\$	265,000 10,000	\$	181,989 344	\$	(83,011) (9,656)	
TOTAL REVENUE		275,000		182,333		(92,667)	
EXPENDITURES Current							
General government		214,845		152,541		62,304	
EXCESS OF REVENUES OVER EXPENDITURES		60,155		29,792		(30,363)	
OTHER FINANCING (USES) Transfers out		(60,155)		(60,155)		-0-	
NET CHANGE IN FUND BALANCE		-0-		(30,363)		(30,363)	
Fund balance, beginning of year		283,381		283,381		-0-	
Fund balance, end of year	\$	283,381	\$	253,018	\$	(30,363)	
Community Develo	opme	nt Block Gra	<u>ant</u>				
REVENUES Intergovernmental Federal	\$	300,000	\$	11,873	\$	(288,127)	
EXPENDITURES Current Community and economic development		300,000		11,873		288,127	
NET CHANGE IN FUND BALANCE		-0-		-0-		-0-	
Fund balance, beginning of year						-0-	
Fund balance, end of year	\$	-0-	\$	-0-	\$	-0-	

#### Nonmajor Special Revenue Funds

## SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES BY FUND - BUDGET AND ACTUAL - CONTINUED

		Final Budget		Actual	Fina P	ance with al Budget ositive egative)
Register Of Deed	s Aut	omation Fur	<u>nd</u>			
REVENUES Charges for services Interest	\$	135,000	\$	136,377 669	\$	1,377 669
TOTAL REVENUE		135,000		137,046		2,046
EXPENDITURES Current General government		135,000		68,996		66,004
•						
NET CHANGE IN FUND BALANCE		-0-		68,050		68,050
Fund balance, beginning of year		484,351		484,351		-0-
Fund balance, end of year	\$	484,351	\$	552,401	\$	68,050
Airport Runwa	ay Pro	oject Fund				
REVENUES Intergovernmental State	\$	-	\$	871	\$	871
EXPENDITURES Current Community and economic development		100,000		55,254		44,746
EXCESS OF REVENUES (UNDER) EXPENDITURES		(100,000)		(54,383)		45,617
OTHER FINANCING SOURCES (USES) Transfers in Transfers out		100,000		100,000 (6,832)		-0- (6,832)
TOTAL OTHER FINANCING SOURCES (USES)		100,000		93,168		(6,832)
NET CHANGE IN FUND BALANCE		-0-		38,785		38,785
Fund balance, beginning of year	,	462,429		462,429		-0-
Fund balance, end of year		462,429	\$	501,214	\$	38,785

#### Nonmajor Special Revenue Funds

## SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES BY FUND - BUDGET AND ACTUAL - CONTINUED

	Final Budget	Variance with Final Budget Positive (Negative)					
Child (	Child Care Fund						
REVENUES Intergovernmental Charges for services Interest and rents	\$ 2,261,467 4,000 4,500	\$ 1,762,725 466 10,880	\$ (498,742) (3,534) 6,380				
TOTAL REVENUES	2,269,967	1,774,071	(495,896)				
EXPENDITURES Current							
General government Public safety Health and welfare	1,646,458 2,235,204 1,262,340	771,942 2,140,796 1,060,348	874,516 94,408 201,992				
TOTAL EXPENDITURES	5,144,002	3,973,086	1,170,916				
EXCESS OF REVENUES (UNDER) EXPENDITURES	(2,874,035)	(2,199,015)	675,020				
OTHER FINANCING SOURCES (USES) Transfers in Transfers out	3,498,510 (624,475)	3,435,975 (624,475)	(62,535)				
TOTAL OTHER FINANCING SOURCES (USES)	2,874,035	2,811,500	(62,535)				
NET CHANGE IN FUND BALANCE	-0-	612,485	612,485				
Fund balance, beginning of year	2,106,439	2,106,439	-0-				
Fund balance, end of year	\$ 2,106,439	\$ 2,718,924	\$ 612,485				

#### Nonmajor Special Revenue Funds

## SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES BY FUND - BUDGET AND ACTUAL - CONTINUED

Golf	Cours	Final Budget es	Actual	Variance with Final Budget Positive (Negative)		
REVENUES Charges for services Cascades golf course	\$	511,624	\$ 501,110	\$	(10,514)	
Cascades short course		97,561	76,757		(20,804)	
TOTAL REVENUES		609,185	577,867		(31,318)	
EXPENDITURES Current Recreation and culture						
Cascades golf course		427,383	426,760		623	
Cascades short course		116,802	94,265		22,537	
TOTAL EXPENDITURES		544,185	521,025		23,160	
EXCESS OF REVENUES OVER EXPENDITURES		65,000	56,842		(8,158)	
OTHER FINANCING (USES) Transfers out		(65,000)	(45,829)		19,171	
NET CHANGE IN FUND BALANCE		-0-	11,013		11,013	
Fund balance, beginning of year		65,082	 65,082		-0-	
Fund balance, end of year	\$	65,082	\$ 76,095	\$	11,013	

#### Nonmajor Special Revenue Funds

# SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES BY FUND - BUDGET AND ACTUAL - CONTINUED

	Final Budget	Variance with Final Budget Positive (Negative)		
<u>Health</u>	<u>Department</u>			
REVENUES Intergovernmental Licenses and permits Charges for services Interest and rent Other	\$ 2,882,214 275,807 457,770 315 426,072	\$ 3,046,623 283,937 403,993 - 411,652	\$ 164,409 8,130 (53,777) (315) (14,420)	
TOTAL REVENUES	4,042,178	4,146,205	104,027	
EXPENDITURES Current Health and welfare  EXCESS OF REVENUES (UNDER) EXPENDITURES	4,671,380 (629,202)	4,450,413	220,967 324,994	
OTHER FINANCING SOURCES (USES) Transfers in Transfers out  TOTAL OTHER FINANCING SOURCES (USES)	655,122 (26,000) 629,122	622,926 (26,000) 596,926	(32,196)	
NET CHANGE IN FUND BALANCE	(80)	292,718	292,798	
Fund balance, beginning of year	2,723,096	2,723,096	-0-	
Fund balance, end of year	\$ 2,723,016	\$ 3,015,814	\$ 292,798	

#### Nonmajor Special Revenue Funds

## SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES BY FUND - BUDGET AND ACTUAL - CONTINUED

		Final Budget	Variance with Final Budget Positive (Negative)		
Department of	f Agi	ng Millage			
REVENUES Taxes	\$	1,065,000	\$ 1,085,255	\$	20,255
OTHER FINANCING (USES) Transfers out		(960,582)	(960,582)		-0-
NET CHANGE IN FUND BALANCE		104,418	124,673		20,255
Restated fund balance, beginning of year		356,999	356,999		-0-
Fund balance, end of year	\$	461,417	\$ 481,672	\$	20,255
Falling Water	ers T	rail Fund			
REVENUES Other	\$	201,379	\$ 6,675	\$	(194,704)
EXPENDITURES Current					
Recreation and culture		17,500	 7,183		10,317
NET CHANGE IN FUND BALANCE		183,879	(508)		(184,387)
Fund balance, beginning of year		263,883	263,883		-0-
Fund balance, end of year		447,762	\$ 263,375	\$	(184,387)

#### Nonmajor Special Revenue Funds

## SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES BY FUND - BUDGET AND ACTUAL - CONCLUDED

		Final Budget		Actual	Fin I	riance with nal Budget Positive Negative)				
Revenue Sha	evenue Sharing Reserve Fund									
OTHER FINANCING USES Transfers out	\$ (1,315,792)			(1,315,792)	\$	-0-				
Fund balance, beginning of year		1,315,792		1,315,792		-0-				
Fund balance, end of year	\$	-0-	\$	-0-	\$	-0-				
<u>Fair Fund</u>										
REVENUES Charges for service Interest and rents Other TOTAL REVENUES	\$	816,575 1,000 44,000 861,575	\$	725,611 50 71,219 796,880	\$	(90,964) (950) 27,219 (64,695)				
EXPENDITURES Current Recreation and culture Personnel services Cost of services		222,878 587,173		162,655 535,114		60,223 52,059				
TOTAL EXPENDITURES		810,051		697,769		112,282				
NET CHANGE IN FUND BALANCE		51,524		99,111		47,587				
Fund balance (deficit), beginning of year		(273,793)		(273,793)		-0-				
Fund balance (deficit), end of year	\$	(222,269)	\$	(174,682)	\$	47,587				

## Nonmajor Enterprise Funds

## COMBINING STATEMENT OF NET ASSETS

## December 31, 2010

	Foreclosure Tax Administration		Personal Property Tax		Total
ASSETS					
Current assets					
Cash and pooled investments	\$	15,007	\$	7,287	\$ 22,294
Due from other governmental units		100,000			100,000
Total current assets		115,007		7,287	122,294
Noncurrent assets					
Capital assets not being depreciated		220,338			220,338
TOTAL ASSETS		335,345		7,287	342,632
LIABILITIES					
Current liabilities					
Accrued liabilities		-		1,634	1,634
Due to other governmental units		-		1,267	1,267
Due to other funds		152,939		-	152,939
Current portion of compensated absences		<u>-</u>		3,440	3,440
TOTAL LIABILITIES		152,939		6,341	159,280
NET ASSETS					
Invested in capital assets		220,338		-	220,338
Unrestricted		(37,932)		946	(36,986)
TOTAL NET ASSETS	\$	182,406	\$	946	\$ 183,352

## Nonmajor Enterprise Funds

## COMBINING STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET ASSETS

	Foreclosure Tax		Personal Property			
	Adn	ninistration		Tax	Total	
OPERATING REVENUES Charges for services	\$	421,951	\$	81,078	\$	503,029
OPERATING EXPENSES Personal services		_		64,395		64,395
Other services and charges Depreciation		494,072 -		1,621 615		495,693 615
TOTAL OPERATING EXPENSES		494,072		66,631		560,703
OPERATING INCOME (LOSS)		(72,121)		14,447		(57,674)
OTHER FINANCING (USES) Transfers out				(2,599)		(2,599)
CHANGE IN NET ASSETS		(72,121)		11,848		(60,273)
Net assets (deficit), beginning of year		254,527		(10,902)		243,625
Net assets, end of year	\$	182,406	\$	946	\$	183,352

## Nonmajor Enterprise Funds

## COMBINING STATEMENT OF CASH FLOWS

	Foreclosure Tax		Personal Property		
	Adı	ministration		Tax	Total
CASH FLOWS FROM OPERATING ACTIVITIES  Cash receipts from customers  Cash paid to suppliers  Cash paid for employee services and benefits	\$	448,451 (767,344)	\$	81,078 (6,141) (65,707)	\$ 529,529 (773,485) (65,707)
NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES		(318,893)		9,230	(309,663)
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES Purchase of capital assets		(220,338)		-0-	(220,338)
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES Transfers out		-0-		(2,599)	(2,599)
NET INCREASE (DECREASE) IN CASH AND POOLED INVESTMENTS		(539,231)		6,631	(532,600)
Cash and pooled investments, beginning of year		554,238		656	 554,894
Cash and pooled investments, end of year	\$	15,007	\$	7,287	\$ 22,294
Reconciliation of operating income (loss) to net cash provided (used) by operating activities  Operating income (loss)  Adjustments to reconcile operating income (loss) to net cash provided (used) by operating activities:	\$	(72,121)	\$	14,447	\$ (57,674)
Depreciation Changes in assets and liabilities:		-		615	615
Receivables Accounts payable Accrued liabilities Due to other governmental units Due to other funds Compensated absences		26,500 - - - (273,272) -		(212) 164 (4,308) - (1,476)	26,500 (212) 164 (4,308) (273,272) (1,476)
NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES	\$	(318,893)	\$	9,230	\$ (309,663)

## Internal Service Funds

## COMBINING STATEMENT OF NET ASSETS

## December 31, 2010

		f - Insured Vorkers	 Self - Funded Managed Care		Land Use		nmunity	
	Con	npensation	nsurance	Planning		Planning		Total
ASSETS								
Current assets								
Cash and pooled investments	\$	190,669	\$ 1,864,896	\$	23,661	\$	3,771	\$2,082,997
Accounts receivable		-	151,161		-		-	151,161
Prepaids		2,500	548,100		-			550,600
TOTAL ASSETS		193,169	2,564,157		23,661		3,771	2,784,758
LIABILITIES Current liabilities								
Accounts payable		31,742	808,976		-		_	840,718
NET ASSETS Unrestricted	\$	161,427	\$ 1,755,181	\$	23,661	\$	3,771	\$1,944,040

#### Internal Service Funds

## COMBINING STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET ASSETS

	Workers Ma		Self - Funded Managed Care Insurance	Land Use Planning	Community Planning	Total
OPERATING REVENUES Charges for services	\$	185,710	\$ 11,290,129	\$ -	\$ -	\$11,475,839
OPERATING EXPENSES Contractual services Other services and charges		60,623 33,174	11,350,753 32,632	<u>.</u>	<u> </u>	11,411,376 65,806
TOTAL OPERATING EXPENSES		93,797	11,383,385	-0-	-0-	11,477,182
OPERATING INCOME (LOSS)		91,913	(93,256)	-0-	-0-	(1,343)
NONOPERATING REVENUES Interest earned		173	2,846			3,019
INCOME (LOSS) BEFORE TRANSFERS		92,086	(90,410)	-0-	-0-	1,676
TRANSFERS Transfers out			(94,265)			(94,265)
CHANGE IN NET ASSETS		92,086	(184,675)	-0-	-0-	(92,589)
Restated net assets, beginning of year		69,341	1,939,856	23,661	3,771	2,036,629
Net assets, end of year	\$	161,427	\$ 1,755,181	\$ 23,661	\$ 3,771	\$ 1,944,040

## Internal Service Funds

## COMBINING STATEMENT OF CASH FLOWS

	١	Self - Insured Workers Compensation		Self - Funded Managed Care Insurance		Land Use Planning		Community Planning		Total
CASH FLOWS FROM OPERATING ACTIVITIES  Cash receipts from customers  Cash paid to suppliers	\$	185,710 (104,767)		11,603,804 10,853,275)	\$	- -	\$	- -		1,789,514 0,958,042)
NET CASH PROVIDED BY OPERATING ACTIVITIES		80,943		750,529		-0-		-0-		831,472
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES Transfers out		-		(94,265)		-		-		(94,265)
CASH FLOWS FROM INVESTING ACTIVITIES Interest revenue		173		2,846						3,019
NET INCREASE IN CASH AND POOLED INVESTMENTS		81,116		659,110		-0-		-0-		740,226
Restated cash and pooled investments, beginning of year		109,553		1,205,786		23,661		3,771		1,342,771
Cash and pooled investments, end of year	\$	190,669	\$	1,864,896	\$	23,661	\$	3,771	\$	2,082,997
Reconciliation of operating income (loss) to net cash provided by operating activities  Operating income (loss)  Adjustments to reconcile operating income (loss) to net cash provided by operating activities:  Changes in assets and liabilities:	\$	91,913	\$	(93,256)	\$	-	\$	-	\$	(1,343)
Receivables Prepaids Accounts payable		- - (10,970)		313,675 560,835 (30,725)		- - -		- - -		313,675 560,835 (41,695)
NET CASH PROVIDED BY OPERATING ACTIVITIES	\$	80,943	\$	750,529	\$	-0-	\$	-0-	\$	831,472

## Agency Funds

## COMBINING STATEMENT OF FIDUCIARY ASSETS AND LIABILITIES

## December 31, 2010

	 Agency									
	Trust and Agency	 	Library Fund	District Court Escrow and Bonds						
ASSETS	 _				_					
Cash and pooled investments Accounts receivable	\$ 2,431,347 34,931	\$	17,693 -	\$	140,538					
TOTAL ASSETS	\$ 2,466,278	\$	17,693	\$	140,538					
LIABILITIES										
Due to other governmental units Bonds payable Escrow payable Due to individuals and agencies	\$ 883,900 150,250 - 1,432,128	\$	- - - 17,693	\$	- - - 140,538					
TOTAL LIABILITIES	\$ 2,466,278	\$	17,693	\$	140,538					

			Funds				
	Circuit		Sheriff				
	Court	C	Canteen				
	Trust	A	Account		Lifeways		Total
\$	158,814	\$	67,152 -	\$	7,836,073	\$	10,651,617 34,931
\$	158,814	\$	67,152	\$	7,836,073	\$	10,686,548
Φ.		•		Φ.	7,000,070	•	0.740.070
\$	-	\$	-	\$	7,836,073	\$	8,719,973
	-		-		-		150,250
	6,598		-		-		6,598
	152,216		67,152				1,809,727
\$	158,814	\$	67,152	\$	7,836,073	\$	10,686,548

## Agency Funds

## STATEMENT OF CHANGES IN ASSETS AND LIABILITIES

		Balance January 1, 2010		Additions		Deductions	De	Balance cember 31, 2010				
		Trust ar	nd Ag	gency								
ASSETS Cash and pooled investments Accounts receivable	\$	2,126,854 16,097	\$	51,585,288 563,827	\$	51,280,795 544,993	\$	2,431,347 34,931				
TOTAL ASSETS	\$	2,142,951	\$	52,149,115	\$	51,825,788	\$	2,466,278				
LIABILITIES  Due to individuals and agencies  Due to other governmental units  Bonds payable	\$	1,569,141 480,560 93,250	\$	20,136,766 31,955,349 57,000	\$	20,273,779 31,552,009	\$	1,432,128 883,900 150,250				
TOTAL LIABILITIES	\$	2,142,951	\$	52,149,115	\$	51,825,788	\$	2,466,278				
Library Fund												
ASSETS Cash and pooled investments	\$	18,861	\$	291,797	\$	292,965	\$	17,693				
LIABILITIES  Due to individuals and agencies	\$	18,861	\$	291,797	\$	292,965	\$	17,693				
	<u></u>	District Court E	scro	w and Bonds								
ASSETS Cash and pooled investments	\$	107,287	\$	599,206	\$	565,955	\$	140,538				
LIABILITIES  Due to individuals and agencies	\$	107,287	\$	599,206	\$	565,955	\$	140,538				
		Circuit C	Court	<u>Trust</u>								
ASSETS Cash and pooled investments	\$	297,431	\$	642,227	\$	780,844	\$	158,814				
LIABILITIES Escrow payable Due to individuals and agencies	\$	136,743 160,688	\$	642,227	\$	130,145 650,699	\$	6,598 152,216				
	\$	297,431	\$	642,227	\$	780,844	\$	158,814				

## Agency Funds

#### STATEMENT OF CHANGES IN ASSETS AND LIABILITIES - CONCLUDED

		Balance January 1, 2010		Additions		Deductions	Balance December 31 2010					
		Sheriff Car	nteer	n Account								
ASSETS Cash and pooled investments	\$		\$	1,168,455	\$	1,101,303	\$	67,152				
LIABILITIES												
Due to individuals and agencies	\$		\$	1,168,455	\$	1,101,303		67,152				
<u>Lifeways</u>												
ASSETS Cash and pooled investments	\$	2,951,208	\$	51,376,741	\$	46,491,876	\$	7,836,073				
LIABILITIES  Due to other governmental units	\$	2,951,208	\$	51,376,741	\$	46,491,876	\$	7,836,073				
		<u> </u>	otal									
ASSETS Cash and pooled investments Accounts receivable	\$	5,501,641 16,097	\$	105,663,714 563,827	\$	100,513,738 544,993	\$	10,651,617 34,931				
TOTAL ASSETS	\$	5,517,738	\$	106,227,541	\$	101,058,731	\$	10,686,548				
LIABILITIES  Due to other governmental units Bonds payable Escrow payable Due to individuals and agencies	\$	3,431,768 93,250 136,743 1,855,977	\$	83,332,090 57,000 - 22,838,451	\$	78,043,885 - 130,145 22,884,701	\$	8,719,973 150,250 6,598 1,809,727				
TOTAL LIABILITIES	\$	5,517,738	\$	106,227,541	\$	101,058,731	\$	10,686,548				

## Pension and Employee Benefit Trust Funds

## COMBINING STATEMENT OF FIDUCIARY NET ASSETS

## December 31, 2010

	Pension	Re	tiree Health	althTota		
ASSETS			_			
Cash and pooled investments	\$ 112,433	\$	340,124	\$	452,557	
Investments, at fair value						
Money market funds	4,005,651		95,916		4,101,567	
U.S. Government Obligations	9,075,849		165,811		9,241,660	
Domestic corporate bonds	25,369,054		739,112		26,108,166	
Corporate mortgage obligations	568,153		-		568,153	
Domestic stocks	37,493,609		1,807,230		39,300,839	
Index stock fund	25,945,721		-		25,945,721	
International bonds	682,230		22,669		704,899	
International stocks & ADR's	27,013,434		705,927		27,719,361	
Accounts receivable	644,441		-		644,441	
Prepaids	715,355		-		715,355	
Accrued interest receivable	240,801				240,801	
TOTAL ASSETS	131,866,731		3,876,789		135,743,520	
LIABILITIES						
Accounts payable	803,795		-		803,795	
Accrued wages	3,004		-		3,004	
Compensated absences	 9,071				9,071	
TOTAL LIABILITIES	815,870		-0-		815,870	
NET ASSETS						
Held in trust for pension and						
employee benefits	\$ 131,050,861	\$	3,876,789	\$	134,927,650	

## Pension and Employee Benefit Trust Funds

#### COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS

ADDITIONS				
Investment income	 Pension	Re	tiree Health	 Total
Net appreciation in fair				
value of investments	\$ 15,152,348	\$	287,536	\$ 15,439,884
Interest and dividends	2,021,236		84,198	2,105,434
Less investment expense	 (663,464)		(30,765)	 (694,229)
Net investment income	16,510,120		340,969	16,851,089
Contributions				
Employee	2,188,840		-	2,188,840
Employer	2,341,599		-	2,341,599
Other			1,555,997	1,555,997
Total contributions	4,530,439		1,555,997	6,086,436
TOTAL ADDITIONS	21,040,559		1,896,966	22,937,525
DEDUCTIONS				
Benefit payments	9,317,971		1,962,509	11,280,480
Refund of contributions	268,246		-	268,246
Administrative expenses	232,220			 232,220
TOTAL DEDUCTIONS	 9,818,437		1,962,509	 11,780,946
CHANGE IN NET ASSETS	11,222,122		(65,543)	11,156,579
Net assets, beginning of year	119,828,739		3,942,332	123,771,071
Net assets, end of year	\$ 131,050,861	\$	3,876,789	\$ 134,927,650

## Component Unit Fund

## STATEMENT OF NET ASSETS - LAND BANK AUTHORITY

## September 30, 2010

ASSETS Current assets Cash and pooled investments Inventories	\$ 111,476 133,614
TOTAL ASSETS	245,090
LIABILITIES  Due to other governmental units	100,000
NET ASSETS Unrestricted	\$ 145,090

#### Component Unit Fund

# STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET ASSETS - LAND BANK AUTHORITY

#### Year Ended September 30, 2010

OPERATING REVENUES Charges for services	\$ 4,257
OPERATING EXPENSES Other	 14,497
OPERATING (LOSS)/CHANGE IN NET ASSETS	(10,240)
Net assets, beginning of year	 155,330
Net assets, end of year	\$ 145,090

## Component Unit Fund

## STATEMENT OF CASH FLOWS - LAND BANK AUTHORITY

## Year Ended September 30, 2010

CASH FLOWS FROM OPERATING ACTIVITIES Purchase of property Sales of property Cash paid to suppliers	\$ (316) 4,257 (14,497)
NET CASH (USED) BY OPERATING ACTIVITIES	(10,556)
Cash and pooled investments, beginning of year	122,032
Cash and pooled investments, end of year	\$ 111,476
CASH FLOWS FROM OPERATING ACTIVITIES Operating (loss) Adjustments to reconcile operating (loss) to net cash (used) by operating activities:	\$ (10,240)
Changes in assets and liabilities: Inventories	(316)
NET CASH (USED) BY OPERATING ACTIVITIES	\$ (10,556)

#### Component Unit Funds

## COMBINING BALANCE SHEET AND STATEMENT OF NET ASSETS - DRAINAGE DISTRICTS

December 31, 2010

			D	ebt		
	of C	age Brass ake	age of ingport	W	g Arbor ater oject	ge of oklyn
ASSETS Cash and pooled investments Due from other governmental units Due from other funds Special assessments receivable Capital assets being depreciated, net	\$	- - - -	\$ 306 - - - -	\$	6 - - - -	\$ 21 - - - -
TOTAL ASSETS	\$	-0-	\$ 306	\$	6	\$ 21
LIABILITIES AND FUND BALANCES LIABILITIES Deferred revenue Due to other funds Due to other governmental units Long-term liabilities	\$	- - - -	\$ - - - -	\$	- - - -	\$ - - - -
TOTAL LIABILITIES		-0-	-0-		-0-	-0-
FUND BALANCES Reserved for debt service Reserved for capital projects		- -	 306		6	 21 -
TOTAL FUND BALANCES		-0-	306		6	 21
TOTAL LIABILITIES AND FUND BALANCES	\$	-0-	\$ 306	\$	6	\$ 21

#### **NET ASSETS**

Invested in capital assets, net of related debt Restricted for construction

TOTAL NET ASSETS

		Ser	vice				Capital Projects						
Clark Lake Drain		Wolf Lake Section		Napoleon Village Section		Lake Columbia Section		Spring Arbor Water Project		Village of Brooklyn		ike imbia ction	
\$ 70	\$	350	\$	598	\$	113	\$	3,312	\$	-	\$	2	
-		-		-		-		-		-		-	
-		-		-		-		-		-		-	
\$ 70	\$	350	\$	598	\$	113	\$	3,312	\$	-0-	\$	2	
\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	
-		-		-		-		-		-		-	
-0-		-0-		-0-		-0-		-0-		-0-		-0-	
70		350		598		113		3,312		-		2	
 70		350		598		113		3,312		-0-		2	
\$ 70	\$	350	\$	598	\$	113	\$	3,312	\$	-0-	\$	2	

#### Component Unit Funds

### COMBINING BALANCE SHEET AND STATEMENT OF NET ASSETS - DRAINAGE DISTRICTS - CONCLUDED

December 31, 2010

	Capital Projects								
	Drain Drain Fund Revolving			Lake Level			ke Level evolving		
ASSETS  Cash and pooled investments	\$	1,095,708	\$	22,146	\$	69,243	\$	3,980	
Due from other governmental units Due from other funds Special assessments receivable Capital assets being depreciated, net		52,989 -		177,854 - -		- - -		6,020 - -	
TOTAL ASSETS	\$	1,148,697	\$	200,000	\$	69,243	\$	10,000	
LIABILITIES AND FUND BALANCES LIABILITIES Deferred revenue Due to other funds Due to other governmental units Long-term liabilities	\$	52,989 178,251 - -	\$	- - 200,000 -	\$	5,623 - -	\$	- - 10,000 -	
TOTAL LIABILITIES		231,240		200,000		5,623		10,000	
FUND BALANCES Reserved for debt service Reserved for capital projects		- 917,457		- -		- 63,620		- -	
TOTAL FUND BALANCES		917,457		-0-		63,620		-0-	
TOTAL LIABILITIES AND FUND BALANCES	\$	1,148,697	\$	200,000	\$	69,243	\$	10,000	

#### **NET ASSETS**

Invested in capital assets, net of related debt Restricted for construction

TOTAL NET ASSETS

Total	Adjustments	Statement of Net Assets
\$ 1,195,855 -0- 183,874 52,989 -0-	\$ - 14,371,609 (183,874) - 3,962,475	\$ 1,195,855 14,371,609 -0- 52,989 3,962,475
\$1,432,718	18,150,210	19,582,928
\$ 52,989 183,874 210,000 -0- 446,863	(52,989) (183,874) - 14,366,831 14,129,968	-0- -0- 210,000 14,366,831
4,778 981,077	(4,778) (981,077)	. ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
985,855	(985,855)	
\$1,432,718		
	3,962,475 1,043,622	3,962,475 1,043,622
	\$ 5,006,097	\$ 5,006,097

#### Component Unit Funds

### RECONCILIATION OF THE COMBINING BALANCE SHEET TO THE STATEMENT OF NET ASSETS - DRAINAGE DISTRICTS

December 31, 2010

#### Total fund balances - component unit funds

\$ 985,855

Amounts reported for the governmental activities in the statement of net assets are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported as assets in the governmental funds.

The cost of capital assets is \$ 12,242,656
Accumulated depreciation is \$ (8,280,181)

Capital assets, net 3,962,475

Deferred revenue is not a current financial resource and therefore is not reported as revenue in the governmental funds

Deferred revenue 52,989

Certain receivables are not susceptible to accrual in the governmental funds due to not having met the criteria to be considered available to finance current operations.

14,371,609

Long-term liabilities are not due and payable in the current period and therefore are not reported as liabilities in the funds. Long-term liabilities at year-end consist of:

Bonds and notes payable 14,223,000 Accrued interest payable 143,831

(14,366,831)

Net assets of component unit activities

\$ 5,006,097

#### Component Unit Funds

## COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES AND STATEMENT OF ACTIVITIES - DRAINAGE DISTRICTS

			Debt	
	Village of Grass Lake	Village of Springport	Spring Arbor Water Project	Village of Brooklyn
REVENUES Intergovernmental Interest	\$ 165,500 -	\$ - -	\$ 41,775 -	\$ 142,925 1
TOTAL REVENUES	165,500	-0-	41,775	142,926
EXPENDITURES/EXPENSES Current Public works Debt service	-	-	-	-
Principal Interest and fiscal charges	150,000 15,500	<u>-</u>	25,000 16,775	100,000 42,925
TOTAL EXPENDITURES/EXPENSES	165,500	-0-	41,775	142,925
NET CHANGE IN FUND BALANCES/ NET ASSETS	-0-	-0-	-0-	1
Restated fund balances/net assets, beginning of year		306	6_	20
Fund balances/net assets, end of year	\$ -0-	\$ 306	\$ 6	\$ 21

	Ser	vice		Ca	pital Projects	<u> </u>
Clark Lake Drain	Wolf Lake Section	Napoleon Village Section	Lake Columbia Section	Spring Arbor Water Project	Village of Brooklyn	Lake Columbia Section
\$ 531,825 -	\$ 379,549 1	\$ 86,868 7	\$ 870,875 <u>-</u>	\$ - 4	\$ - -	\$ - 70
531,825	379,550	86,875	870,875	4	-0-	70
800	-	-	-	-	-	97,909
490,000 41,025	275,000 104,475	50,000 36,650	500,000 370,875			
531,825	379,475	86,650	870,875	-0-	-0-	97,909
-0-	75	225	-0-	4	-0-	(97,839)
70	275	373	113	3,308		97,841
\$ 70	\$ 350	\$ 598	\$ 113	\$ 3,312	\$ -0-	\$ 2

#### Component Unit Funds

## COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES AND STATEMENT OF ACTIVITIES - DRAINAGE DISTRICTS - CONCLUDED

	Capital Projects							
	Drain Fund	Drain Revolving	Lake Level Districts	Lake Level Revolving				
REVENUES Intergovernmental Interest	\$ 178,807 <u>-</u>	\$ - -	\$ - 93	\$ - -				
TOTAL REVENUES	178,807	-0-	93	-0-				
EXPENDITURES/EXPENSES Current Public works	166,244	_	6,158	_				
Debt service Principal Interest and fiscal charges	48,000 2,440	<u>-</u>	-	<u>-</u>				
TOTAL EXPENDITURES/EXPENSES	216,684	-0-	6,158	-0-				
NET CHANGE IN FUND BALANCES/ NET ASSETS	(37,877)	-0-	(6,065)	-0-				
Restated fund balances/net assets, beginning of year	955,334		69,685					
Fund balances/net assets, end of year	\$917,457	\$ -0-	\$ 63,620	\$ -0-				

Total	Adjustments	Statement of Activities
\$ 2,398,124 176	\$ (1,649,985) <u>-</u>	\$ 748,139 176
2,398,300	(1,649,985)	748,315
271,111	168,142	439,253
1,638,000 630,665	(1,638,000) (21,234)	- 609,431
2,539,776	(1,491,092)	1,048,684
(141,476)	(158,893)	(300,369)
1,127,331	4,179,135	5,306,466
\$ 985,855	\$ 4,020,242	\$5,006,097

#### Component Unit Funds

## RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES - DRAINAGE DISTRICTS

Year Ended December 31, 2010

#### Net change in fund balances - total component unit funds

(141,476)

Amounts reported for governmental activities in the statement of activities are different because:

In the statement of activities, the cost of capital assets is allocated over their estimated useful lives as depreciation expense. In the current period, these amounts are:

Depreciation expense

(168, 142)

Governmental funds report payments received by other municipalities for principal debt service as revenue, but the statement of activities does not:

(1,649,985)

Repayment of long-term debt and borrowing of long-term debt is reported as expenditures and other financing sources in governmental funds, but the repayment reduces long-term liabilities and the borrowings increase long-term liabilities in the statement of net assets. In the current year, these amounts consist of:

Debt principal retirement

1,638,000

Some items reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds. These activities consist of:

Decrease in accrued interest payable

21,234

Change in net assets of component unit activities

\$ (300,369)

#### Component Unit Fund

### GOVERNMENTAL FUND BALANCE SHEET AND STATEMENT OF NET ASSETS

#### BROWNFIELD REDEVELOPMENT AUTHORITY

#### December 31, 2010

	Governmental Fund		Adjustments			ement of t Assets
ASSETS						
Current assets  Cash and pooled investments	\$	82,775	\$	_	\$	82,775
Accounts receivable	Ψ	20,279	Ψ	<u> </u>	Ψ	20,279
TOTAL		103,054	-(	0-		103,054
Noncurrent assets						
Note receivable - long term		690,004				690,004
TOTAL ASSETS	\$	793,058	-(	0-		793,058
LIABILITIES AND FUND BALANCE (DEFICIT) LIABILITIES						
Accounts payable	\$	21,561		-		21,561
Due to other governmental units		117,500		-		117,500
Deferred revenue		690,004	(690,00	)4)		-0-
TOTAL LIABILITIES		829,065	(690,00	)4)		139,061
FUND BALANCE (DEFICIT)						
Unreserved - undesignated		(36,007)	36,00	)7		-0-
TOTAL LIABILITIES AND FUND BALANCE (DEFICIT)	\$	793,058				
NET ASSETS						
Unrestricted			\$ 653,99	97	\$	653,997

#### Component Unit Fund

### RECONCILIATION OF THE COMBINING BALANCE SHEET TO THE STATEMENT OF NET ASSETS

#### **BROWNFIELD REDEVELOPMENT AUTHORITY**

December 31, 2010

Fund balance (	(deficit)	- compone	ent unit fund

\$ (36,007)

Amounts reported for the governmental activities in the statement of net assets are different because:

Deferred revenue is not a current financial resource and therefore is not reported as revenue in the governmental funds.

690,004

Net assets of component unit activities

\$ 653,997

#### Component Unit Fund

## STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE AND STATEMENT OF ACTIVITIES

#### BROWNFIELD REDEVELOPMENT AUTHORITY

	Governmental Fund		Ac	ljustment_	Statement of Activities	
REVENUES Intergovernmental	\$ 212,925		\$	(20,730)	\$	192,195
EXPENDITURES/EXPENSES Community and economic development		199,492				199,492
NET CHANGE IN FUND BALANCE/ NET ASSETS		13,433		(20,730)		(7,297)
Fund (deficit)/net assets, beginning of year		(49,440)		710,734		661,294
Fund (deficit)/net assets, end of year	\$	(36,007)	\$	690,004	\$	653,997

#### Component Unit Fund

#### RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES

#### **BROWNFIELD REDEVELOPMENT AUTHORITY**

December 31, 2010

\$

13,433

\$ (7,297)

Net change in fund balances (deficit) - total component unit funds

Change in net assets of component unit activities

Amounts reported for governmental activities in the statement of activities are different because:	
Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.	
Deferred revenue	(20,730)

#### Component Unit Funds

#### COMBINING BALANCE SHEET AND STATEMENT OF NET ASSETS

#### **BOARD OF PUBLIC WORKS**

December 31, 2010

	Debt							
	Village of Springport		Village of Parma Revolving		Village of Parma LDFA		L	rass ake olving
ASSETS Cash and pooled investments Due from other governmental units	\$	71 -	\$	-	\$	18	\$	<u>-</u>
TOTAL ASSETS	\$	71	\$	-0-	\$	18	\$	-0-
LIABILITIES AND FUND BALANCES LIABILITIES Bonds payable Accrued interest payable	\$	- -	\$	<u>-</u>	\$	- -	\$	- -
TOTAL LIABILITIES		-0-		-0-		-0-		-0-
FUND BALANCES  Reserved for debt service  Reserved for capital projects		71 		- -		18 -		<u>-</u>
TOTAL FUND BALANCES		71		-0-		18		-0-
TOTAL LIABILITIES AND FUND BALANCES	\$	71	\$	-0-	\$	18	\$	-0-

NET ASSETS
Restricted for construction

Service Village of Grass Vineyard Round / Southern Rives Lake Area Parma Lake Farewell Regional Sanitary SER 2002B Section Lake Section Interceptor Sewer Waste Water \$ \$ 3,230 \$ 63 8,833 \$ 11,184 \$ 12 \$ 5,959 \$ \$ \$ 12 \$ 3,230 63 8,833 11,184 5,959 \$ \$ \$ \$ \$ -0--0--0--0--0--0-3,230 63 8,833 11,184 12 5,959 3,230 63 8,833 11,184 12 5,959 \$ \$

8,833

\$

11,184

12 \$ 5,959

\$

3,230

63

#### Component Unit Funds

#### COMBINING BALANCE SHEET AND STATEMENT OF NET ASSETS - CONCLUDED

#### **BOARD OF PUBLIC WORKS**

December 31, 2010

	Debt Service						Capital	
	Vir	neyard	Round/		Southern		Rives	
	Lak	e Area	Fa	rewell	Regional		Sa	nitary
	Se	ection	Lake	Section		erceptor		ewer
ASSETS		,						
Cash and pooled investments	\$	404	\$	135	\$	1,345	\$	62
Due from other governmental units	Ψ	-	Ψ	-	Ψ	1,010	Ψ	-
Due nom other governmental units								
TOTAL ASSETS	\$	404	\$	135	\$	1,345	\$	62
TOTALAGGETO	Ψ	707	<u>—</u>	100	Ψ	1,040	<u> </u>	02
LIABILITIES AND FUND BALANCES								
LIABILITIES  LIABILITIES								
	Φ		œ.		\$		Φ	
Bonds payable	\$	-	\$	-	Ф	-	\$	-
Accrued interest payable			-					
TOTALLIABILITIES		0		0		•		•
TOTAL LIABILITIES		-0-		-0-		-0-		-0-
ELIND DALANOEO								
FUND BALANCES								
Reserved for debt service		404		135		1,345		-
Reserved for capital projects		-				-		62
TOTAL FUND BALANCES		404		135		1,345		62
TOTAL LIABILITIES AND								
TOTAL LIABILITIES AND	œ.	404	Φ.	405	<b>c</b>	4 0 4 5	Ф	00
FUND BALANCES	<b>D</b>	404	\$	135	\$	1,345	\$	62

NET ASSETS
Restricted for construction

Pro	ects						
127 ension	V	arma illage stewater	Total	Adj	ustments		tement of t Assets
\$ 1 -	\$	929 -	\$ 32,246 -0-	\$ 19	- 9,535,289	\$ 19	32,246 9,535,289
\$ 1	\$	929	\$ 32,246	19	9,535,289	19	9,567,535
\$ <u>-</u>	\$	<u>-</u>	\$ -0- -0-	19	9,376,598 127,437	19,376,598 127,43	
-0-		-0-	-0-	19	9,504,035	19	9,504,035
1_		- 929	31,254 992		(31,254) (992)		
1_		929	32,246		(32,246)		
\$ 1_	\$	929	\$ 32,246				
				\$	63,500	\$	63,500

#### Component Unit Funds

### RECONCILIATION OF THE COMBINING BALANCE SHEET TO THE STATEMENT OF NET ASSETS - BOARD OF PUBLIC WORKS

Year Ended December 31, 2010

#### Fund balances - total component unit funds

\$ 32,246

Amounts reported for the governmental activities in the statement of net assets are different because:

Certain receivables are not susceptible to accrual in the governmental funds due to not having met the criteria to be considered available to finance current operations.

19,535,289

Long-term liabilities are not due and payable in the current period and therefore are not reported as liabilities in the funds. Long-term liabilities at year-end consist of:

Bonds payable \$ (19,376,598) Accrued interest payable (127,437)

(19,504,035)

Net assets of component unit activities

\$ 63,500

#### Component Unit Funds

## COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES AND STATEMENT OF ACTIVITIES - BOARD OF PUBLIC WORKS

	Debt											
		age of	F	llage of Parma evolving		/illage of Parma LDFA	R	Grass Lake evolving				
REVENUES												
Intergovernmental - local Interest	\$	<u>-</u>	\$ ——	68,875 	\$ ——	132,513	\$ ——	141,000				
TOTAL REVENUES		-0-		68,875		132,513		141,000				
EXPENDITURES												
Current Public works		-		-		-		-				
Debt service Principal		_		50,000		75,000		100,000				
Interest and fiscal charges				18,875		57,513		41,000				
TOTAL EXPENDITURES		-0-		68,875		132,513		141,000				
EXCESS OF REVENUES OVER (UNDER) EXPENDITURES		-0-		-0-		-0-		-0-				
OTHER FINANCING SOURCES Bond proceeds												
NET CHANGE IN FUND BALANCES		-0-		-0-		-0-		-0-				
Fund balances, beginning of year		71				18						
Fund balances, end of year	\$	71	\$	-0-	\$	18	\$	-0-				

Service Vineyard Rives Village of Grass Round / Southern Lake Area Farewell Regional Sanitary Parma Lake SER 2002B Section Lake Section Interceptor Sewer Waste Water \$ 43,768 488,800 \$ 330,413 340,613 \$ 58,416 \$ 65,826 4 11 83 4 43,772 488,800 330,424 340,696 58,420 65,826 25,000 300,000 225,000 150,000 15,000 18,768 188,800 105,413 190,613 43,416 65,826 340,613 43,768 488,800 330,413 58,416 65,826 4 -0-11 83 4 -0-11 4 -0-83 4 -0-8,822 11,101 3,226 63 8 5,959 \$ 63 \$ 11,184 \$ \$ 12 3,230 \$ 8,833 \$ 5,959

#### Component Unit Funds

## COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES AND STATEMENT OF ACTIVITIES - BOARD OF PUBLIC WORKS - CONCLUDED

				Capital				
	La	ineyard ke Area Section	Fa	ound/ rewell Section	R	outhern egional erceptor	S	Rives anitary Sewer
REVENUES								
Intergovernmental - local	\$	-	\$	-	\$	-	\$	30,400
Interest		93		1		3		4
TOTAL REVENUES		93		1		3		30,404
EXPENDITURES								
Current								
Public works		82,949		-		8,062		30,462
Debt service								
Principal		-		-		-		-
Interest and fiscal charges		-						-
TOTAL EXPENDITURES		82,949		-0-		8,062		30,462
EXCESS OF REVENUES OVER (UNDER) EXPENDITURES		(82,856)		1		(8,059)		(58)
OTHER FINANCING SOURCES Bond proceeds								
NET CHANGE IN FUND BALANCES/ NET ASSETS		(82,856)		1		(8,059)		(58)
Fund balances/Net assets, beginning of year		83,260		134		9,404		120
Fund balances/Net assets, end of year	\$	404	\$	135	\$	1,345	\$	62

Proj	ects													
S 127 ension	Parma Village Wastewater			Total		ljustments_		Statement f Activities						
\$ - -	\$	23,900 25	\$	1,724,524 228	\$	\$ (646,633)		\$ (646,633)		\$ (646,633)		\$ (646,633)		1,077,891 228
-0-		23,925		1,724,752		(646,633)		1,078,119						
_		168,942		290,415		_		290,415						
-		-		940,000		(940,000)		-0-						
 				730,224		(5,862)		724,362						
 -0-		168,942		1,960,639		(945,862)		1,014,777						
-0-		(145,017)		(235,887)		299,229		63,342						
		145,909		145,909		(145,909)		-0-						
-0-		892		(89,978)		153,320		63,342						
1		37	37 122,22		(122,066)			158						
\$ 1	\$	929	\$	32,246	\$	31,254	\$	63,500						

#### Component Unit Funds

#### RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES - BOARD OF PUBLIC WORKS

Net change in fund balances - total component unit funds \$												
Amounts reported for governmental activities in the statement of activities are differen	Amounts reported for governmental activities in the statement of activities are different because:											
Governmental funds report payments received by other municipalities for principal debt service as revenue, but the statement of activities does not.												
Repayment of long-term debt and borrowing of long-term debt is reported as expenditures and other financing sources in governmental funds, but the repayment reduces long-term liabilities and the borrowings increase long-term liabilities in the statement of net assets. In the current year, these amounts consist of:												
• •	0,000 5,909)											
		794,091										
· · · · · · · · · · · · · · · · · · ·	Some items reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds. These activities consist of:											
Decrease in accrued interest payable		5,862										
Change in net assets of component unit activities	\$	63,342										



#### Net Assets by Component Last Eight Years (A)

(accrual basis of accounting)

	2003	2004	2005	2006	2007	2008	2009	2010
Governmental activities Invested in capital assets, net								
of related debt	\$15,599,655	\$16,852,113	\$15,904,438	\$16,131,214	\$16,662,254	\$16,820,741	\$16,533,573	\$15,130,221
Restricted	2,447,451	2,072,383	1,598,012	2,248,154	1,999,818	1,851,694	2,398,320	2,970,238
Unrestricted	17,092,802	20,951,919	26,634,239	30,618,527	29,152,734	28,243,259	27,949,778	28,418,753
Total governmental activities net assets	\$35,139,908	\$39,876,415	\$44,136,689	\$48,997,895	\$47,814,806	\$46,915,694	\$46,881,671	\$46,519,212
Business-type activities Invested in capital assets, net								
of related debt	\$ 6,418,081	\$ 7,577,629	\$ 8,331,629	\$ 8,256,892	\$ 9,254,305	\$11,920,478	\$12,124,522	\$13,178,355
Restricted	-	-	-	-	-	-	-	-
Unrestricted	17,758,169	16,012,507	16,105,046	19,923,786	22,051,366	21,158,429	23,646,148	24,406,603
Total business-type activities net assets	\$24,176,250	\$23,590,136	\$24,436,675	\$28,180,678	\$31,305,671	\$33,078,907	\$35,770,670	\$37,584,958
Primary government Invested in capital assets, net								
of related debt	\$22,017,736	\$24,429,742	\$24,236,067	\$24,388,106	\$25,916,559	\$28,741,219	\$28,658,095	\$28,308,576
Restricted	2,447,451	2,072,383	1,598,012	2,248,154	1,999,818	1,851,694	2,398,320	2,970,238
Unrestricted	34,850,971	36,964,426	42,739,285	50,542,313	51,204,100	49,401,688	51,595,926	52,825,356
Total primary government net assets	\$59,316,158	\$63,466,551	\$68,573,364	\$77,178,573	\$79,120,477	\$79,994,601	\$82,652,341	\$84,104,170

(A) - Jackson County implemented GASB Statement No. 34 as of and for the year ended December 31, 2003. Accordingly, data prior to 2003 is not available.

#### JACKSON COUNTY Changes in Net Assets Last Eight Years (A)

(accrual basis of accounting)

	2003	2004	2005	2006	2007	2008	2009	2010
Expenses								
Governmental activities:								
General government	\$20,524,277	\$21,196,404	\$21,992,799	\$21,501,134	\$23,777,304	\$22,601,423	\$23,650,817	\$22,366,906
Public safety	14,784,198	14,785,492	15,373,560	16,090,197	16,944,208	18,171,168	18,196,223	18,336,839
Health	9,060,387	5,723,355	9,640,700	9,687,103	9,878,983	9,254,566	9,521,311	10,487,852
Culture and recreation	1,536,627	1,607,037	1,691,953	1,666,183	1,732,731	1,766,639	3,188,894	2,843,700
Community development	7,370,705	11,226,594	8,798,015	8,225,733	8,253,892	7,494,081	1,463,740	1,033,799
Interest on long-term debt	528,227	544,615	536,869	570,535	856,277	831,753	803,914	1,156,503
Total governmental activities expenses	53,804,421	55,083,497	58,033,896	57,740,885	61,443,395	60,119,630	56,824,899	56,225,599
Business-type activities:								
Delinguent tax collection/forfeitures	219,945	584,691	465,438	582,566	543,975	523,433	560,542	345,126
Foreclosure tax	192,716	80,434	107,519	382,099	233,853	301,988	426,210	494,072
Medical care facility	12,481,811	12,478,688	12,982,116	14,950,198	15,375,425	15,758,850	16,060,347	16,681,276
Fair	1,434,475	1,582,177	1,374,525	1,175,428	1,127,027	1,168,697	· · · · -	-
Resource recovery	7,516,817	7,422,625	8,094,120	7,682,790	8,602,557	8,640,601	8,991,113	8,893,948
Personal Property Tax	13,873	98,706	394,249	59,534	70,351	66,944	66,998	66,631
Soil erosion	-	35,528	83,665	108,442	98,247	65,186	· -	-
Total business-type activities expenses	21,859,637	22,282,849	23,501,632	24,941,057	26,051,435	26,525,699	26,105,210	26,481,053
Total primary government expenses	75,664,058	77,366,346	81,535,528	82,681,942	87,494,830	86,645,329	82,930,109	82,706,652
Program revenues								
Governmental activities:								
Charges for services:								
General government	6,554,975	5,908,588	6,042,546	5,721,451	5,919,618	4,990,931	6,745,421	6,448,052
Public safety	1,060,630	1,172,088	1,226,579	1,203,630	1,225,488	1,139,985	1,148,390	1,203,977
Health	1,075,893	1,074,443	1,014,150	899,984	803,243	852,737	799,753	791,184
Culture and recreation	901,627	927,955	912,318	875,804	870,466	881,788	882,320	869,020
Community development	-	-	-	310,630	337,918	273,898	279,240	285,455
Other activities	311,457	303,256	529,892	196,834	-	-	-	-
Operating grants and contributions	17,929,004	17,821,584	19,999,106	19,605,978	20,002,956	19,534,191	16,131,328	16,857,973
Capital grants and contributions								
Total governmental activities program revenues	27,833,586	27,207,914	29,724,591	28,814,311	29,159,689	27,673,530	25,986,452	26,455,661

### **JACKSON COUNTY Changes in Net Assets (Continued)** Last Eight Years (A) (accrual basis of accounting)

	2003	2004	2005	2006	2007	2008	2009	2010
Program revenues - concluded								
Business-type activities:								
Charges for services:								
Delinquent tax collection/forfeitures	\$ 1,514,001	\$ 1,411,667	\$ 1,629,077	\$ 1,838,706	\$ 2,115,532	\$ 2,283,553	\$ 2,497,605	\$ 2,567,768
Foreclosure tax	361,807	75,248	201,356	160,311	229,487	65,979	580,854	421,951
Medical care facility	11,746,818	12,630,867	12,474,369	15,402,690	15,754,525	15,523,903	15,992,786	16,731,793
Fair	1,267,161	1,231,734	1,174,506	1,093,342	905,402	967,391	-	-
Resource recovery	9,135,568	8,668,358	9,065,673	10,416,508	10,825,070	11,662,945	11,445,736	9,732,880
Personal Property Tax	46,942	103,333	194,748	250,052	154,886	47,285	52,915	81,078
Soil erosion	-	50,148	70,004	70,861	78,915	35,070	-	-
Operating grants and contributions	334,299	449,893	1,132,540	945,108	427,996	338,959	-	-
Capital grants and contributions								
Total business-type activities program revenues	24,406,596	24,621,248	25,942,273	30,177,578	30,491,813	30,925,085	30,569,896	29,535,470
Total primary government program revenues	52,240,182	51,829,162	55,666,864	58,991,889	59,651,502	58,598,615	56,556,348	55,991,131
Net (Expense)/Revenue								
Government activities	(25,970,835)	(27,875,583)	(28,309,305)	(28,926,574)	(32,283,706)	(32,446,100)	(30,838,447)	(29,769,938)
Business-type activities	2,546,959	2,338,399	2,440,641	5,236,521	4,440,378	4,399,386	4,464,686	3,054,417
Total primary government net expense	(23,423,876)	(25,537,184)	(25,868,664)	(23,690,053)	(27,843,328)	(28,046,714)	(26,373,761)	(26,715,521)
General Revenues								
Governmental activities:								
Property taxes	19,645,354	26,781,837	28,674,384	30,548,572	26,632,998	26,301,985	26,383,232	25,542,916
State shared revenue	3,598,156	2,232,993	612,647	656,012	686,772	736,391	1,236,701	2,361,911
Unrestricted grants and contributions	, , , <u>-</u>	· · ·	· -	, <u>-</u>	· -	· -	· · ·	· · ·
Investment earnings	1,137,795	1,519,268	1,668,218	1,990,206	2,206,053	1,829,418	1,114,709	663,497
Transfers	2,833,792	2,873,036	1,614,331	592,990	1,574,795	2,679,194	1,122,574	1,233,954
Other	- · · -	- · · · -	- · · -	-	-	-	63,107	78,408
Total governmental activities	27,215,097	33,407,134	32,569,580	33,787,780	31,100,618	31,546,988	29,920,323	29,880,686

# JACKSON COUNTY Changes in Net Assets (Concluded) Last Eight Years (A)

(accrual basis of accounting)

	2003	2004	2005	2006	2007	2008	2009	2010
General Revenues - concluded								
Business-type activities:								
Investment earnings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 93,033	\$ 30,474
Transfers	(2,833,792)	(2,924,513)	(1,594,101)	(663,226)	(1,565,385)	(2,626,150)	(1,123,027)	(1,225,023)
Other	-	-	-	-	-	-	141,172	24,471
Total business-type activities	(2,833,792)	(2,924,513)	(1,594,101)	(663,226)	(1,565,385)	(2,626,150)	(888,822)	(1,170,078)
•								
Total primary government	24,381,305	30,482,621	30,975,479	33,124,554	29,535,233	28,920,838	29,031,501	28,710,608
Change in Net Assets								
Government activities	1,244,262	5,531,551	4,260,275	4,861,206	(1,183,088)	(899,112)	(918,124)	110,748
Business-type activities	(286,833)	(586,114)	846,540	4,573,295	2,874,993	1,773,236	3,575,864	1,884,339
•								
Total primary government	\$ 957,429	\$ 4,945,437	\$ 5,106,815	\$ 9,434,501	\$ 1,691,905	\$ 874,124	\$ 2,657,740	\$ 1,995,087

(A) - Jackson County implemented GASB Statement No. 34 as of and for the year ended December 31, 2003. Accordingly, data prior to 2003 is not available.

#### Fund Balances - Governmental Funds Last Eight Years (A)

(modified accrual basis of accounting)

	2003	2004	2005	2006	2007	2008	2009	2010
General Fund								
Reserved Unreserved	\$ 856,227 5,901,904	\$ 823,857 4,745,938	\$ 887,987 5,470,437	\$ 881,264 6,105,169	\$ 881,943 8,333,984	\$ 878,826 10,211,100	\$ 879,589 12,834,704	\$ 880,467 13,012,690
Total general fund	\$ 6,758,131	\$ 5,569,795	\$ 6,358,424	\$ 6,986,433	\$ 9,215,927	\$11,089,926	\$13,714,293	\$13,893,157
All Other Governmental Funds								
Reserved Unreserved, reported in:	\$ 5,587,515	\$ 2,260,783	\$ 1,577,476	\$ 2,227,860	\$ 1,988,260	\$ 1,815,135	\$ 1,886,987	\$ 3,038,560
Special revenue funds Permanent funds	9,898,431 139,295	14,994,195 128,790	19,221,587 128,548	23,544,783 136,555	20,596,873 149,945	19,461,048 176,986	17,334,858 181,134	16,882,432 180,616
Total all other governmental funds	\$15,625,241	\$17,383,768	\$20,927,611	\$25,909,198	\$22,735,078	\$21,453,169	\$19,402,979	\$20,101,608

(A) - Jackson County implemented GASB Statement No. 34 as of and for the year ended December 31, 2003. Accordingly, data prior to 2003 is not available.

#### Changes in Fund Balances - Governmental Funds Last Ten Years

(modified accrual basis of accounting)

Taxos		2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Licenses and permitts   485,465   508,251   539,133   588,399   568,405   556,321   478,887   474,069   437,265   471,482   1161,000   15,701,183   14,098,155   13,094,994   15,498,755   15,701,183   14,098,155   15,701,183   14,098,155   15,701,183   14,098,155   15,701,183   14,098,155   15,701,183   14,098,155   13,049,994   15,498,755   15,000   15,701,183   14,098,155   13,049,994   15,1021,182   987,318   10,000   12,112,183   13,049,994   15,049,875   15,000   12,112,83   1998,335   12,114,420   1,564,378   1,921,629   2,010,888   2,534,872   2,848,441   2,389,750   1,548,242   1,156,903   1,921,629   2,010,888   2,534,872   2,848,441   2,389,750   1,548,242   1,156,903   1,921,629   2,010,889   2,634,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,234,000   2,	Revenues								,		
Integroermental   16,614,802   17,494,083   18,405,174   16,591,458   15,786,530   15,701,183   14,098,155   13,904,984   15,488,755   15,666,264   15,666,264   15,666,264   15,666,264   13,904,984   15,886,756   14,080,083   13,464,408   1,221,628   1,178,027   1,057,002   1,211,283   998,368   1,021,582   997,318   1,081,666   1,395,676   1,408,083   1,346,436   1,221,628   1,178,027   1,057,002   1,211,283   998,368   1,021,582   997,318   1,066,066   1,395,676   1,408,083   1,346,436   1,221,628   1,216,609   1,211,283   1,238,750   1,211,283   1,238,750   1,211,283   1,238,750   1,211,283   1,238,750   1,211,283   1,238,750   1,211,283   1,238,750   1,211,283   1,238,750   1,211,283   1,238,750   1,211,283   1,238,750   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1,211,283   1	Taxes	\$15,616,044	\$16,381,298	\$19,139,904	\$26,211,661	\$28,674,384	\$30,548,572	\$26,632,998	\$26,301,985	\$26,383,232	\$25,541,044
Charges for services   7,068,206   7,999,085   9,081,440   8,835,069   8,647,694   8,203,860   8,006,369   8,637,750   7,598,130   7,920,575   Fines and forfeits   1,559,067   1,069,083   1,346,436   1,221,828   1,172,077   1,057,092   1,211,238   998,336   1,021,585   998,736   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040   1,048,040	Licenses and permits	485,465	508,251	539,133	588,399	568,405	536,321	497,887	474,069	437,296	471,432
Fines and forfiels   1,553.067   1,408.083   1,346.496   1,221.828   1,178.027   1,112.83   998.85   1,021.582   997.318   Investment income   1,339.581   2,144.20   1,546.498   1,216.99   2,353.691   2,934,004   3,270.925   3,761.527   3,385.049   4,181,788   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,3	Intergovernmental	16,614,802	17,494,083	18,405,174	16,580,471	16,591,458	15,788,530	15,701,183	14,098,155	13,904,984	15,498,755
Fines and forfiels   1,553.067   1,408.083   1,346.496   1,221.828   1,178.027   1,112.83   998.85   1,021.582   997.318   Investment income   1,339.581   2,144.20   1,546.498   1,216.99   2,353.691   2,934,004   3,270.925   3,761.527   3,385.049   4,181,788   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,383   3,871,3	Charges for services	7,069,206	7,999,085	9,081,440	8,835,069	8,647,694	8,203,360	8,006,369	8,873,750	7,589,130	7,920,575
Investment Income   3,387,551   2,144,420   1,564,378   1,921,629   2,010,888   2,574,872   2,848,441   2,389,750   1,548,242   1,136,906   Cher revenues   1,139,661   2,632,822   2,264,659   2,353,691   2,934,004   3,270,925   3,761,527   3,385,049   4,181,788   3,871,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,671,363   3,67		, ,	, ,	, ,	, ,	, ,	, ,	, ,			
Chefe revenues   1,139,661   2,632,822   2,264,669   2,353,691   2,934,004   3,270,925   3,761,527   3,385,049   4,181,788   3,871,363			, ,	, ,	, ,	, ,	, ,				
Expenditures   General government   18,612.002   20,211,244   21,050,030   20,539,483   20,765,931   21,199,149   21,082,018   20,540,737   19,928,198   Public safety   10,719,705   11,111,692   12,010,987   14,061,504   14,690,942   14,783,211   15,579,716   15,805,365   14,871,330   15,132,380   Public works   4,498   1,635   4,498   1,635   4,498,104   1,586,854   1,495,417   1,492,387   1,661,674   1,556,943   2,080,699   1,775,088   2,448,638   2,112,047   2,001,049   2,001,049   2,200,049   1,755,043   2,080,699   1,775,088   2,448,638   2,112,047   2,001,049   2,001,049   2,200,049   2,112,047   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,049   2,001,		, ,									
Common	Total revenues	45,865,776	48,568,042	52,341,124	57,712,748	60,604,860	61,980,482	58,659,688	56,522,594	55,066,254	55,427,393
Common	Evenenditures										
Public safety   10,719,705   11,111,692   12,010,987   14,061,504   14,690,942   14,783,211   15,579,716   15,805,365   14,871,330   15,132,380	•	10 610 000	20 244 244	24 050 020	20 520 402	20 765 024	04 400 440	24 602 440	04.000.040	20 540 727	10 000 100
Public works		, ,	, ,	, ,		, ,	, ,		, ,	, ,	, ,
Health Culture and recreation 1,823,793 8,576,048 9,011,706 9,080,571 1,816,867 1,516,845 1,516,845 1,516,845 1,516,845 1,516,845 1,416 1,516,845 1,416 1,516,845 1,416 1,516,845 1,416 1,416,845 1,416 1,416,845 1,416 1,416,845 1,416 1,416,845 1,416 1,416,845 1,416 1,416,845 1,416 1,416,845 1,416 1,416,845 1,416 1,416,845 1,416 1,416,845 1,416 1,416,845 1,416 1,416,845 1,416 1,416,845 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,41	,			12,010,987	14,061,504					14,871,330	15,132,380
Culture and recreation         1,854,104         1,586,854         1,495,417         1,482,387         1,661,674         1,556,943         2,080,699         1,775,068         2,448,636         2,2112,047           Community development         5,287,045         5,920,602         7,461,000         10,157,473         8,023,440         7,906,082         7,580,626         6,663,892         5,771,014         5,932,361           Capital outlay         7,690,402         10,377,200         13,375,120         3,742,668         2,488,485         8,302,321         1,559,476         2,177,165         917,416         1,030,778           Debt service         Principal         235,000         245,000         275,000         275,000         350,000         600,000         700,000         700,000         775,000           Interest         1,012,000         927,638         502,881         1,389,267         539,389         531,889         860,645         836,969         809,331         779,925           Revenues over (under) expenditures         7,872,733         (10,391,871)         (12,840,817)         (3,015,585)         2,541,352         (2,167,584)         (2,732,998)         (2,192,792)         (184,513)         8,066           Other financing sources (uses)         1,54,54,424         1,5				- 0.044.700						7.004.500	
Community development Other activities S 5,287,045 5,920,602 7,461,000 10,157,473 8,023,440 7,906,082 7,580,626 6,563,892 5,771,014 5,932,361 Capital outlay 7,690,402 10,377,200 13,375,120 3,742,658 2,488,485 8,302,321 1,559,476 2,177,165 917,416 1,030,778 Debt service Principal 235,000 245,000 275,000 275,000 275,000 350,000 600,000 700,000 700,000 775,000 Interest 1,012,000 927,638 502,681 1,389,257 539,369 531,869 860,645 836,968 809,331 779,925 Total expenditures (7,872,773) (10,391,871) (12,840,817) (3,015,585) 2,541,352 (2,167,584) (2,732,988) (2,192,792) (184,513) 8,066  Other financing sources (uses) Issuance of bonds 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654,424 1 12,654				, ,	, ,		, ,	, ,	, ,	, ,	, ,
Other activities         5,287,045         5,920,602         7,461,000         10,157,473         8,023,440         7,906,082         7,580,626         6,563,892         5,771,014         5,932,361           Capital outlay         7,690,402         10,377,200         13,375,120         3,742,658         2,488,485         8,302,321         1,559,476         2,177,165         917,416         1,030,778           Principal         235,000         245,000         275,000         275,000         350,000         600,000         700,000         700,000         775,000           Interest         1,012,000         2976,388         502,681         1,389,257         539,389         531,869         860,645         836,969         890,331         779,925           Total expenditures         53,738,549         58,959,913         65,181,941         60,728,333         58,063,508         64,148,066         61,392,686         58,715,386         55,250,767         55,419,327           Revenues over (under) expenditures         (7,872,773)         (10,391,871)         (12,840,817)         (3,015,585)         2,541,352         (2,167,584)         (2,732,998)         (2,192,792)         (184,513)         8,066           Other financing sources (uses)           Issuance of bonds         12,65		1,854,104	1,586,854	1,495,417	1,482,387	, ,					, ,-
Capital outlay 7,690,402 10,377,200 13,375,120 3,742,658 2,488,485 8,302,321 1,559,476 2,177,165 917,416 1,030,778 Debt service Principal 235,000 245,000 275,000 275,000 350,000 600,000 700,000 700,000 775,000 Interest 1,012,000 927,638 502,681 1,389,257 539,369 531,869 860,645 836,969 809,331 779,925 Total expenditures 53,738,549 58,959,913 65,181,941 60,728,333 58,063,508 64,148,066 61,392,686 58,715,386 55,250,767 55,419,327    Revenues over (under) expenditures (7,872,773) (10,391,871) (12,840,817) (3,015,585) 2,541,352 (2,167,584) (2,732,998) (2,192,792) (184,513) 8,066    Other financing sources (uses)   Issuance of bonds					-		,	, ,	, ,	, ,	,
Debt service         Principal         235,000         245,000         275,000         275,000         350,000         600,000         700,000         700,000         775,000           Principal         1,012,000         927,638         502,681         1,389,257         539,369         531,869         860,645         836,969         809,331         779,925           Total expenditures         53,738,549         58,959,913         65,181,941         60,728,333         58,063,508         64,148,066         61,392,686         58,715,386         55,250,767         55,419,327           Revenues over (under) expenditures         (7,872,773)         (10,391,871)         (12,840,817)         (3,015,585)         2,541,352         (2,167,584)         (2,732,998)         (2,192,792)         (184,513)         8,066           Other financing sources (uses)         12,654,424         -         -         -         7,045,000         -         -         -         10,100,000           Bond discount         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         <		, ,	, ,	, ,	, ,	, ,	, ,	, ,	, ,	, ,	, ,
Principal Interest         235,000         245,000         275,000         275,000         350,000         600,000         700,000         700,000         775,000           Interest         1,012,000         927,638         502,681         1,389,257         539,369         531,899         860,645         836,969         809,331         779,925           Total expenditures         53,738,549         58,959,913         65,181,941         60,728,333         58,063,508         64,148,066         61,392,686         58,715,386         55,250,767         55,419,327           Revenues over (under) expenditures         (7,872,773)         (10,391,871)         (12,840,817)         (3,015,585)         2,541,352         (2,167,584)         (2,732,998)         (2,192,792)         (184,513)         8,066           Other financing sources (uses)           Issuance of bonds         -         12,654,424         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -		7,690,402	10,377,200	13,375,120	3,742,658	2,488,485	8,302,321	1,559,476	2,177,165	917,416	1,030,778
Interest   1,012,000   927,638   502,681   1,389,257   539,369   531,869   860,645   836,969   809,331   779,925   70tal expenditures   53,738,549   58,959,913   65,181,941   60,728,333   58,063,508   64,148,066   61,392,686   58,715,386   55,250,767   55,419,327   70tal expenditures   (7,872,773)   (10,391,871)   (12,840,817)   (3,015,585)   2,541,352   (2,167,584)   (2,732,998)   (2,192,792)   (184,513)   8,066   70tal expenditures   (7,872,773)   (10,391,871)   (12,840,817)   (3,015,585)   2,541,352   (2,167,584)   (2,732,998)   (2,192,792)   (184,513)   8,066   70tal expenditures   (7,872,773)   (10,391,871)   (12,840,817)   (12,840,817)   (3,015,585)   2,541,352   (2,167,584)   (2,732,998)   (2,192,792)   (184,513)   8,066   70tal expenditures   (2,340)   (2,340,940)   (2,340,940)   (4,2340)   (2,340,940)   (4,2340)   (2,340,940)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340)   (4,2340											
Total expenditures	Principal										
Revenues over (under) expenditures (7,872,773) (10,391,871) (12,840,817) (3,015,585) 2,541,352 (2,167,584) (2,732,998) (2,192,792) (184,513) 8,066   Other financing sources (uses)   Issuance of bonds	Interest										
Other financing sources (uses)         Issuance of bonds         12,654,424         - 2 7,045,000         - 5 7,045,000         - 5 7,045,000         - 5 7,045,000         - 5 7,045,000         - 5 7,045,000         - 5 7,045,000         - 5 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000         - 7 7,045,000	Total expenditures	53,738,549	58,959,913	65,181,941	60,728,333	58,063,508	64,148,066	61,392,686	58,715,386	55,250,767	55,419,327
Issuance of bonds         -         12,654,424         -         -         -         7,045,000         -         -         -         10,100,000           Bond discount         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -	Revenues over (under) expenditures	(7,872,773)	(10,391,871)	(12,840,817)	(3,015,585)	2,541,352	(2,167,584)	(2,732,998)	(2,192,792)	(184,513)	8,066
Issuance of bonds         -         12,654,424         -         -         -         7,045,000         -         -         -         10,100,000           Bond discount         -         -         -         -         -         (42,340)         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         - <td>Other financing sources (uses)</td> <td></td>	Other financing sources (uses)										
Bond discount		_	12 654 424	_	_	_	7 045 000	_	_	_	10 100 000
Bond issuance cost		_	12,004,424	_	_	_	, ,	_	_	_	10,100,000
Transfer to escrow agent Transfers in G,087,197 (4,547,764) (6,352,850) (5,698,732) (13,249,940) (12,217,191) (12,663,185) (13,863,913) (12,591,093) (13,809,630) (12,215,610)  Total other financing sources (uses) 1,539,433 14,240,288 2,946,949 3,585,776 1,791,122 7,777,180 1,788,372 2,784,882 938,262 1,327,418  Net changes in fund balances \$ (6,333,340) \$ 3,848,417 \$ (9,893,868) \$ 570,191 \$ 4,332,474 \$ 5,609,596 \$ (944,626) \$ 592,090 \$ 753,749 \$ 1,335,484		_	_	_	_	_	(42,040)	_	_	_	(82 333)
Transfers in Transfers out         6,087,197 (4,547,764)         7,938,714 (6,352,850)         8,645,681 (5,698,732)         16,835,716 (13,249,940)         14,008,313 (12,217,191)         13,437,705 (12,663,185)         15,652,285 (13,863,913)         15,375,975 (12,591,093)         14,747,892 (13,843,829)         13,543,829 (12,215,610)           Total other financing sources (uses)         1,539,433         14,240,288         2,946,949         3,585,776         1,791,122         7,777,180         1,788,372         2,784,882         938,262         1,327,418           Net changes in fund balances         \$ (6,333,340)         \$ 3,848,417         \$ (9,893,868)         \$ 570,191         \$ 4,332,474         \$ 5,609,596         \$ (944,626)         \$ 592,090         \$ 753,749         \$ 1,335,484           Debt service as a percentage of		_	_	_	_	_	_	_	_	_	
Transfers out (4,547,764) (6,352,850) (5,698,732) (13,249,940) (12,217,191) (12,663,185) (13,863,913) (12,591,093) (13,809,630) (12,215,610)  Total other financing sources (uses) 1,539,433 14,240,288 2,946,949 3,585,776 1,791,122 7,777,180 1,788,372 2,784,882 938,262 1,327,418  Net changes in fund balances \$ (6,333,340) \$ 3,848,417 \$ (9,893,868) \$ 570,191 \$ 4,332,474 \$ 5,609,596 \$ (944,626) \$ 592,090 \$ 753,749 \$ 1,335,484	· ·	6 097 107	7 029 714	9 645 691	16 925 716	14 009 313	12 /27 705	15 652 295	15 275 075	14 747 902	
Total other financing sources (uses) 1,539,433 14,240,288 2,946,949 3,585,776 1,791,122 7,777,180 1,788,372 2,784,882 938,262 1,327,418  Net changes in fund balances \$ (6,333,340) \$ 3,848,417 \$ (9,893,868) \$ 570,191 \$ 4,332,474 \$ 5,609,596 \$ (944,626) \$ 592,090 \$ 753,749 \$ 1,335,484  Debt service as a percentage of		-,,								, ,	
Net changes in fund balances         \$ (6,333,340)         \$ 3,848,417         \$ (9,893,868)         \$ 570,191         \$ 4,332,474         \$ 5,609,596         \$ (944,626)         \$ 592,090         \$ 753,749         \$ 1,335,484           Debt service as a percentage of	Transiers out	(4,547,764)	(0,332,630)	(5,696,732)	(13,249,940)	(12,217,191)	(12,003,103)	(13,003,913)	(12,591,095)	(13,609,630)	(12,215,610)
Debt service as a percentage of	Total other financing sources (uses)	1,539,433	14,240,288	2,946,949	3,585,776	1,791,122	7,777,180	1,788,372	2,784,882	938,262	1,327,418
Debt service as a percentage of	Net changes in fund balances	\$ (6.333.340)	\$ 3.848.417	\$ (9.893.868)	\$ 570.191	\$ 4.332.474	\$ 5.609.596	\$ (944.626)	\$ 592.090	\$ 753.749	\$ 1.335.484
		+ (0,000,010)	÷ 0,0 .0, .11	+ (0,000,000)	<del>+ 0.0,.01</del>	Ţ .,002,.71	+ 0,000,000	+ (0,020)	<del>+ 002,000</del>	+	÷ 1,000,101
	Debt service as a percentage of										
		2.4%	2.1%	1.4%	3.1%	1.5%	1.4%	2.5%	2.8%	2.8%	2.9%

#### Changes in Fund Balances - General Fund Last Ten Years

(modified accrual basis of accounting)

	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Revenues										
Taxes	\$15,201,115	\$15,946,600	\$17,015,900	\$17,956,661	\$19,398,287	\$21,074,348	\$23,036,819	\$22,536,049	\$22,553,464	\$21,700,151
Licenses and permits	118,893	98,020	101,723	138,631	140,166	126,079	119,539	135,192	156,335	175,006
Intergovernmental	9,730,075	9,516,797	9,067,839	8,026,159	6,181,855	6,161,126	6,153,948	5,961,239	6,141,528	7,862,620
Charges for services	5,438,137	6,340,523	7,086,481	6,837,104	6,573,634	6,303,080	6,218,903	5,338,369	5,079,399	5,491,690
Fines and forfeits	1,266,969	1,220,720	1,129,809	1,066,752	906,658	845,866	941,868	749,644	732,132	728,241
Investment income	1,568,806	1,085,480	1,091,967	1,561,669	1,470,154	1,981,369	2,255,763	1,897,465	1,205,421	869,110
Other revenues	720,810	895,325	679,688	756,016	1,382,861	1,283,861	1,329,233	1,474,543	580,749	525,441
Total revenues	34,044,805	35,103,465	36,173,407	36,342,992	36,053,615	37,775,729	40,056,073	38,092,501	36,449,028	37,352,259
Expenditures										
Elections	48,578	162,667	82,590	168,639	101,107	180,727	127,981	277,010	-	-
Legislative	287,753	275,223	206,663	212,660	214,972	204,724	222,134	223,025	-	-
Judicial	5,349,160	5,643,113	6,005,642	5,791,244	5,820,832	5,880,955	6,051,352	5,934,204	-	-
General government	9,027,833	9,707,292	9,673,984	10,101,306	9,811,231	9,984,893	10,062,268	9,858,185	15,908,581	15,835,320
Public safety	8,620,557	8,954,086	9,839,612	11,684,741	11,869,900	12,065,712	12,745,940	12,681,662	12,531,637	12,925,272
Health	2,425,332	2,319,172	2,372,338	2,417,480	2,868,936	3,103,073	3,232,085	3,032,634	2,602,846	2,601,208
Other activities	4,269,523	5,368,139	4,650,364	5,156,890	5,326,414	5,831,316	5,674,330	5,493,801	5,051,238	5,497,645
Total expenditures	30,028,736	32,429,692	32,831,193	35,532,960	36,013,392	37,251,400	38,116,090	37,500,521	36,094,302	36,859,445
Revenues over (under) expenditures	4,016,069	2,673,773	3,342,214	810,032	40,223	524,329	1,939,983	591,980	354,726	492,814
Other financing sources (uses)										
Transfers in	416,411	961,733	1,444,094	3,599,125	6,226,447	6,214,717	6,599,333	6,671,943	7,780,600	5,646,699
Transfers out	(4,410,509)	(3,863,750)	(3,751,156)	(5,597,493)	(5,478,041)	(6,111,037)	(6,309,822)	(5,389,924)	(5,510,959)	(5,591,401)
Total other financing sources (uses)	(3,994,098)	(2,902,017)	(2,307,062)	(1,998,368)	748,406	103,680	289,511	1,282,019	2,269,641	55,298
Net changes in fund balances	\$ 21,971	\$ (228,244)	\$ 1,035,152	\$ (1,188,336)	\$ 788,629	\$ 628,009	\$ 2,229,494	\$ 1,873,999	\$ 2,624,367	\$ 548,112

# JACKSON COUNTY Assessed Taxable Property/State Equalized Value Last Ten Years

(in thousands of dollars)

<u>Year</u>	 esidential Property	 mmercial Property	Industrial Property	Ag	ıricultural	 Other		ersonal operty	Та	essed xable alue	*State Equalized Value	I Direct Rate
2001	\$ 2,014,665	\$ 374,842	\$ 109,651	\$	153,091	\$ 11,117	\$ 3	358,844	\$ 3,	022,210	\$ 3,626,300	5.5676
2002	2,180,598	398,610	162,711		155,523	12,415	3	357,442	3,	267,299	4,007,667	5.5024
2003	2,344,031	462,314	265,483		152,297	14,851	3	356,899	3,	595,875	4,443,468	5.9176
2004	2,520,199	483,912	256,259		156,791	14,147	3	329,263	3,	760,571	4,963,371	6.0876
2005	2,702,975	505,751	247,242		158,885	16,424	3	356,962	3,	988,239	5,234,043	6.0244
2006	2,900,367	532,560	241,307		162,175	13,294	3	370,865	4,	220,568	5,815,259	5.9994
2007	3,086,703	564,281	246,554		170,502	13,253	3	368,855	4,	450,148	6,033,906	5.9909
2008	3,153,655	586,814	238,922		176,195	9,399	3	366,925	4,	531,910	5,962,893	5.9909
2009	3,152,609	594,997	242,768		183,178	6,973	3	370,891	4,	551,416	5,604,766	5.9909
2010	3,010,501	593,343	217,483		181,464	5,667	3	364,718	4,	373,176	5,225,510	5.9909

Note: Residential, commercial and industrial values are calculated without tax-exempt values

Source: County Equalization Department figures, exclusive of Industrial and Commercial Facility Tax and prior to any Board of Review actions.

 $<sup>^{\</sup>ast}~$  State equalized values approximate 50% of actual property value.

## JACKSON COUNTY Direct and Overlapping Property Tax Rates Last Ten Years

(rate per \$1,000 of taxable value)

		2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
County direct rates											
Operating		5.4194	5.3559	5.2734	5.2022	5.1471	5.1259	5.1187	5.1187	5.1187	5.1187
Medical Care facility		0.1482	0.1465	0.1442	0.1422	0.1406	0.1400	0.1398	0.1398	0.1398	0.1398
Jail				0.5000	0.4932	0.4879	0.4858	0.4851	0.4851	0.4851	0.4851
Senior Services					0.2500	0.2488	0.2477	0.2473	0.2473	0.2473	0.2473
Total direct rate	_	5.5676	5.5024	5.9176	6.0876	6.0244	5.9994	5.9909	5.9909	5.9909	5.9909
Overlapping rates											
Cities:											
Jackson		13.0225	15.5718	15.2982	15.7482	15.8785	15.3289	14.6889	14.5889	15.8089	15.3589
Townships (average) (A	A)	1.5733	1.6957	1.5206	1.8247	1.7763	1.7185	1.6796	1.7737	1.7709	1.8980
\mu	ο,	40.4500	44.000=	40.0400		40 =000	40.000	40.0400		40.0=0=	40 ===0
Villages (average) (I	B)	10.4539	11.0025	10.3166	10.3812	10.7263	10.6623	10.0423	9.4123	10.9535	10.7720
School districts (average) (0	C)	21.6972	22.7631	22.3200	22.4380	22.2208	22.3375	22.3495	22.4486	22.3737	22.3737
Intermediate school district ( average) (I	D)	5.9273	5.8925	5.6821	5.8137	6.0999	5.9006	5.8883	5.8986	5.9528	5.9528
Community college		1.2131	1.1980	1.1798	1.1638	1.1565	1.1463	1.1446	1.1446	1.1446	1.1446
District Library		0.9102	0.8995	0.8556	0.8736	0.8682	0.8606	0.8593	1.2593	1.2593	1.2593
(A) - Rates range from:											
Low		0.8175	0.7994	0.7854	0.7749	0.7642	0.7603	0.7603	0.7603	0.7603	0.7603
High		3.2751	4.2992	3.1654	5.7618	5.7409	3.3088	2.6809	5.3386	5.3386	5.3386
(B) - Rates range from:		F 4000	F 4000	5 4000	4.0000	4.0700	4.4400	4.5004	0.0000	4.0700	4.0700
Low High		5.1200 15.0000	5.1200 19.0053	5.1200 18.5477	4.3860 17.8835	4.9786 17.4205	4.4180 17.3560	4.5694 17.0409	0.0000 16.6124	4.6766 16.4509	4.6766 16.4509
(C) - Rates range from:		15.0000	19.0053	10.5477	17.0033	17.4205	17.3360	17.0409	10.0124	16.4509	16.4509
Low		16.8519	17.2210	17.8018	17.6658	17.3796	18.0000	18.0000	18.0000	18.0000	18.0000
High		27.3574	26.4736	26.9500	26.9500	26.9500	26.9500	26.9500	26.9500	26.9500	26.9500
(D) - Rates range from:		27.0074	20.7700	20.0000	20.0000	20.0000	20.0000	20.0000	20.0000	20.0000	20.0000
Low		3.1311	3.1050	3.0738	3.0550	3.8488	3.8342	3.8342	3.8342	3.9745	3.9745
High		8.5624	8.4928	7.4217	8.2207	8.1704	8.1111	8.0963	8.1100	8.1100	8.1100

## JACKSON COUNTY Principal Property Tax Payers Current Year and Ten Years Ago

		2010			2001			
Taxpayer	Assessed* Taxable Value	Rank	Percentage of Total County Taxable Assessed Value	Assessed Taxable Value	Rank	Percentage of Total County Taxable Assessed Value		
Consumers Energy	\$ 155,693,631	1	3.56%	\$ 121,424,657	1	4.02%		
Kinder Morgan Michigan LLC	87,693,278	2	2.01%	, ,				
MACI	58,079,783	3	1.33%	68,023,610	2	2.25%		
Gerdau MAC Steel	44,161,861	4	1.01%	35,122,789	3	1.16%		
Ramco Jackson LTD	17,955,258	5	0.41%					
TAC Manufacturing Inc.	16,494,267	6	0.38%	14,675,691	5	0.49%		
Lloyd Ganton	15,392,526	7	0.35%					
Meijer Inc.	14,221,284	8	0.33%	12,141,602	7	0.40%		
Wal-mart Stores Inc.	13,310,282	9	0.30%					
Wolverine Tech/Certainteed	12,415,050	10	0.28%	12,631,839	6	0.42%		
Vista Grande Villa	11,548,286	11	0.26%					
John Ganton	10,922,014	12	0.25%	7,812,579	10	0.26%		
Comcast	10,876,519	13	0.25%					
Tenneco/Walker	10,102,108	14	0.23%					
Vector Pipeline LP	8,125,411	15	0.19%	8,795,539	8	0.29%		
Sears Roebuck	8,078,748	16	0.18%					
Adco	7,488,404	17	0.17%					
ALRO	6,706,407	18	0.15%					
Federal National Mortgage	6,497,656	19	0.15%					
Worthington Steele	6,067,602	20	0.14%					
TRW Automotive				15,746,498	4	0.52%		
Jackson Automotive	<u> </u>			8,130,217	9	0.27%		
	\$ 521,830,375		11.93%	\$ 304,505,021		10.08%		

Source: Jackson County Equalization and Administrative Services Departments

<sup>\*</sup> values include Industrial Facilities Tax Abatements

# JACKSON COUNTY Property Tax Levies and Collections Last Ten Years

	Taxes Levied	Collected with Fiscal Year of t	he Levy	Subsequent	Total Collections to Date		
Year	for the Fiscal Year	Amount	% of Levy	Years Collections	Amount	% of Levy	
2001	\$ 15,228,340	\$ 13,873,036	91.10%	\$ 1,257,483	\$ 15,130,519	99.36%	
2002	16,304,245	14,523,906	89.08%	1,313,971	15,837,877	97.14%	
2003	18,646,958	17,156,334	92.01%	1,471,726	18,628,060	99.90%	
2004	20,823,011	18,760,676	90.10%	1,692,104	20,452,780	98.22%	
2005	21,626,845	19,709,618	91.13%	1,660,868	21,370,486	98.81%	
2006	22,764,241	20,944,310	92.01%	1,702,934	22,647,244	99.49%	
2007	25,334,259	23,532,388	92.89%	1,605,031	25,137,419	99.22%	
2008	25,805,606	24,135,002	93.53%	1,439,464	25,574,466	99.10%	
2009	25,772,909	23,450,825	90.99%	1,699,356	25,150,181	97.58%	
2010	24,776,520	22,980,074	92.75%	1,568,371	24,548,445	99.08%	

Source: Jackson County Treasurer's Office

## JACKSON COUNTY Ratios of Outstanding Debt by Type Last Ten Years

	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Governmental activities General Obligation Bonds										
Jail For the benefit of	\$ -	\$12,750,000	\$12,500,000	\$12,250,000	\$12,000,000	\$11,675,000	\$11,325,000	\$10,925,000	\$10,525,000	\$10,550,000
Lifeways Mental Health Agency	1,120,000	875,000	850,000	825,000	800,000	7,820,000	7,570,000	7,988,195	6,970,000	6,645,000
	1,120,000	13,625,000	13,350,000	13,075,000	12,800,000	19,495,000	18,895,000	18,913,195	17,495,000	17,195,000
Business-type activities										
Resource Recovery	17,510,000	16,755,000	15,505,000	13,950,000	12,385,000	10,825,000	9,245,000	7,675,000	5,775,000	4,445,000
Medical Care Facility	15,500,000	15,500,000	15,225,000	14,950,000	14,790,714	14,424,109	14,052,505	13,680,900	13,254,295	12,822,690
	33,010,000	32,255,000	30,730,000	28,900,000	27,175,714	25,249,109	23,297,505	21,355,900	19,029,295	17,267,690
Total Debt	\$34,130,000	\$45,880,000	\$44,080,000	\$41,975,000	\$39,975,714	\$44,744,109	\$42,192,505	\$40,269,095	\$36,524,295	\$34,462,690
Taxable value (000's)	\$ 3,022,210	\$ 3,267,299	\$ 3,595,875	\$ 3,760,571	\$ 3,988,239	\$ 4,220,568	\$ 4,450,148	\$ 4,531,910	\$ 4,551,416	\$ 4,373,176
Ratio of total debt to taxable value	1.13%	1.40%	1.23%	1.12%	1.00%	1.06%	0.95%	0.89%	0.80%	0.79%
Total population	159,886	161,156	162,580	162,653	163,629	163,851	163,006	160,180	159,828	160,248
Total debt per capita	\$ 213.46	\$ 284.69	\$ 271.13	\$ 258.06	\$ 244.31	\$ 273.08	\$ 258.84	\$ 251.40	\$ 228.52	\$ 215.06
% of personal income	0.07%	0.06%	0.06%	0.06%	0.07%	0.06%	0.07%	0.07%	0.08%	0.09%

## Computation of Net Direct and Overlapping Debt As of December 31, 2010

	Gross Amount Outstanding	Self-Supporting or Paid by Benefited Entity	Net Amount Outstanding
Direct debt General obligation bonds Resource recovery bonds Medical care facility bonds County Road Commission debt Drain bonds and notes Public Works-water and sewer debt	\$ 17,195,000 4,445,000 12,822,690 410,507 14,223,000 19,376,598	\$ 6,645,000 4,445,000 12,822,690 410,507 14,223,000 19,376,598	\$ 10,550,000 - - - - -
Net direct debt	\$ 68,472,795	\$ 57,922,795	10,550,000
Overlapping debt School districts Cities Townships Villages Intermediate school district Community colleges  Net overlapping debt			170,398,746 43,230,000 31,777,139 10,935,000 912,160 41,085,000 298,338,045
Net direct and overlapping debt			\$ 308,888,045

Source: Jackson County Finance Department and Municipal Advisory Council of Michigan.

Total

# JACKSON COUNTY Legal Debt Margin Last Ten Years

# **Legal Debt Margin Calculation for 2009**

Assessed value	\$ 5,225,510,000
Debt limit (10% of assessed value)	522,551,000
Debt applicable to limit - gross direct bonds	68,472,795
Legal debt margin	\$ 454,078,205

	Debt Limit	 Total Net Debt Applicable to Limit	 Legal Debt Margin	Net Debt Applicable to Limit as a Percentage of Debt Limit
2001	\$ 362,630,050	\$ 49,554,000	\$ 313,076,050	13.67%
2002	400,766,761	63,550,341	337,216,420	15.86%
2003	444,346,818	69,500,000	374,846,818	15.64%
2004	496,337,185	77,250,000	419,087,185	15.56%
2005	523,440,388	83,655,000	439,785,388	15.98%
2006	581,211,455	85,880,000	495,331,455	14.78%
2007	603,390,600	80,995,000	522,395,600	13.42%
2008	596,294,900	76,808,255	519,486,645	12.88%
2009	560,476,600	73,033,008	487,443,592	13.03%
2010	522,551,000	68,472,795	454,078,205	13.10%

Source: Jackson County Finance Department

# JACKSON COUNTY Demographic and Economic Statistics Last Ten Years

Year	Population	Labor Force	Personal Income (thousands of dollars)	Pe	r Capita ersonal ncome	Unemployment Rate
2001	159,886	79,895	\$ 3,973,959	\$	24,857	5.19%
2002	161,156	78,046	4,092,008		25,400	6.60%
2003	162,580	77,453	4,206,743		25,906	7.98%
2004	162,653	78,187	4,304,049		26,480	7.50%
2005	163,629	78,700	4,461,465		27,266	6.77%
2006	163,851	78,612	4,475,638		27,315	7.16%
2007	163,006	77,442	4,644,937		28,495	7.56%
2008	160,180	76,513	4,767,939		29,766	8.71%
2009	159,828	76,470	4,713,086		29,488	13.48%
2010	160,248	72,338	4,713,086 (	(a)	29,411	10.95%

<sup>(</sup>a) Census Data not available at time of publication, so prior year information was used.

Sources: U.S. Census Bureau, U.S. Department of Commerce

Michigan Department of Career Development Employment Service Agency

Michigan Economic Development Corporation

# **JACKSON COUNTY**

# Principal Employers Current Year and Ten Years Ago

		2010 (	1)		2001 (2	2)
Employer	Employees	Rank	% of Total County Employment	Employees	Rank	% of Total County Employment
Foote Health Systems	3,536	1	5.46%	2,025	3	2.65%
Consumers Energy	2,026	2	3.13%	2,025	2	2.65%
Michigan Department of Corrections	2,040	3	3.15%	2,167	1	2.83%
Great Lakes Home & Health	1,118	4	1.73%			
Local Government	870	5	1.34%	905	5	1.18%
Jackson Public Schools	782	6	1.21%			
Meijer Inc	755	7	1.17%	1,400	4	1.83%
MACI	750	8	1.16%	500	9	0.65%
Jackson Community College	650	9	1.00%	669	7	0.87%
Eaton Corporation	650	10	1.00%	600	8	0.78%
TAC Manufacturing	590	11	0.91%	300	13	0.39%
Wal-Mart Inc	568	12	0.88%			
Jackson County Intermediate						
School District	500	13	0.77%			
McDonald's 8 Jackson locations	450	14	0.69%			
Dawn Food products	400	15	0.62%			
Mac Steel-Div of Quanex	385	16	0.59%			
Tenneco	350	17	0.54%			
Spring Arbor University	300	18	0.46%			
Anesthesia Business Consultants	284	19	0.44%			
Lifeways/Community Connections	275	20	0.42%			
Jacobson Stores Inc.				745	6	0.97%
Michigan Seat Company				400	10	0.52%
Wolverine Vinyl Siding				350	11	0.46%
Varity Kelsey Hayes				316	12	0.41%
	17,279		26.67%	12,402		16.19%

Source (1): Enterprise Group of Jackson Inc.

Source (2): Jackson County Wastewater Disposal Facility (Napoleon Section)
Official Bond Statement 2001

# JACKSON COUNTY Full-Time Equivalent County Government Employees by Function/Program Last Ten Years

Function/Program	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Legislative										
Board of Commissioners	15.0	15.0	12.0	12.0	12.0	12.0	12.0	12.0	12.0	12.0
Judicial										
Circuit Court	30.7	30.0	31.0	30.5	30.5	31.5	30.0	29.0	29.0	28.0
District Court	60.0	60.0	60.0	57.0	55.0	55.0	55.0	55.0	54.5	51.0
Friend of the Court	47.8	51.8	51.5	50.0	47.5	47.5	47.5	46.5	44.5	43.5
County Guardian	3.5	3.3	3.3	3.4	3.3	3.0	-	-	-	-
General Government and Election										
County Administration	3.0	3.5	3.5	3.8	3.0	3.0	2.0	2.0	3.0	3.5
Administrative Services	6.0	5.0	5.0	4.0	4.8	4.5	4.5	4.3	7.5	6.5
Information & Tech Systems	7.0	8.0	9.0	8.0	7.0	7.0	7.0	7.0	7.0	9.0
*Human Resources	7.0	7.0	6.0	6.0	5.0	3.0	3.0	3.0	-	-
Equalization	9.0	8.0	8.0	9.0	9.0	8.0	8.0	8.0	8.0	7.0
GIS	-	-	-	-	-	-	3.0	3.0	3.0	2.0
Facilities Management	25.3	25.8	27.3	24.8	18.0	18.0	17.8	21.5	20.5	17.0
Fleet Operations	5.0	5.0	5.0	5.0	3.0	3.0	2.0	21.0	20.0	-
Clerk	20.3	20.3	20.5	21.0	19.5	20.3	20.4	20.7	21.0	20.0
Register of Deeds	5.0	6.0	6.0	6.0	6.0	6.0	6.0	6.0	5.0	4.0
Treasurer	8.0	8.0	7.0	3.0	1.5	2.0	1.5	1.5	1.5	1.0
MSU Extension	3.8	3.8	3.5	3.5	3.5	3.5	3.0	3.0	2.5	2.5
Drain Commissioner	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Print Department	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	2.0	2.0
Retirement Board	1.0	1.0	1.0	1.0	1.0	1.0	1.3	1.3	1.3	1.3
Public Safety	1.0	1.0	1.0	1.0	1.0	1.0	1.5	1.5	1.5	1.5
Prosecuting Attorney	32.0	28.8	26.0	27.5	27.5	27.5	27.5	27.5	27.5	25.6
Sheriff	67.0	66.0	60.0	65.0	65.0	65.0	62.0	60.0	59.0	54.0
Emergency Management	18.0	17.0	20.0	20.0	20.0	20.0	20.0	20.0	20.0	19.0
Jail	31.0	32.0	56.0	57.5	56.3	58.0	56.0	56.0	55.0	54.0
Animal Control	7.0	7.0	7.0	7.8	7.8	7.3	7.3	7.0	4.0	3.0
Youth Center	7.0 41.5	40.8	38.5	7.8 42.8	7.6 39.5	7.5 39.5	7.3 38.0	36.6	4.0 35.8	32.4
Health and Welfare	41.5	40.0	36.3	42.0	39.5	39.3	36.0	30.0	33.0	32.4
Environmental Health						13.0	13.0	9.8	8.3	8.0
	70.0	62.8	-	-	-		40.7	9.8 39.0	6.3 41.8	
Public Health			60.0	59.3	56.0	43.7				40.2
Medical Examiner	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Department On Aging	27.3	31.8	27.0	24.2	26.5	26.3	30.4	29.9	28.8	28.6
Veterans Services	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
**Animal Shelter	-	-	-	-	-	-	-	-	3.0	3.5
Culture & Recreation	9.0	11.0	10.0	10.0	10.0	0.0	0.0	0.0	0.0	6.0
Parks & Recreation	9.0	11.0	10.0	10.0	10.0	8.0	8.0	8.0	8.0	6.0
Golf Course ***Fair	-	-	-	-	-	1.0	4.6	4.0	4.0	2.6
										2.5
Other	2.0	F 0	4.0	4.0	4.0	4.0	4.0	4.0	0.5	0.5
Airport	3.0	5.0	4.0	4.0	4.0	4.0	4.0	4.0	3.5	3.5
Enterprise Funds	4.0	3.5	3.5	7.5	9.0	8.5	7.5	7.5	8.5	6.0
Total	574.2	574.2	578.6	580.4	558.1	557.0	550.0	540.1	533.5	503.2

Source: Jackson County Finance Department

<sup>\*</sup> Human Resources was combined with Administrative Services in 2009

<sup>\*\*</sup> Animal Shelter was separated in 2009 from Animal Control

<sup>\*\*\*</sup> Fair Fund became a Special Revenue Fund in 2010

# **JACKSON COUNTY**

# Operating Indicators by Function/Program Last Ten Years

Function/Program	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Public Safety										
Sheriff:										
Number of complaints	-	-	-	25,110	23,795	24,669	26,641	26,792	33,034	30,069
Number of dispatches	-	-	-	136,800	140,099	134,028	129,691	127,895	146,669	138,673
Number of arrests	-	-	-	1,562	1,610	1,871	1,856	1,875	1,551	1,506
Number of bookings	-	-	-	7,448	8,376	8,991	9,576	8,996	9,543	11,104
Health										
Public Health:										
Immunizations administered	=	11,277	10,839	10,558	12,586	7,859	7,645	7,575	7,133	14,921
WIC participants	=	4,896	5,031	5,200	5,243	5,082	5,272	5,534	5,687	5,725
Vision/hearing screening	-	17,998	17,208	16,855	15,411	9,518	14,964	16,433	10,472	16,392
Culture & Recreation										
Parks & Recreation:										
Special events participation	175,000	180,000	200,000	210,000	215,000	215,000	200,000	220,000	220,000	220,000
Cascades Falls participation	25,000	26,500	25,000	25,000	28,000	27,500	40,000	29,750	29,750	29,750
Rounds of Golf	47,900	50,000	43,620	44,056	45,665	40,700	30,000	38,550	33,700	33,400
Camper participation	12,540	13,500	12,540	12,590	14,500	15,300	13,300	15,550	15,550	33,700

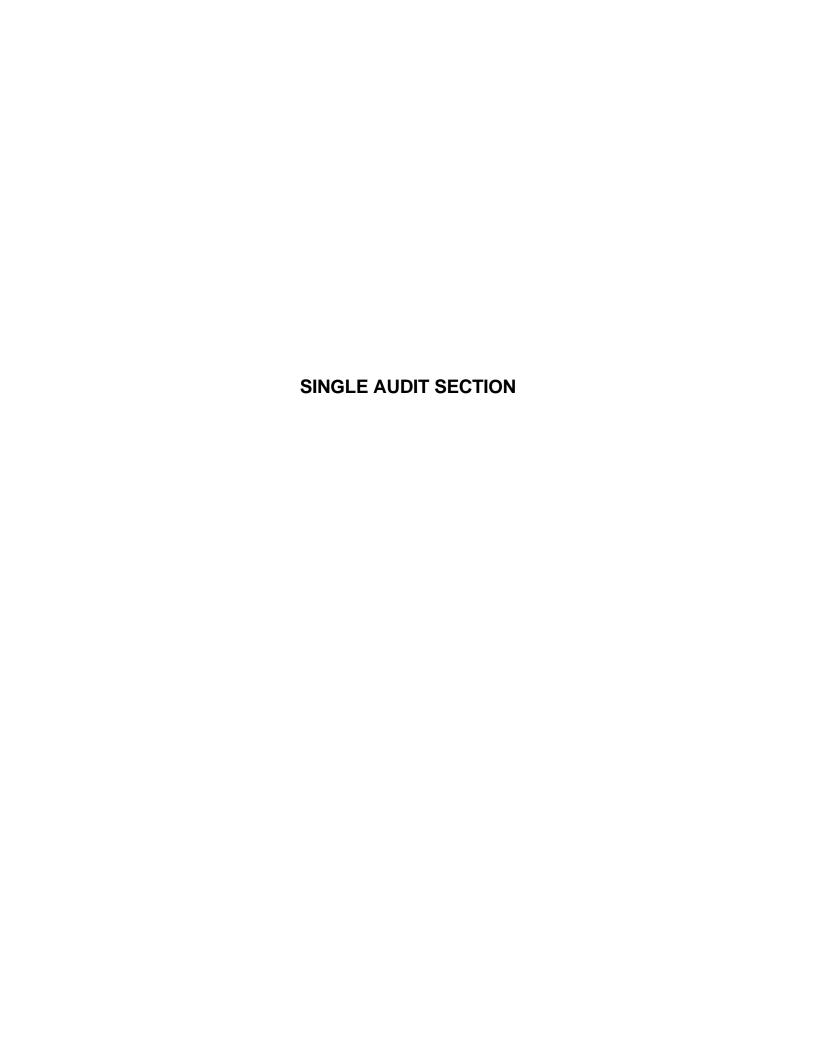
Source: Jackson County Finance, Health, Sheriff, and Parks Departments

Note: data for years 2000 thru 2003 are not available

# JACKSON COUNTY Capital Asset Statistics by Function/Program Last Ten Years

Function/Program	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Public safety										
Corrections facility capacities	186	186	426	426	426	426	426	426	426	426
Vehicle:										
Sheriff	36	36	35	38	40	43	38	39	47	41
Animal control	5	4	4	5	4	4	4	4	5	4
Parks and recreation										
Parks:										
County	15	15	15	15	15	15	16	16	16	16
Park acreage:										
Parkland	591	591	591	591	591	591	1000	900	900	900
Picnic areas	15	15	15	15	15	15	17	17	17	17
Buildings:										
Restaurant/meeting	1	1	1	1	1	1	1	1	1	1
County recreation center	1	1	1	1	1	1	1	1	1	1
Picnic shelter/pavilions	10	10	10	10	10	10	10	15	15	15
Concession	1	2	2	2	2	2	2	4	4	4
Swimming beach areas	12	12	12	12	12	12	12	12	12	12
Golf Courses:										
18 hole course	1	1	1	1	1	1	1	1	1	1
Par 3 course	1	1	1	1	1	1	1	1	1	1
Driving range	1	1	1	1	1	1	1	1	1	1
Trails/paths/sidewalks	3	3	3	3	3	3	4	4	4	4
Playgrounds	15	15	15	15	15	15	15	9	9	10
Boat launch	8	8	8	8	8	8	8	8	8	8
Campgrounds	2	2	2	2	2	2	2	2	2	2
Public works										
Miles of streets										
Paved primary	540	540	542	652	652	652	652	546	544	544
Paved local	656	656	722	972	972	1,010	1,010	788	790	786
Gravel	369	369	312	312	312	283	283	249	248	253

Source: Jackson County Finance , Sheriff, Parks Departments and Jackson County Road Commission



#### **Principals**

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REPORT ON COMPLIANCE WITH REQUIREMENTS THAT COULD HAVE A DIRECT AND MATERIAL EFFECT ON EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133

Board of Commissioners of Jackson County Jackson, Michigan

#### Compliance

We have audited the compliance of Jackson County with the types of compliance requirements described in the *U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement* that could have a direct and material effect on each of Jackson County's major Federal programs for the year ended December 31, 2010. Jackson County's major Federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major Federal programs is the responsibility of Jackson County's management. Our responsibility is to express an opinion on Jackson County's compliance based on our audit.

Jackson County's basic financial statements include the operations of the Jackson County Road Commission and Economic Development Corporation, discretely presented component units, which received \$1,572,978 and \$941,552 in federal awards, respectively, which are not included in the Schedule of Expenditures of Federal Awards for the year ended December 31, 2010. Our single audit did not include the operations of the Economic Development Corporation, discretely presented component unit, because the component unit did not engage us to perform their audit. The Jackson County Road Commission was not required to have a single audit because the Michigan Department of Transportation (MDOT) requires that road commissions report all Federal and State grants pertaining to their county whether it is subject to single audit at their level or not. The contracted federal projects are not subject to single audit requirements by the road commissions, as they are included in MDOT's single audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Nonprofit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major Federal program occurred. An audit includes examining, on a test basis, evidence about Jackson County's compliance with those requirements and performing such other procedures, as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination of Jackson County's compliance with those requirements.

In our opinion, Jackson County complied, in all material respects, with the requirements referred to above that are applicable to the major Federal programs for the year ending December 31, 2010.

#### Internal Control Over Compliance

Management of Jackson County is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws, regulations, contracts, and grants applicable to Federal programs. In planning and performing our audit, we considered Jackson County's internal control over compliance with the requirements that could have a direct and material effect on a major Federal program to determine the auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Jackson County's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be deficiencies, significant deficiencies, or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, we identified a certain deficiency in internal control over compliance that we consider to be a significant deficiency as described in the accompanying Schedule of Findings and Questioned Costs as item 2010-2. A significant deficiency in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance with a type of compliance requirement of a Federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Jackson County's responses to the findings identified in our audit are described in the accompanying schedule of findings and question costs. We did not audit Jackson County's responses and, accordingly, we express no opinion on them.

This report is intended solely for the information and use of management and the Board of Commissioners of Jackson County, others within the entity, the Federal awarding agencies and pass-through entities, and is not intended to be and should not be used by anyone other than these specified parties.

ABRAHAM & GAFFNEY, P.C. Certified Public Accountants

abraham & baffrey PC

June 18, 2011

# SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

Federal Grantor/Pass-Through Grantor/Program Title	CFDA Number	Pass-through Grantors Number	Current Year Expenditures
U.S. DEPARTMENT OF AGRICULTURE			
Direct Program	40 ===		
U.S.D.A. Food Distribution	10.555	NI/A	Ф 0.077
Entitlement commodities Bonus commodities		N/A N/A	\$ 2,377 55
Borius commountes		IN/A	
			2,432
Water and Waste Disposal Systems			
for Rural Communities			
Wastewater Disposal Grant	10.760	N/A	30,400
Passed-through the Michigan Department of Education			
School Breakfast Program <sup>(f)</sup>	10.553		
Jackson County Youth Center	10.000	N/A	14,653
,			,
National School Lunch Program (f)	10.555		
Jackson County Youth Center		N/A	30,064
Passed-through the Michigan Department of			
Community Health			
Special Supplemental Program for Women,			
Infants and Children (d)	10.557		
2009-2010		IW 100342	797,700
Passed-through the Region 2 Area Agency on Aging			
Title III Elderly Feeding Program	10.558	N/A	143,403
, , ,			
TOTAL U.S. DEPARTMENT OF AGRICULTURE			1,018,652
U.S. DEPARTMENT OF HOUSING AND			
URBAN DEVELOPMENT			
Passed-through Michigan State Housing			
Development Authority			
Community Development Block Grants	14.228		
2008		MSC-2008-0727-HOA	137
2010		MSC-2010-0727-HOA	4,133
TOTAL LLO DEDADTMENT OF LIQUONG			
TOTAL U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT			4,270
AND UNDAN DEVELOPIVIENT			4,270
U.S. DEPARTMENT OF JUSTICE			
Passed-through the City of Jackson			
Project Safe Neighborhoods	16.609	N/A	4,870

# SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS - CONTINUED

Federal Grantor/Pass-Through Grantor/Program Title	CFDA Number	Pass-through Grantors Number	Current Year Expenditures
U.S. DEPARTMENT OF JUSTICE - CONCLUDED  Passed-through Michigan Department of Community Health Edward Byrne Memorial State and Local Law Enforcement Assistance - Discretionary Grants LAWNET Enhancement Project 2009/2010 2010/2011	16.580	72239-5-10-B 72239-6-11-B	\$ 27,126 23,204
Edward Byrne Memorial Justice Assistance Grant - ARRA	16.803	2009-SU-B9-0017	50,330 11,685
Passed-through Michigan Supreme Court, State Court Administrative Office Edward Byrne Memorial State and Local Law Enforcement Assistance - Discretionary Grants 2009/2010 2010/2011	16.738	2009-DJ-BX-0003 2010-DJ-BX-0003	100,785 27,867 128,652
Edward Byrne Memorial State and Local Law Enforcement Assistance - Discretionary Grants - ARRA 2009/2010 2010/2011	16.803	2009-SU-B9-0017 2009-SU-B9-0017	71,231 10,203 81,434
TOTAL U.S. DEPARTMENT OF JUSTICE  U.S. DEPARTMENT OF TRANSPORTATION  Passed-through Michigan Office of Highway  Safety Planning  Highway Training and Education  Safe Communities  2009/2010	20,600	PT-10-16	276,971
Youth Alcohol Enforcement Grant 2009/2010	20.601	PT-10-16	2,261

# SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS - CONTINUED

Federal Grantor/Pass-Through Grantor/Program Title	CFDA Number	Pass-through Grantors Number	Current Year Expenditures
U.S. DEPARTMENT OF TRANSPORTATION - CONCLUDED Passed-through Michigan Office of Highway Safety Planning - Concluded Highway Training and Education - Concluded Hazardous Materials Emergency Preparedness 2008-2009 2009-2010	20.703	HMEM16018140 HMEM16018140	\$ 3,139 4,837
			7,976
TOTAL U.S. DEPARTMENT OF TRANSPORTATION			18,748
U.S. ENVIRONMENTAL PROTECTION AGENCY Passed through Michigan Department of Environmental Quality State Grant to Reimburse Operators of Small Water Systems for Training and Certification Costs	66.471	CT975861	872
Direct Assistance Brownfield Assessment and Cleanup	66.818		
2010 2010 - ARRA	00.010	BF 00E64701-1 2B 00E87601	129,533 2,783
			132,316
TOTAL U.S. ENVIRONMENTAL PROTECTION AGENCY			133,188
U.S. DEPARTMENT OF ENERGY Direct Program Energy Efficiency and Conservation Block Grant -			
ARRA	81.128	SC 0002711	95,345
U.S. DEPARTMENT OF EDUCATION  Passed-through Jackson Public Schools  Title IV Part D for Neglected and Delinquent Children	84.013	N/A	990
Passed-through Jackson County Intermediate School District			
IDEA <sup>(g)</sup> 2008/2009 2009/2010	84.181	N/A N/A	102,023 32,350
			134,373

# SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS - CONTINUED

Federal Grantor/Pass-Through Grantor/Program Title	CFDA Number	Pass-through Grantors Number	Current Year Expenditures		
U.S. DEPARTMENT OF EDUCATION - CONCLUDED  Passed-through Jackson County Intermediate School District - Concluded Special Education - Grants for Infants and Families - ARRA (g)	04.202	404245 400	<b>c</b>	405 400	
ARRA	84.393	101345-190	\$	125,188	
Total Early Intervention Services Cluster				259,561	
TOTAL U.S. DEPARTMENT OF EDUCATION				260,551	
U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES Passed-through the Region 2 Area Agency on Aging Special Programs for the Aging - Title III Aging cluster (a)(d)					
Part B - Grants for Supportive Services and Senior Centers	93.044				
Home Care Assistance Chore		N/A N/A N/A		43,494 19,531 4,357	
Respite Senior Center Operations		N/A N/A		23,269	
Counseling		N/A		16,073	
Case Coordination Health Prevention/Promotion		N/A N/A		20,944 8,100	
				135,768	
Part C - Nutrition Services	93.045	NI/A		4.44.000	
C-1 Congregate Site Meals C-2 Home Delivered Meals		N/A N/A		141,883 133,748	
o 2 Home Benvered Inicals		IN/A			
				275,631	
American Recovery and Reinvestment Act (ARRA)		<b>.</b>		00.404	
Congregate Site Meals Home Delivered Meals	93.707 93.705	N/A N/A		22,104 15,002	
Home Delivered Meals	93.703	IN/A			
				37,106	
Total Aging Cluster				448,505	
Part E - National Family Caregiver Support	93.052				
Caregiver Information and Assistance		N/A		15,854	
Caregiver Education, Support and Training		N/A		28,893	
Caregiver Supplemental Services		N/A		10,173	
				54,920	

# SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS - CONTINUED

Federal Grantor/Pass-Through Grantor/Program Title	CFDA Number	Pass-through Grantors Number	Current Year Expenditures	
U.S. DEPARTMENT OF HEALTH AND HUMAN				
SERVICES - CONTINUED				
Passed-through the Mid-South Substance Abuse Commission				
Adult Drug Treatment Court	93.243	1H79T1023096-01	\$ 6,304	
Addit Drug Treatment Court	93.243	1117911023090-01	φ 0,304	
Passed-through the Michigan Department of				
Human Services				
IV-D Support Incentive <sup>(b)(c)(d)</sup>	93.563			
Child Support Enforcement		N/A	264,592	
Friend of the Court				
2009/2010		CS/FOC-10-38001	1,999,019	
Prosecuting Attorney				
2008/2009		CSPA-09-38002	125,909	
2009/2010		CSPA-10-38002	46,225	
			2,435,745	
Child Abuse and Neglect	93.658			
2010	33.000	PROFC-08-38001	10,527	
Passed-through the Michigan Department of Community Health				
Public Health Emergency Preparedness (d)	93.069			
Bioterrorism - Pandemic Flu		IH 75TD000353	199,760	
Bioterrorism - Focus A		CCU517018	158,002	
Vaccines Provided		N/A	91,850	
			449,612	
Immunizations (d)(g)	93.268			
IAP	93.200	H23CCH522556	71,701	
Nurse Training		5H23IP522556	1,050	
Vaccine Handling		5H23IP522556	5,500	
Vaccines Provided		N/A	507,971	
			586,222	
(dVa)				
Immunizations - ARRA (d)(g)	93.712	3H23IP522556	14,550	
Prevention and Wellness - ARRA	93.723	3U58DPO01973	6,000	

# SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS - CONCLUDED

Federal Grantor/Pass-Through Grantor/Program Title	CFDA Number	Pass-through Grantors Number	Current Year Expenditures
U.S. DEPARTMENT OF HEALTH AND HUMAN  SERVICES - CONCLUDED  Passed-through the Michigan Department of Community Health - Concluded  Medical Assistance Program <sup>(e)</sup> Medicaid Administration CSHC Care Coordination	93.778	5XX05MI5048 50506MI5048	\$ 70,457 21,946 92,403
Medicaid Outreach Activities	93.778	20100274	129,561
HIV Prevention Activities AIDS Counseling and Testing HIV/AIDS Expanded Testing	93.940	U62 CCU52346401 1062PS00077101	18,318 6,250 24,568
Maternal and Child Health Services Block Grant to the States Local MCH Case Management Services	93.994	B1 MI MCHS B1 MI MCHS	88,189 31,771 119,960
Passed-through the Michigan Department of Education Prevent the Spread of HIV	93.938	92750	11,000
TOTAL U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES  U.S. DEPARTMENT OF HOMELAND SECURITY			4,389,877
Passed-through Michigan Department of State Police Emergency Management - State and Local Assistance 2009 Emergency Management Performance Grant	97.042	N/A	38,586
2007 Emergency Management Performance Grant	97.042	HMEP	390
TOTAL U.S. DEPARTMENT OF HOMELAND SECURITY			38,976
TOTAL FEDERAL EXPENDITURES			\$ 6,236,578

#### NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

December 31, 2010

#### **NOTE A: BASIS OF PRESENTATION**

The accompanying Schedule of Expenditures of Federal Awards includes the Federal grant activity of Jackson County, Michigan and is presented on the modified accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, *Audits of States, Local Governments, and Nonprofit Organizations*. Therefore, some amounts presented in this schedule may differ from amounts presented in or used in the preparation of the basic financial statements, which are reconciled in Note C.

Federal Awards of the Jackson County Road Commission are excluded from the accompanying Schedule of Expenditures of Federal Awards. This component unit's audit report is issued under separate cover. Single Audits, when applicable, are included in their report. To view copies of those reports contact the administrative offices of the component unit or the Jackson County Administrators office.

#### NOTE B: SUMMARY OF SIGNIFICANT EXPLANATIONS OF SCHEDULE

The following descriptions identified below as (a) - (g) represent explanations that cross reference to amounts on the Schedule of Expenditures of Federal Awards:

- (a) Programs considered a cluster by the U.S. Department of Health and Human Services.
- (b) Reimbursements of these contracts are passed through the State Department of Human Services (DHS). The amounts reported on the Schedule of Expenditures of Federal Awards represent the Federal portion of the respective amounts based on 66% of Title IV-D eligible expenditures for the applicable grants. The entire amount paid by DHS for the reimbursed expenditures is considered Federal.
- (c) The reimbursements for the IV-D Incentive Payments Program are based on support payments collected. Expenditures have been reported to the extent of earned revenues and are 100% Federal.
- (d) Denotes program tested as a "major program".
- (e) The reimbursements for these programs are based on a fixed unit rate for each allowable service provided. Expenditures have been reported to the extent of earned revenues.
- (f) Programs considered a cluster by the U.S. Department of Agriculture.
- (g) Programs considered to be a cluster by the U.S. Department of Health and Human Services.

#### NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS - CONCLUDED

December 31, 2010

#### NOTE C: RECONCILIATION TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

The following reconciles the Federal revenues reported in the December 31, 2010, basic financial statements to the expenditures of the County administered Federal programs reported on the Schedule of Expenditures of Federal Awards:

		Less:	
	Federal/State	State/Local	Federal
	Revenue	Revenue	Expenditures
DDIMARY COVERNMENT			
PRIMARY GOVERNMENT			
GENERAL FUND	\$ 185,769	\$ (13,635)	\$ 172,134
CRP Prosecuting attorney Senior citizen programs	\$ 185,769 221,582	\$ (13,635) (85,814)	\$ 172,134 135,768
Senior citizen programs Senior citizen - home delivered meals	417,177	(137,628)	279,549
Senior citizen - nome delivered meals  Senior citizen - congregate meals	176,591	(137,020)	176,591
Child abuse and neglect	21,055	(10,528)	10,527
State court funding distribution	984,611	(855,959)	128,652
Other programs	5,855,835	(5,493,223)	362,612
Othor programo	0,000,000	(0,100,220)	002,012
TOTAL GENERAL FUND	7,862,620	(6,596,787)	1,265,833
OTHER GOVERNMENTAL FUNDS			
Friend of the Court	2,268,686	(5,075)	2,263,611
Community Development Block Grant	11,873	(7,603)	4,270
Child Care	1,762,725	(1,714,586)	48,139
Health Department	3,046,623	(554,614)	2,492,009
Other	546,228	(546,228)	-0-
TOTAL OTHER GOVERNMENTAL FUNDS	7,636,135	(2,828,106)	4,808,029
TOTAL PRIMARY GOVERNMENT	15,498,755	(9,424,893)	6,073,862
COMPONENT UNITS			
Drainage Districts	2,398,124	(2,367,724)	30,400
Brownfield Redevelopment Authority	212,295	(79,979)	132,316
		· · ·	
TOTAL COMPONENT UNITS	2,610,419	(2,447,703)	162,716
TOTAL	\$ 18,109,174	\$ (11,872,596)	\$ 6,236,578

#### **Principals**

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REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Commissioners of Jackson County Jackson, Michigan

We have audited the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Jackson County as of and for the year ended December 31, 2010, which collectively comprise Jackson County's basic financial statements and have issued our report thereon dated June 18, 2011. We did not audit the financial statements of the Jackson County Road Commission and Economic Development Corporation, which represents 66% and 89%, respectively of the total assets and revenues of the discretely presented component units and the Medical Care Facility which represents 36% and 57%, respectively of the total assets and revenues of the business-type activities. Those financial statements were audited by other auditors whose report thereon has been furnished to us, and our opinions, insofar as they relate to the amounts included for the Road Commission, Economic Development Corporation, and Medical Care Facility are based solely on the reports of the other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

#### Internal Control Over Financial Reporting

In planning and performing our audit, we considered Jackson County's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Jackson County's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of Jackson County's internal control over financial reporting.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies, or material weaknesses. In addition, because of inherent limitations in internal control, including the possibility of management override of controls, misstatements due to error or fraud may occur and not be detected by such controls. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

#### Compliance and Other Matters

As part of obtaining reasonable assurance about whether Jackson County's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed an instance of noncompliance or other matters that is required to be reported under *Government Auditing Standards* and is described as 2010-1 in the accompanying Schedule of Findings and Questioned Costs.

Jackson County's responses to the findings identified in our audit are described in the accompanying Schedule of Findings and Questioned Costs. We did not audit Jackson County's responses and, accordingly, we express no opinion on them.

This report is intended solely for the information and use of management, the Board of Commissioners of Jackson County, others within the County, the pass-through grantors, and Federal awarding agencies and is not intended to be and should not be used by anyone other than these specified parties.

ABRAHAM & GAFFNEY, P.C.
Certified Public Accountants

June 18, 2011

#### SCHEDULE OF FINDINGS AND QUESTIONED COSTS

Year Ended December 31, 2010

Section I - Summary of Auditor's Results				
Financial Statements				
Type of auditor's report issued:	Unqualified			
Internal control over financial reporting:				
Material weakness(es) identified?	Yes <u>X</u> No			
Significant deficiencies identified that are not considered to be material weakness(es)?	Yes <u>X</u> No			
Noncompliance material to financial statements noted?	Yes <u>X</u> No			
Federal Awards				
Internal control over major programs:				
Material weakness(es) identified?	Yes <u>X</u> No			
Significant deficiencies identified that are not considered to be material weakness(es)?	X Yes None			
Type of auditor's report issued on compliance for major programs:	Unqualified			
Any audit findings disclosed that are required to be reported with Section 510(a) of Circular A-133?	Yes <u>X</u> No			
Identification of major programs:				
CFDA Number(s)	Name of Federal Program or Cluster			
10.557	Special Supplemental Program for Women, Infants and Children Aging Cluster Title IV-D Child Support Enforcement Public Health Emergency Preparedness Immunization Cluster			
93.044, 93.045, 93.705, 93.707 93.563 93.069 93.268, 93.712				
Dollar threshold used to distinguish between Type A and Type B programs:	\$ 300,000			
Auditee qualified as low-risk auditee?	X Yes No			
Section II - Financial Statement Findings				

#### 2010-1 FUND DEFICITS

<u>Condition</u>: As of December 31, 2010, the County is reporting deficit fund balances in the Fair Fund and the Brownfield Redevelopment Authority Fund. A similar issue was noted and reported in our prior year audit findings.

<u>Criteria</u>: Michigan Public Act 275 of 1980 provides that the County shall not have deficits in one or more of the County's unreserved fund balances/unrestricted net assets.

#### SCHEDULE OF FINDINGS AND QUESTIONED COSTS - CONCLUDED

Year Ended December 31, 2010

#### Section II - Financial Statement Findings - Concluded

#### 2010-1 FUND DEFICITS - CONCLUDED

Effect: The County is not in compliance with Public Act 275 of 1980.

Recommendation: We recommend the County utilize budgetary controls to limit expenditures and/or transfer funds as needed to alleviate deficits.

<u>Corrective Action Response</u>: For the year ended December 31, 2010, the following funds incurred deficits, a) Fair Fund and b) Brownfield Redevelopment Authority.

Per statue, a detailed "deficit elimination plan" will need to be submitted to State of Michigan once the audit has been filed. Attached is a brief action summary for each fund;

- a. Fair Fund The County is aware of this deficit and currently has a deficit plan on file with State of Michigan.
- b. <u>Brownfield Redevelopment Authority</u> This deficit is based on the current loan outstanding having been reported as deferred revenue. As the loan is paid, revenue will be recognized and the deficit reduced and/or eliminated.

#### **Section III - Federal Award Findings and Questioned Costs**

#### 2010-2 HEALTH DEPARTMENT FINANCIAL STATUS REPORT

<u>Condition</u>: The Jackson County Health Department submits monthly claims (Financial Status Reports) to the Michigan Department of Community Health (MDCH) for reimbursement under various grant programs related to the Comprehensive Planning and Budgeting Contract (CPBC). These Financial Status Reports (FSR's) are prepared from the Department's general ledger. There is no review process in place at the Jackson County Health Department to ensure accuracy of these reports.

<u>Criteria</u>: The final Financial Status Reports should be reviewed to ensure that they agree with general ledger expenditures related to the grant period being reported. Review of reimbursement claim reports is a key internal control over compliance with grant requirements for this contract.

<u>Effect</u>: The final CPBC FSR reported more expenditures than actually occurred during the year; therefore, the County was reimbursed for more than their actual expenditures. An amended FSR was later filed with MDCH and the over-claimed amount netted against a subsequent payment.

<u>Recommendation</u>: We recommend controls be put in place to allow for a review of the CPBC FSR by someone independent of the individual preparing the report.

<u>Corrective Action Response</u>: The County Finance Officer will review draft copies with Health Department staff prior to submission.

#### SUMMARY SCHEDULE OF PRIOR YEAR AUDIT FINDINGS

Year Ended December 31, 2010

#### FINDINGS/NONCOMPLIANCE

Control Deficiencies and Material Weaknesses Related to Internal Controls Over the Financial Statements.

#### 2009-1 INTERNAL CONTROLS OVER ACCOUNTS PAYABLE

<u>Condition</u>: During our review and evaluation of the internal controls over the accounts payable (A/P) function, we noted several opportunities for improvement. There were two accounts payable clerks who were responsible for coordinating accounts payable batch payments that originated in departments, as well as posting the batches, and printing and mailing checks. The three items noted, when taken as a whole, indicate that A/P transactions could be initiated, processed, and paid without any supervisory knowledge that the transaction occurred.

<u>Resolution</u>: The Finance Officer is now reviewing new vendors as they are established and check registers prior to mailing checks. The compensating controls should preclude the A/P clerks from being able to independently process payments. We consider this issue to be resolved.

#### 2009-2 FRAUD RISK MANAGEMENT PROGRAM

<u>Condition</u>: During the course of the prior year's audit, we noted that the County had not developed or implemented a fraud risk management program.

Resolution: A fraud risk management policy has been adopted. We consider this issue to be resolved.

#### 2009-3 DISTRICT COURT CASH AND RECEIPTING PROCESS

<u>Condition</u>: During our review of the internal controls at the District Court we noted several opportunities to strengthen internal control and segregate duties in the cash receipting and disbursement procedures.

Resolution: The District Court has made changes to their internal control procedures. The clerks are retaining documents for verification the cash drawer has been balanced, all bank reconciliations are reviewed by the court administrator, the individual performing bank reconciliations is no longer a check signer, and the check signor is not the same individual initiating the disbursement. We consider this issue resolved.

#### 2009-4 CIRCUIT COURT CASH AND RECEIPTING PROCESS

<u>Condition</u>: During our review of the internal controls at the Circuit Court we noted some opportunities to strengthen internal control and segregate duties in the cash receipting and disbursement procedures.

<u>Resolution</u>: The Circuit Court has implemented a new separation of duties structure where one individual does not take a transaction from beginning to end. We consider this issue resolved.

#### 2009-5 UNRECORDED ACTIVITY

<u>Condition</u>: During our prior year's audit procedures related to cash, we noted that certain bank accounts in the County's name and containing County activity had not been recorded in the County's general ledger. These accounts were used by the Parks Department and the Sheriff's Department.

Resolution: The activity relating to these accounts is now being recorded. We consider the issue resolved.

#### SUMMARY SCHEDULE OF PRIOR YEAR AUDIT FINDINGS - CONCLUDED

Year Ended December 31, 2010

#### FINDINGS/NONCOMPLIANCE - CONCLUDED

<u>Control Deficiencies and Material Weaknesses Related to Internal Controls Over the Financial Statements -</u> Concluded.

#### 2009-6 SEPARATION OF DUTIES - COUNTY JAIL CANTEEN ACCOUNT

<u>Condition</u>: During our analysis and testing of the prior year's internal control structure at the County Jail, we noted potential opportunities to strengthen internal control.

<u>Resolution</u>: The County Jail has begun using a new kiosk system that handles all transactions for inmate accounts. We consider this issue resolved.

<u>Findings Related to Compliance with Requirements Applicable to the Financial Statements.</u>

#### 2009-7 FUND DEFICITS

<u>Condition</u>: In the prior year, the County had reported fund balance deficits in the Fair Fund, the Personal Property Tax Fund, and the Brownfield Redevelopment Authority Fund.

Resolution: A similar issue has been reported in the current year findings. We do not consider this issue resolved.

<u>Findings Related to Compliance with Requirements Applicable to Federal Awards and Internal Control Over Compliance in Accordance with OMB Circular A-133.</u>

No prior audit findings.